

TOWN OF BRECKENRIDGE
OPEN SPACE ADVISORY COMMISSION
Monday, December 15, 2014
Lower Level Conference Room
Breckenridge Town Hall
150 Ski Hill Road

5:30	Call to Order, Roll Call	
5:35	Discussion/approval of Minutes – November 17, 2014	4
5:45	Discussion/approval of Agenda	
5:50	Public Comment (Non-Agenda Items)	
6:00	Staff Summary	
	• Tailor Lode USFS Referral	10
	• Monte Cristo Road Plowing Conditional Use Permit Application- Summit County Referral	16
6:15	Open Space	
	• 2015 State of the Open Space	17
	• Field Season Review/Trail Use Data Report	
	• Town Council Report	
	• Pro Forma Update	27
	• Reed Canary Grass Eradication Update	28
	• Friends of Dillon Ranger District and Colorado Fourteener’s Initiative Grant Requests	53, 83
8:00	Adjourn	

For further information, please contact the Open Space and Trails Program at 970-547-3155 (Scott) or 970-453-3371 (Chris).

Memorandum

To: Breckenridge Open Space Advisory Commission
From: Open Space Staff
Re: December 15, 2014 Meeting

Staff Summary**Tailor Lode USFS Referral**

Attached, please find a U.S. Forest Service referral related to a proposed driveway easement for the Tailor Lode, a 10-acre private mining claim located on the Breckenridge Ski Resort between Peaks 6 and 7. Also attached is a draft response letter for Mayor Warner's signature. Please review the attached documents and let staff know if you have any edits or additions.

Monte Cristo Road Plowing Conditional Use Permit Application

Attached, please find the Town of Breckenridge's response to a Summit County referral regarding a Conditional Use Permit application to plow portions of the Monte Cristo Road, on the southeastern flank of Quandary Peak. An area landowner has requested permission to plow the road for driveway access and has more recently attempted to deny public access to an historic County Road and recreational route. The Town's comment letter speaks for itself and will be further discussed at the December 18th Summit County Upper Blue Planning Commission meeting at the County Courthouse. Please review the attached letter and let staff know if you have comments or questions.

Open Space**2015 State of the Open Space**

Attached is the third edition of the State of the Open Space report, which provides detail on the Town open space program's successes since the 1996 passage of the open space tax. This status report is intended to provide an annual update of the program for BOSAC, Town Council, and the general public. Please review the attached information, listen to the staff presentation, and answer the following questions:

- 1. Does BOSAC have any questions regarding the content of the 2015 State of the Open Space report?*
- 2. Does BOSAC have any edits or changes for the report?*

Field Season Review/Trail Use Data Report

Tony Overlock will provide an overview of the Town trail crew's 2014 field season, including new trail construction projects, volunteer contributions, and maintenance tasks. Tony will also summarize the trail use data collected in 2014. Staff requests BOSAC listen to staff's presentation and ask any questions that arise.

Town Council Report

Mayor John Warner will outline Town Council's discussion regarding BOSAC's program recommendations for a potential future open space fund surplus.

Pro Forma Update

Recent revisions to the open space pro forma have indicated a fund balance surplus, primarily due to increased sales tax revenues. At the November meeting, the BOSAC had a long discussion regarding areas where these surplus dollars could be focused. The BOSAC identified four focus areas to which they recommended additional expenditures

be allocated: paydown of debt associated with the B&B property loan, habitat/river restoration, land acquisitions, and trails construction/Hoosier Pass repath. Attached for the BOSAC's review is a revised open space pro forma that includes four additional expense line items in bold that address each of these program priorities.

Staff requests BOSAC review the revised pro forma and respond to the following questions:

1. ***Does BOSAC have any clarifying questions regarding the revised pro forma?***
2. ***Does BOSAC seek any edits to the updated pro forma to better reflect the program priorities discussed in November?***

Reed Canary Grass Eradication Update

Attached is the inaugural report on the reed canary grass eradication effort in Cucumber Gulch Preserve. As BOSAC knows, 2015 was the first of a five-year plan to remove this invasive species in the area, along with several other noxious weeds. Given the restrictions on the use of herbicides in Cucumber Gulch Preserve, the reed canary grass eradication effort is planned to occur via manual removal over a five-year period (i.e. mowing and digging up of root mass). If successful, the eradication project will also serve as model research for other entities seeking to eradicate reed canary grass without using herbicides.

The attached report indicates reasonable progress in the first year of the eradication effort, as well as the need to continue the mowing, digging, and reseeding efforts for several more years to accomplish the objective.

Staff requests BOSAC review the attached report and answer the following questions:

1. ***Does BOSAC have any clarifying questions regarding the attached report?***
2. ***Does BOSAC want to amend the current direction and expenditure plan regarding the reed canary grass eradication effort?***

Friends of Dillon Ranger District and Colorado Fourteener's Initiative Grant Requests

In 2014, BOSAC recommended providing grant support for two trail-based volunteer organizations to support work in the Upper Blue basin. The Friends of Dillon Ranger District (FDRD) received \$10,000 to complete several trail maintenance projects in the Upper Blue basin related to trails of interest to the Town (e.g. Peaks, Mountain Pride, Pinball Alley, Quandary Peak, and Colorado Trails). Attached is a memo outlining the grant-related work completed by FDRD in 2014. Also, the Colorado Fourteener's Initiative (CFI) received \$1,000 in 2014 for peak steward volunteer projects on heavily-traveled Quandary Peak. Both of these grants were reviewed by BOSAC and recommended for approval. The Town Council grants committee then approved BOSAC's recommendation

Attached are two trail-related grant requests from FDRD and CFI for 2015. Both applications are similar to 2014, and have increased in amount (\$12,000 and \$2,500, respectively). Please review the attached applications and come to the meeting prepared to discuss them. BOSAC's final recommendations regarding these applications will be reviewed for approval by the Town Council grants committee.

1. ***Does BOSAC have any questions regarding the two grant applications?***
2. ***What is BOSAC's consensus recommendation regarding these two grant requests?***

Roll Call

Jeff Cospolich called the November 17, 2014 BOSAC meeting to order at 5:40 pm. Other BOSAC members present included Chris Tennal, Elisabeth Lawrence, Jeffrey Bergeron and Elizabeth Miller. Jeff Carlson arrived at 6:00 pm. Staff members present were Peter Grosshuesch, Scott Reid, Mark Truckey and Chris Kulick. Brian Lorch and Jason Lederer from Summit County Open Space and Trails and Breckenridge resident Blaize Panariso were also in attendance.

Approval of Minutes

The minutes were approved as presented.

Public Comments

There were no public comments.

Staff Summary

Field Season Update

The summer field season is almost complete and seasonal trail crew members are wrapping up the final open space and trails tasks. Recently completed projects include:

- Finalize and sign ZL Trail for the year.
- Repair Slalom Trail from brake bumps and logging impacts.
- Complete interpretive spur and primary route on Wirepatch Trail.
- Remove wooden features adjacent to pump track.
- Remove hazard trees along French Gulch routes.
- Install gates and signs and clean up Laurium and Candler open space properties.

2014 has been another highly productive year for the trail crew. A final report summarizing this year's projects and volunteer initiatives will be presented to BOSAC in December.

Mr. Bergeron – I might be a good idea to erect some educational signage on yielding for higher use trails. The message needs to be that downhill traffic should yield to uphill traffic and not just ride around the person and widen the trail.

Mr. Bergeron – When will the excavation of the Laurium trail head happen? (Mr. Reid – We are still hoping to complete the trail head improvements this year.)

Ms. Lawrence – When will the clean-up of the cabins on the Laurium take place? (Mr. Reid – Most of the work drying-in the cabins was already completed. The dilapidated cabin on the hill has been closed off with Keep Out signs and a buck-and-rail fence.)

Forest Health Projects Update

Iowa Hill tree removal work is complete and the Iowa Hill Trail has reopened. Two small fuel reduction projects in the Highlands area (along the Middle Flume Trail) were also recently undertaken; one is already complete and the other will be finished in spring 2015 due to weather concerns and sensitive soils.

The larger scale Golden Horseshoe open space forest health projects have begun in earnest. The planned tree removal projects near the Preston Townsite have concluded, as have the tree removal projects on the adjacent National Forest lands. Together, these projects should diversify the area age-

class structure and species composition while also providing defensible space for area homes and public infrastructure. The final open space cutting unit to be addressed is along Rac Jac Way above Summit Estates. Work has begun on this 25-acre unit and is scheduled to be completed by year's end.

Open Space

Town Council Budget Retreat Follow Up

On October 28th, Council held its annual budget retreat to discuss the 2015 town budget, including the open space fund. In general, Town Council approved the 2015 budget as previously presented to BOSAC. However, Council also requested BOSAC evaluate potential future budget surpluses in the pro forma and prioritize ways to address Town open space goals with these potential surplus funds. Specifically, Town Council highlighted early debt retirement, property acquisition, and river restoration as priority open space program goals to be addressed via the open space fund.

Councilmember Lawrence updated the BOSAC on the Town Council budget retreat. She highlighted accessible, close-in open space, river restoration and trail improvements on McCain and paying down debt as Council's identified priorities.

In addition, the Open Space Plan also prioritizes stewardship efforts to be undertaken by the program as follows:

- Natural resource efforts (including protection of open space values, ecological restoration, environmental enhancement, education and interpretation, forest health management, and monitoring)
- Recreation efforts (including trails, trailheads, signage and small structures)
- Other activities (including invasive species eradication, scenic backdrop maintenance, storm water treatment, developed recreation facilities, and historical resource protection).

Mr. Bergeron – Has there been any thought of the repercussions of breaking up the flow of Main St. with the park? (Ms. Lawrence – No, if anything, there was discussion of regret that there haven't been more in-Town open space purchases.)

Mr. Cospolich – What about restrooms at the park? (Ms. Lawrence – Currently, we did not pursue restrooms because of historic land marking eligibility issues on the Carter Museum property.)

Ms. Lawrence – Much of McCain is designated for open space and we are still trying to decide how to best program it. There is a possibility of a bike park like Frisco's because we will have the funds and it would make that open space parcel more accessible to the general public.

Mr. Grosshuesch – In the near future we will continue to pursue grants to help develop the parks on Block 11.

Mr. Carlson – We have to juggle many issues but river restoration is very high on my list. Is there a possibility to restore the Blue River behind City Market? (Ms. Lawrence – That is desirable but it may have to wait for a private redevelopment of City Market due to land ownership issues.)

Mr. Bergeron – River restoration is a feel-good topic but we could spend the whole fund in perpetuity on all the sections that need treatment; it may get overwhelming in a hurry. We need to

seek a good balance. (Mr. Grosshuesch – Large-scale river restorations are manageable if we complete restorations section by section.)

Mr. Cospolich – I can't highlight my priorities without really studying the pro-forma more in-depth.

Ms. Miller – Is there ever any reason keep a little bit in reserve for leaner times? (Mr. Grosshuesch – Even in down years, the open space fund still has money to spend and the Town's general philosophy is there is no reason to keep a fund balance. The money should be utilized to meet the open space program goals.)

BOSAC – Recommended adding a “habitat restoration” line item (to include river restoration and other habitat repair work) to the pro-forma because several river restoration projects are anticipated over the next several years.

Mr. Tennial – I have an issue with adding too much development on the McCain property whether it be recreation or commercial. McCain is our Town's gateway and it should remain more passive open space. (Mr. Carlson – I was also under the impression that McCain would mainly be passive open space.) (Mr. Truckey – 30% of McCain is set aside as open space (based on the 30% open space contribution to the purchase price) but the remainder of the site will have to accommodate other Town/public uses such as parking and snow storage.) (Mr. Grosshuesch – The stretch of river through McCain has high wildlife conservation values. It serves as a wildlife corridor.)

Ms. Miller – I hope the McCain river stretch looks like the Four Mile Bridge stretch of reclaimed river, which turned out really well.

Mr. Cospolich – It appears the Town Council seeks to better accommodate visitors on our open space which might mean its time amend the open place plan. Currently, the plan speaks more to the community and less to attracting and retaining visitors.

Ms. Lawrence – I don't think that's really the case. It seems that Council supports the open space program and wants to see the funds expended to benefit the public. In general, the closer to town the project and more accessible to users, the better.

Mr. Bergeron – My priorities are 1. wildlife habitat, 2. paying down the debt, 3. natural resources

Mr. Carlson – I second Mr. Bergeron's priorities.

Ms. Miller – Can we look at the pro-forma with a couple different allocation scenarios? That may be helpful in establishing our priorities. (Mr. Truckey – Yes, we can provide a couple different scenarios for the December meeting.)

Mr. Cospolich – Are we still comfortable with adding only \$25,000 for trail maintenance considering were adding more miles of trail? It seems like this would be a good place to expend any surplus funds.

Mr. Bergeron – I think it would be worthwhile to reacquaint ourselves with the open space program’s mission statement and the Open Space Plan as a whole. (Ms. Miller – Read the Mission Statement.)

Mr. Cospolich – We should consider allocating some funds to the Hoosier Pass Bike Path too.

BOSAC – A general consensus was reached that the following four program priorities should be addressed with the growing fund balance: Land acquisitions, trail construction/maintenance, early retirement of debt service, and “habitat restoration” (including river restoration). Staff was asked to present a revised pro forma to BOSAC in December reflecting scenarios in which additional funds are spread between those priorities. The recommendations from those discussions could then be presented to Town Council.

Swan River Restoration Project Discussion

As previously [discussed](#) with BOSAC, work on the Swan River restoration project has been ongoing for several years. The project, intended to recreate a functioning river and riparian corridor in a formerly dredged landscape, is focused on joint Town/County open space property, National Forest lands, and private property in the Swan River valley. The long-term goal is to reestablish a circuitous, above-ground river that supports riparian vegetation and, ultimately, a meta-population of the Colorado River cutthroat trout.

A coalition including representatives from the Blue River Watershed Group, U.S. Forest Service, Summit County Government, Town of Breckenridge, Trout Unlimited, Friends of Dillon Ranger District, L.G. Everist, private landowners, and others has been formed to establish a vision and execute the Swan River restoration plan. This group has been meeting monthly and is moving into a more active fundraising and river restoration mode.

To date, the Swan River restoration project has involved acquiring valley bottom open space lands, designing a general river restoration plan, removing dredge piles to establish rough grades, placing a topsoil cover, and reseeding the site. The 2014 goal, to which BOSAC and Town Council committed \$30,000 of open space funds, was to realign Muggins Gulch Road to avoid wetlands, install a fish barrier and box culvert, and enhance river function by reducing the number of road crossings. Unfortunately, this project did not come to fruition in 2014. Instead, the coalition opted to include the Muggins Gulch Road realignment concept in a broader Phase 1 restoration to include 3,500 feet of new river restoration on the joint Town/County open space properties. The estimated \$2 million project would complete a portion of the restoration vision and provide a model for future upstream restoration on open space, private property and National Forest lands.

To accomplish Phase 1 of the Swan River restoration project, the coalition is pursuing funding from all available sources. Currently, Summit County Government has committed \$200,000 in Denver Water settlement funds and \$300,000 from the recently passed 1A fund, totaling \$500,000. Grants are also being pursued from multiple grant sources, including the Colorado Watershed Conservation Board, EPA Brownfields program, Climax Molybdenum, and Fishing is Fun. The Town of Breckenridge previously committed \$30,000 to the 2014 Muggins Gulch road realignment project which was not completed. BOSAC should anticipate Summit County staff and other coalition

members requesting additional funds from the Town open space program to help cover restoration costs and demonstrate the Town's support for the Swan River restoration project.

Brian Lorch of Summit County Open Space presented detailed information on Phase 1 of the Swan River restoration project, including a budget, map of the overall restoration effort, and a list of funding sources. It was noted during the discussion by Town staff that BOSAC should keep in mind that other potential river restoration efforts on McCain, Block 11, and potentially even French Gulch, are closer geographically to Town and will likely also require open space funding in the coming years.

Mr. Truckey – It is assumed any additional funding from the Town of Breckenridge will come from the Open Space fund. Will Summit County's Open Space fund contribute anything on top of the County's 1A contribution? (Mr. Lorch – The County's contribution will come from 1A funds, not the open space fund. In the past, open space has contributed to many river restoration projects.)

Mr. Bergeron – Will the restoration design be an improvement for fisherman? (Mr. Lorch – Yes, there is a trail designed into the plan on the south side of the river. There are also parking areas retained to ensure angler access.)

Mr. Carlson – Phase 1 of the restoration began this summer? (Mr. Lorch – Yes, but we are now in a fundraising mode to complete the remaining design for 3,500 linear feet of realigned river.)

Mr. Truckey – Since this is a big project, one thought is to get your general feelings for the project tonight and then come back with some updated figures to the proposed river restoration line item.

Mr. Cospolich – I agree with Mark's suggestion to come back and review it in the larger context of the pro forma.

Mr. Reid – Remember also that timing will be very important. Any French Gulch project would be years away, but McCain and the Swan River project are both scheduled to really start in 2015. How much funding will be important, but so too will be the timing of those expenditures.

BOSAC expressed support for this restoration project and looks forward to a pro forma review in December.

BOSAC Retreat Discussion

BOSAC reviewed their October 29th retreat at Sky Mountain Park near Aspen. Staff members from Pitkin County Government, the City of Aspen, and the Town of Snowmass Village guided BOSAC members and staff on a mountain bike tour of the trails in Sky Mountain Park and discussed governmental partnership models, seasonal closures, dog prohibitions, trail design and construction, and open space management planning. The discussions were wide-ranging and fruitful, and provided staff with insight on how other open space programs accomplish similar goals.

BOSAC members shared their perspectives on the retreat, including lessons learned and ideas for future retreat locations and topics.

Ms. Miller – It was interesting to see their land use issues such as equestrian interaction and winter wildlife habitat.

Mr. Cospolich – The location of the Skyline trails was good because it was convenient for the down valley commuters. Overall, what we saw was a really good design and programming of open space.

Ms. Miller – For future field trips I think we should look at programs that are more on the same scale as us. In that regard, the Aspen trip was a good choice.

Mr. Carlson – Due to its long history and broad range of use issues, Jefferson County might be interesting to check out.

Mr. Tennial – It might be interesting to go somewhere and look at in-Town open space acquisition issues and river restoration project examples.

Mr. Bergeron – Is Salida too small? They seem to be doing a nice job with their trails.

Mr. Reid – Steamboat might be a good option as well because they are relatively close, have a partnership model similar to ours, and the Emerald Mountain area has improved tremendously in the past few years.

BOSAC will evaluate options for a spring and/or fall site visit to another open space program.

Executive Session

Mr. Bergeron – Motioned to move into Executive Session at 8:21 pm to discuss property acquisition negotiations.

Mr. Carlson – seconded the motion.

Mr. Cospolich – Made a motion to come out of Executive Session at 8:37 pm. Mr. Carlson seconded the motion.

Next Meeting

The next regularly scheduled meeting is on Monday, December 15, 2014, at the Breckenridge Town Hall, 150 Ski Hill Road.

Mr. Tennial motioned to adjourn the meeting, which was seconded by Mr. Bergeron.

The meeting was adjourned at 8:37 p.m.

Jeff Cospolich, Chair



File Code: 2720/1950

Date: November 25, 2014

Dear Interested Party:

The Dillon Ranger District of the White River National Forest (WRNF) is inviting public comment on a proposal to authorize the use of an existing segment of National Forest System (NFS) road and the construction of a driveway across NFS lands for access to a private inholding located within the Breckenridge Ski Resort (BSR) Special Use Permit (SUP) area. The private landowner is planning to build a residence on this parcel. A map of the proposed project is included with this letter.

BACKGROUND

The private land inholding known as the "Tailor Lode" (the Parcel) is approximately 10 acres in size and is entirely surrounded by NFS lands managed by the WRNF. The Parcel is zoned as "Backcountry" by Summit County, which allows for a maximum of one dwelling unit per 20 acres. The dwelling size on the Parcel would be limited to 1,200 square feet, per county regulations.

As indicated in the 2002 WRNF Land and Resource Management Plan (Forest Plan), NFS lands surrounding the Parcel are within Management Area (MA) 8.25 – Ski Area. Per MA 8.25, these areas are intensively managed for outdoor activities during all season of the year and include areas with potential for future development. MA 8.25 allows for new roads and trails that are "designed to minimize visual and resource impacts. They are constructed and maintained with good alignments and grades that minimize erosion."

PURPOSE AND NEED

Access to private inholdings across federal lands is addressed in the Alaska National Interest Lands Conservation Act (ANILCA) of 1980. ANILCA is not limited to the State of Alaska but has nationwide application to NFS lands.

The owner of the Parcel (the Proponent) plans to exercise a legal right to build a single dwelling on the Parcel. Per ANILCA, the WRNF is obligated to "...provide such access to non-federally owned land within the boundaries of the National Forest System... to secure the owner reasonable use and enjoyment thereof..." (16 USC 3210, Title I, §1323). Therefore, the purpose and need of this proposal is rooted in the Forest Service's legal obligations under ANILCA.

PROPOSED ACTION

The Proposed Action is to issue a special use authorization to access private land across NFS lands to accommodate "reasonable use and enjoyment" as required per ANILCA. Issuance of an access authorization would provide seasonal (during snow-free period), vehicular access to the Parcel, and access via over-the-snow vehicle (as practical, and dependent upon snow conditions) and/or by skis/snowshoes, thus enabling the owner to develop the Parcel as legally entitled.



Special Use Permit Authorization for FDR 995 and Peak 6 Maintenance Road

Access to the Parcel will vary depending on the time of year and whether or not snow is present. During snow-free periods, access to and from the Parcel would follow FDR 995 from the 'Green Gate', through the SUPs for the Breckenridge Nordic Center and Breckenridge Ski Resort, via the BSR Peak 6 maintenance road. Approximate total length of these two road segments is 9,185 feet. From there, access would follow the proposed new road segment for approximately 1,500 feet to the Parcel. Total length of the snow-free access route is approximately 10,685 feet from the beginning of FDR 995 to the Parcel.

Road Easement for Construction of a New Road Segment

The proposed new road segment would begin approximately 350 feet east of Kensho SuperChair bottom terminal and travel south approximately 1,500 feet on NFS land to the Parcel. The new road would consist of a compacted dirt platform approximately 10 feet wide. This would require approximately 30 feet of clearing (10 feet on each side of the road) to accommodate a 2-to-1 cut and fill slope. Total footprint and potential disturbance from the proposed road on NFS lands would be approximately 1 acre. Winter plowing or maintained snow-road access is not proposed or under consideration.

On private land, total footprint of the proposed road would be approximately 0.04 acre. Total footprint of the building envelope would be approximately 0.9 acre.

Winter Access during BSR's Non-Operational Hours

During the winter, access to and from the Parcel would occur via motorized over-the-snow vehicles during non-operational hours, or non-motorized methods during operational hours, from Peak 7, following the Monte Cristo, Lost Horizon and Delirium ski trails to the top terminal of the Zendo Chairlift. It would then follow the route of the proposed road segment to the Parcel. The length of the winter access route is approximately 7,120 feet from the base of Peak 7.

COUNTY PROCESS

If approved, the proponent would need to obtain a Summit County building permit before proceeding. Development of the Parcel is subject to administrative site plan review by the Summit County Planning Department, including referrals and property posting.

ENVIRONMENTAL ANALYSIS AND POTENTIAL ISSUES

Consistent with NEPA, the WRNF is considering categorically excluding this proposed project from further analysis in an environmental assessment or environmental impact statement. In order to categorically exclude a proposed action, it must fit one of the categories identified in Forest Service NEPA regulations (36 CFR 220.6) and have no extraordinary circumstances related to the proposed action. This project complies with authorization direction found in Forest Service Handbook 1909.15, Chapter 30, Section 32.2, sub-part 3: "*Approval, modification, or continuation of minor special uses of National Forest System lands that require less than five contiguous acres of land.*" That section of the Forest Service Handbook provides "*approving the installation of a driveway*" as an acceptable use of this particular category. Scoping comments (Forest Service specialists and public comments) along with a complete resource analysis will determine whether these projects can be categorically excluded.

A detailed environmental analysis of affected resources will be completed and included in the Project File. Due to the proposed vegetation removal, some amount of impact to wildlife species, including Canada lynx, are anticipated to occur.

ALTERNATIVES CONSIDERED

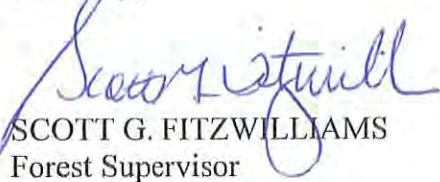
Through the planning process, several alternative alignments for the road were considered by the project proponent and the Forest Service. Alternative road alignments include accessing the property from the south with a crossing of Cucumber Creek and accessing the property from a point along Wanderlust ski trail, west of the proposed location. The proposed road alignment would not impact streams or wetlands with a road crossing and avoids road segments with slopes greater than 25 percent.

OPPORTUNITY TO COMMENT

The comment period is intended to provide those interested in or affected by this proposal an opportunity to comment on the proposed action before the Responsible Official makes a decision. If you wish to comment, please submit your written, facsimile, hand-delivered, or electronic comments concerning this action by December 30, 2014. Written comments must be submitted to: Scott Fitzwilliams, Forest Supervisor, c/o Paul Semmer, Dillon Ranger District, P.O. Box 620, Silverthorne, CO 80498. The office business hours for those submitting hand-delivered comments are: 8:00 AM to 4:00 PM, Monday through Friday, excluding holidays. Electronic comments must be submitted in a format such as an email message, plain text (.txt), rich text format (.rtf), or Word (.doc), and should be sent to wrf_scoping_comments@fs.fed.us. Comments submitted via facsimile can be sent to (970) 468-7735.

Persons commenting should include: 1) name, address, telephone number, organization represented, if any; 2) name of the proposal on which the comment is being submitted ("Tailor Lode Access"); and 3) specific facts and supporting reasons to consider. Copies of the decision document will be mailed to those who have submitted comments and to those who request a copy.

Sincerely,











SCOTT G. FITZWILLIAMS
Forest Supervisor

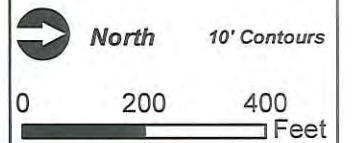
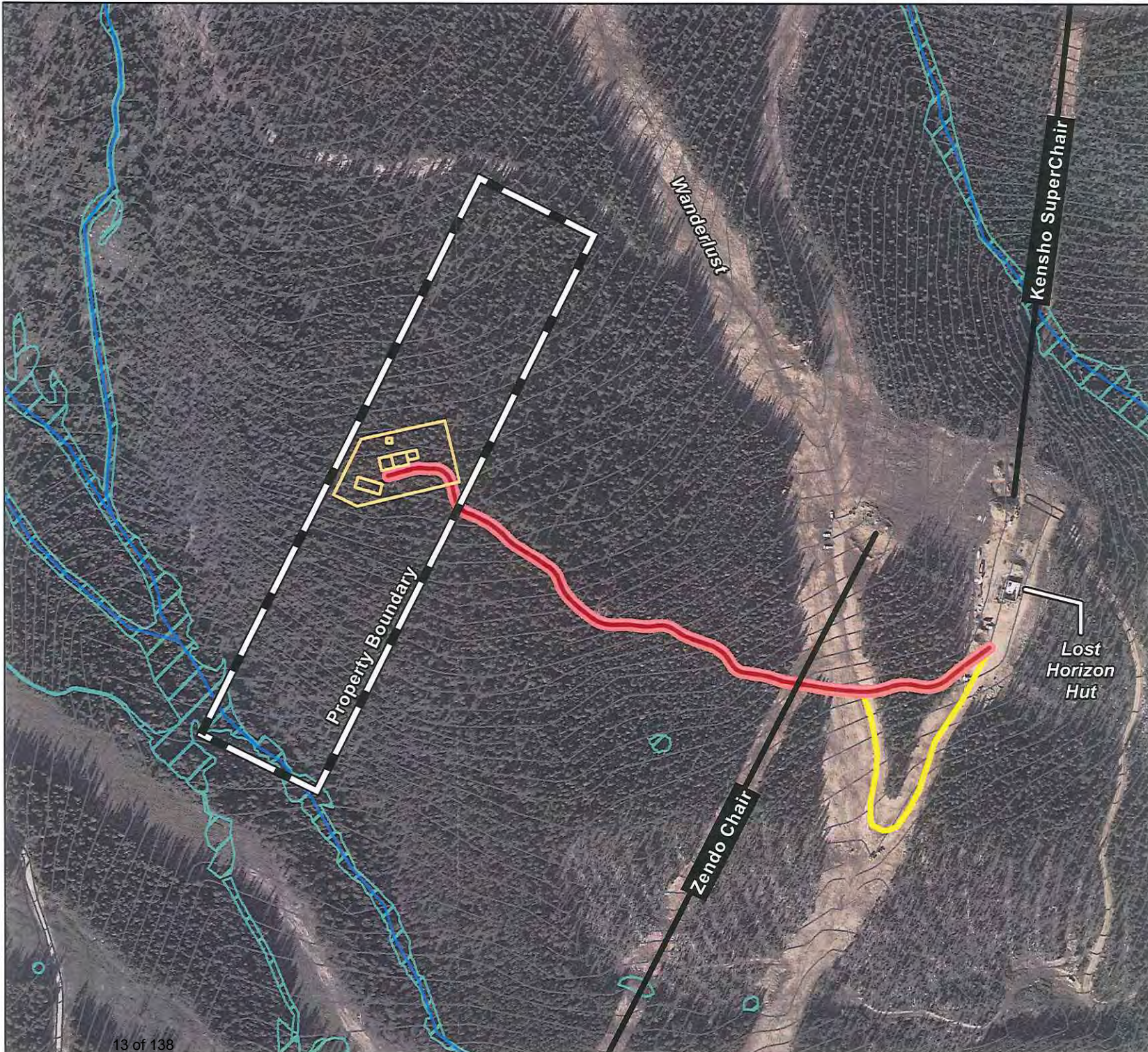
cc: Jan Cutts, Paul Semmer, Shelly L Grail



TAILOR LODE SCOPING MAP

Legend

-  Proposed Building Envelope
-  10 foot Road Width
-  30 foot Clearing
-  Alternate Alignment on Existing Road
-  Private Inholding
-  Existing Lift
-  Streams
-  Wetlands



Created by:



Nov 2014



December 29, 2014

Scott Fitzwilliams, Forest Supervisor
c/o Paul Semmer
U.S. Forest Service- Dillon Ranger District
P.O. Box 620
Silverthorne, CO 80498

Dear Mr. Fitzwilliams:

Thank you for the opportunity to comment on the scoping notice (dated November 25, 2014) for a proposed driveway easement to access a private, 10-acre mining claim within the Breckenridge Ski Resort Special Use Permit boundary. The Town of Breckenridge appreciates the opportunity to offer these comments during the scoping process.

Based on the scoping notice and exhibit, the proponent plans to construct a driveway to access a potential home site on the Tailor Lode (MS #19959). As stated in the scoping notice, the U.S. Forest Service (USFS) must provide access for "reasonable use and enjoyment" of the property, while also designing and approving such access to "minimize the visual and resource impacts".

Given that the Tailor Lode will require Summit County backcountry zoning approval to be developed, we strongly encourage the current USFS driveway review be coordinated with Summit County Government's planning review process. Cooperation between both the USFS and County in the planning phase will ensure that the driveway on National Forest lands is designed to match the County's approved site plan and backcountry zoning requirements.

The Town of Breckenridge has the following general comments regarding the current proposal:

- The primary goals for this project review should be to minimize site disturbance, habitat fragmentation, tree clearing, and visibility of the proposed driveway and home development.
- Generally speaking, using existing on-mountain infrastructure (e.g. ski area service roads) as much as possible is preferred. Therefore, utilizing the "alternate alignment on existing road" highlighted on the scoping map in yellow is preferable to the primary alignment. Furthermore, evaluating a route that briefly ascends the Wanderlust Trail from the top of the Zendo Chair might reduce cut and fill slopes and tree clearing related to the proposed driveway. Although the scoping notice mentions evaluating the Wanderlust Trail as a driveway location, does not specify whether this scenario was evaluated via the top or bottom.

- Based on the site plan, it appears that the proponent's building site is larger than necessary and located mid-slope in the center of a forest canopy. We recommend the proponent consider moving the disturbance area uphill on the subject parcel to a potentially flatter building site with a shorter driveway access (and therefore less tree clearing). The disturbance limits within the parcel could also be reduced to minimize visibility of the home.

Thank you for the opportunity to comment on this proposal. If you have any questions or concerns regarding this letter, please contact Scott Reid at 970-547-3155 or ScottR@townofbreckenridge.com.

Sincerely,

John Warner, Mayor



October 17, 2014

Alan Hanson
Summit County Planning Department
PO Box 5660
Frisco, CO 80443

Dear Mr. Hanson:

The Town of Breckenridge appreciates the opportunity to comment on the Conditional Use Permit application for plowing on Monte Cristo Road. As you know, the Town has worked jointly with the County on maintaining public recreational access throughout the Upper Blue Basin. As such, we request that the applicant strictly adhere to the backcountry plowing requirements (i.e. 4" of compacted snow remain on the road surface during winter months). We encourage the applicant and other affected landowners to acknowledge the existence of this County Road and all the rights implied therein, while accommodating the public recreational access in the area.

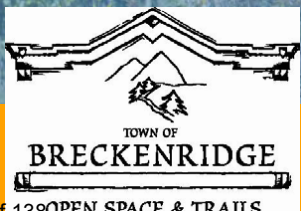
Thanks for your consideration of our comments. Mark

A handwritten signature in black ink, appearing to read "Mark Truckey".

Mark Truckey, AICP
Assistant Director of Community Development



2015



17 of 138 OPEN SPACE & TRAILS



Open Space Program At a Glance

1996

Breckenridge voters approve 0.5% sales tax to fund open space acquisitions & management

\$19,300,933

Funds used to date for open space acquisitions

\$11,347,168

Funds contributed by Summit County Government towards joint purchases of open space

\$240,000

Price of the Swan River Placer (AKA, the Sanitation District Parcel), the program's first purchase.

148

Size in acres of the Golden Gate Placer, the first joint purchase with Summit County Open Space

2000

Year the Cucumber Gulch Overlay Protection District was adopted

1,683

Number of acres jointly purchased with Summit County through the B&B Mines acquisition, the program's largest

6

Number of seasonal Town Trail Crew staff charged with maintaining the extensive trail network providing public access to our open space properties

108

Total number of all open space acquisitions

4,544

Total number of acres protected as open space

Open Space Acquisitions

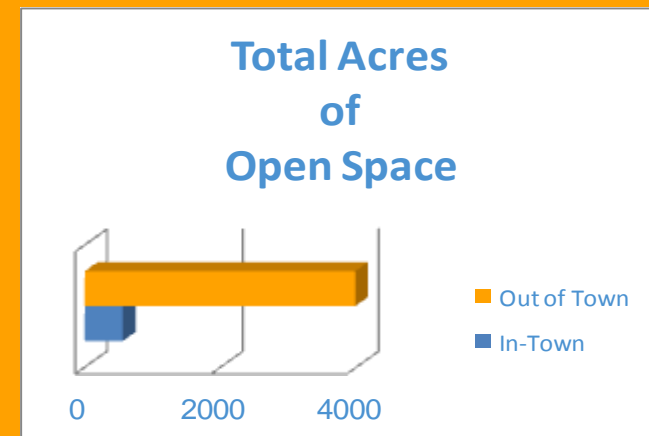
In 1996, a voter initiative passed which dedicated a 0.5% Town sales tax to open space acquisition and management. In the 18 years since its adoption, the Town's open space program has acquired a total of **4,425 acres** of property through purchases, land trades, dedications and joint purchases with Summit County Government. Of the 4,425 acres, 3,884 acres have been purchased and 541 acres have been acquired through land trades and dedications.

	Town & County Jointly Purchased Acres	Town Purchased Acres
Pre-1997	13.68	105.08
1997	171.55	15.5
1998	80.81	63.86
1999	153.69	19.33
2000	34.95	225.67
2001	610.68	10.94
2002	87.47	40.05
2003	38.72	62.02
2004	59.23	154.83
2005	1854.75	2.89
2006	0	6.85
2007	64.83	11.19
2008	27.44	3.64
2009	65.58	7.62
2010	73.78	0
2011	124.29	0
2012	86.25	0
2013	69	5
2014	196	0



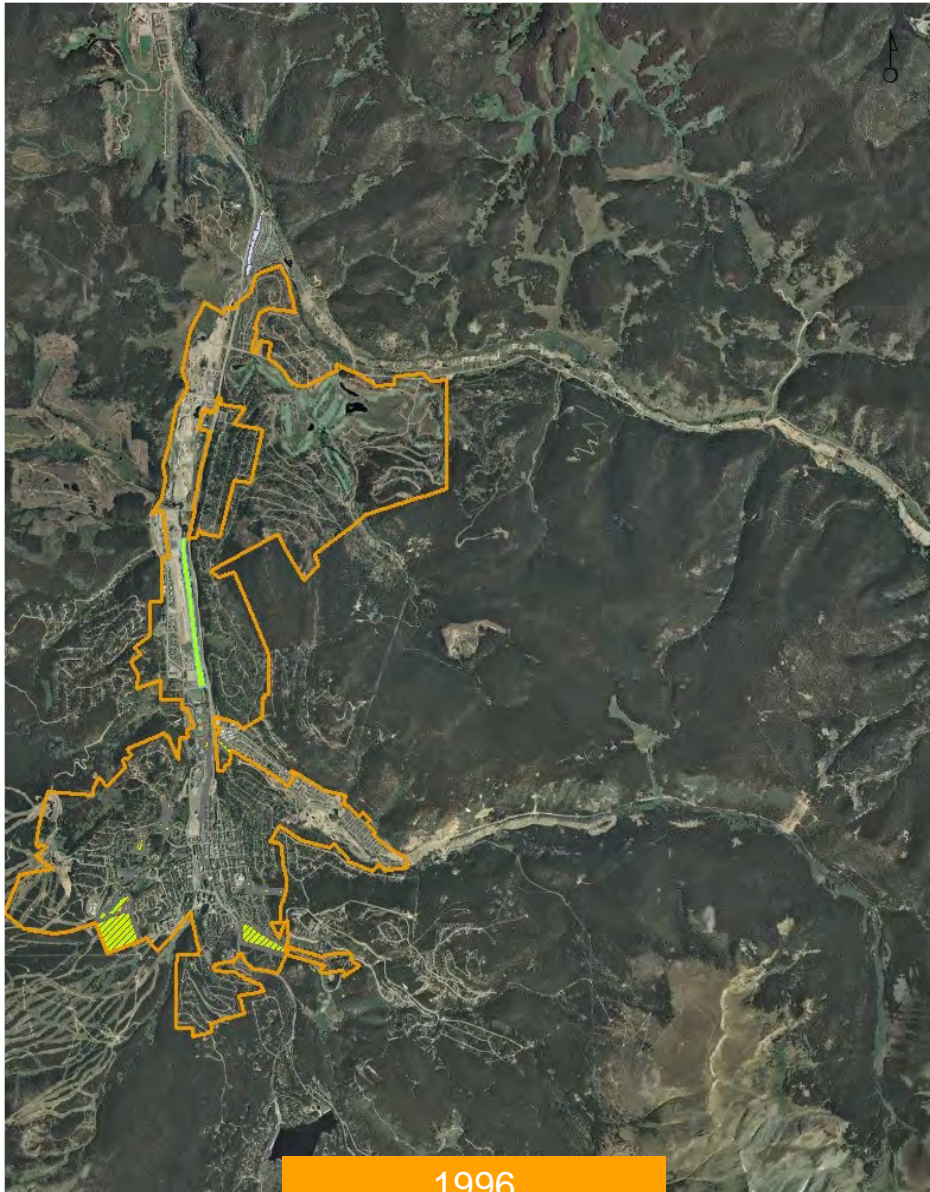
Did You Know?

The majority of open space acquisitions have been located outside of Town limits (3,984 acres out of Town versus 560 acres in-Town). The development philosophy in the Joint Upper Blue Master Plan has been to focus development in the core of Town and minimize development in the surrounding backcountry.

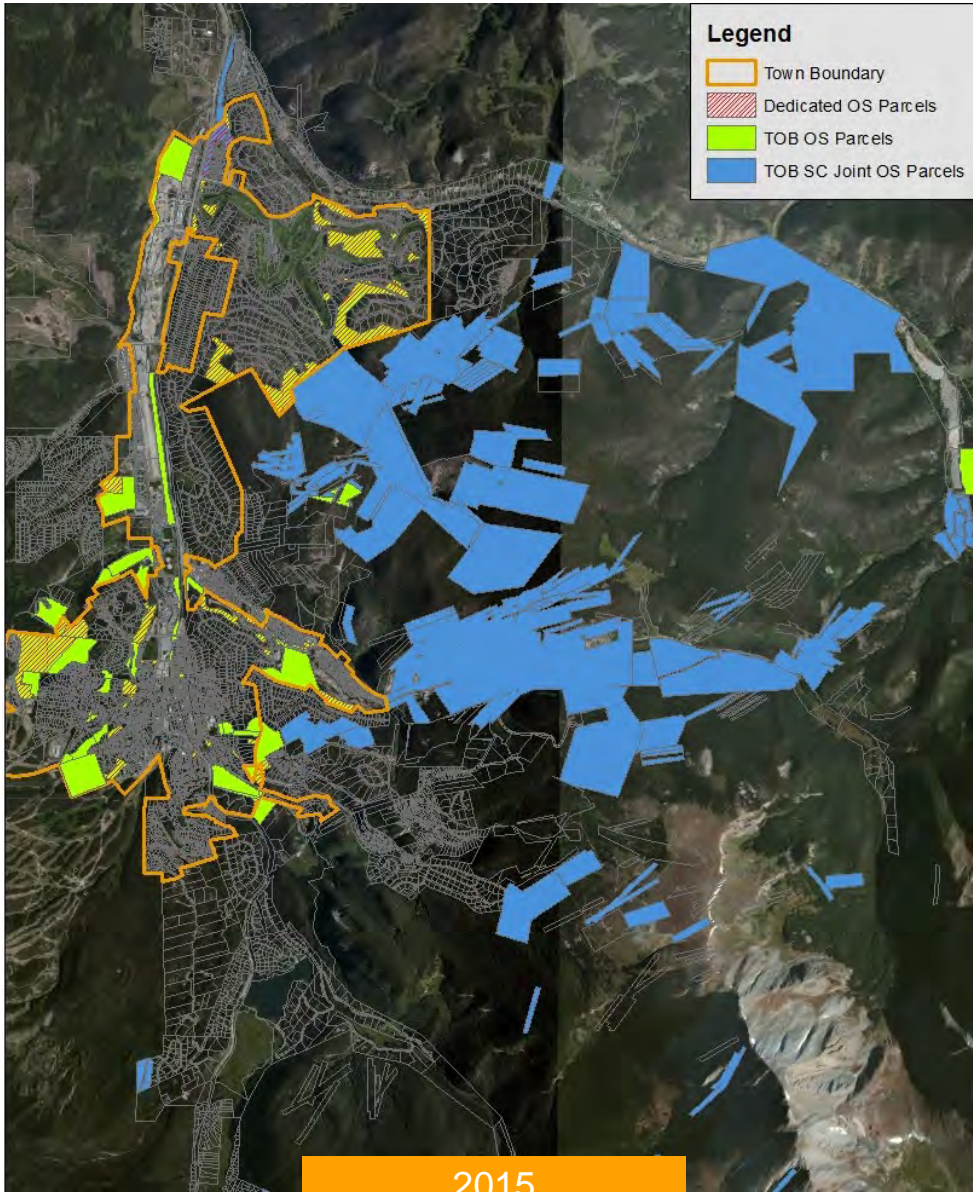


Open Space Comparison 1996 and 2015

Prior to the establishment of the Open Space program in 1997, the Town owned **119 acres** of open space. Today, the program manages **4,544 acres** of open space, **3,784 acres** of which was jointly acquired with Summit Count Government. A number of the joint purchases lie just outside the Town boundary.



1996



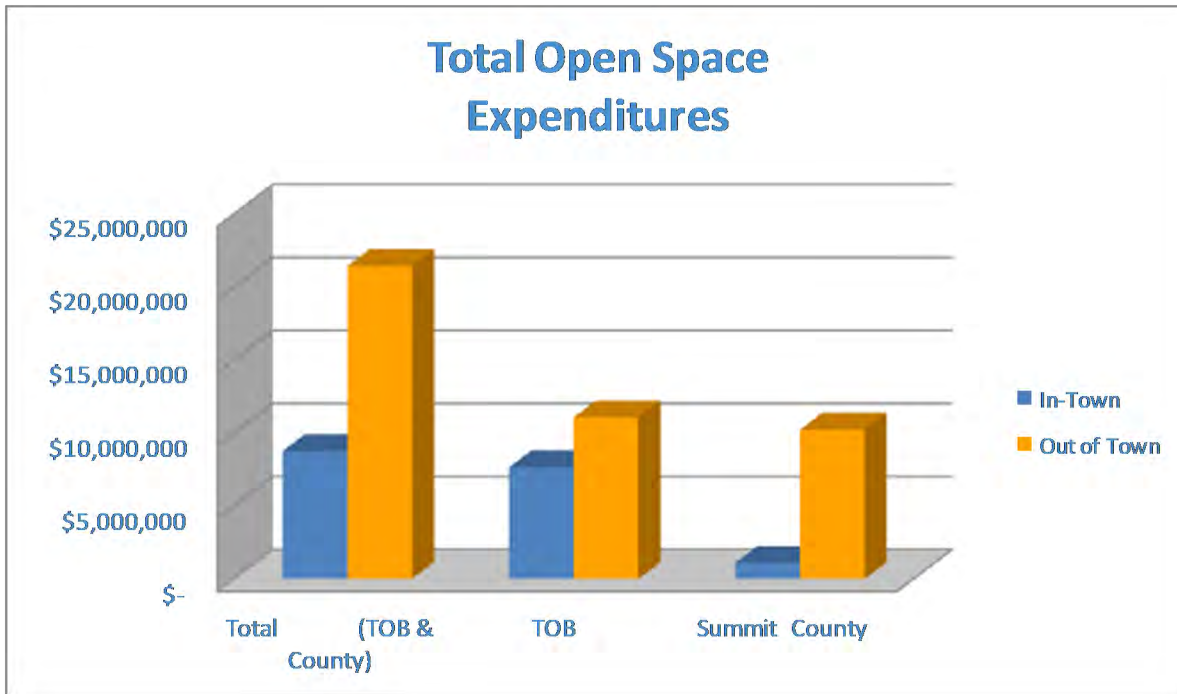
2015

Legend

- Town Boundary
- Dedicated OS Parcels
- TOB OS Parcels
- TOB SC Joint OS Parcels

Acquisition Expenditures

The Town has spent \$19,300,933 on open space acquisitions since the start of the Open Space Program. Of this amount, \$8,358,556 (43%) has been used for in-Town acquisitions and \$10,942,377 (57%) has been used for out of Town acquisitions.



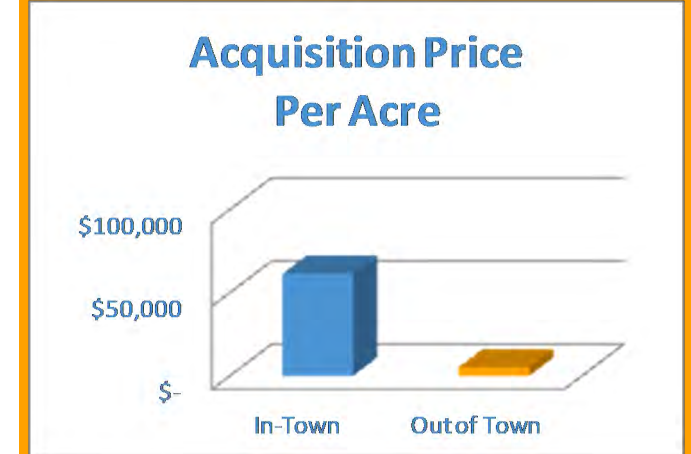
	Total (TOB & County)	TOB	Summit County
In-Town	\$9,468,556	\$8,358,556	\$1,110,000
Out of Town	\$21,179,545	\$10,942,377	\$10,237,168
Total	\$30,648,101	\$19,300,933	\$11,347,168 *

*This is total amount Summit County has spent in the Upper Blue Basin. In addition to the Upper Blue Basin, Summit County purchases open space in its other three basins.



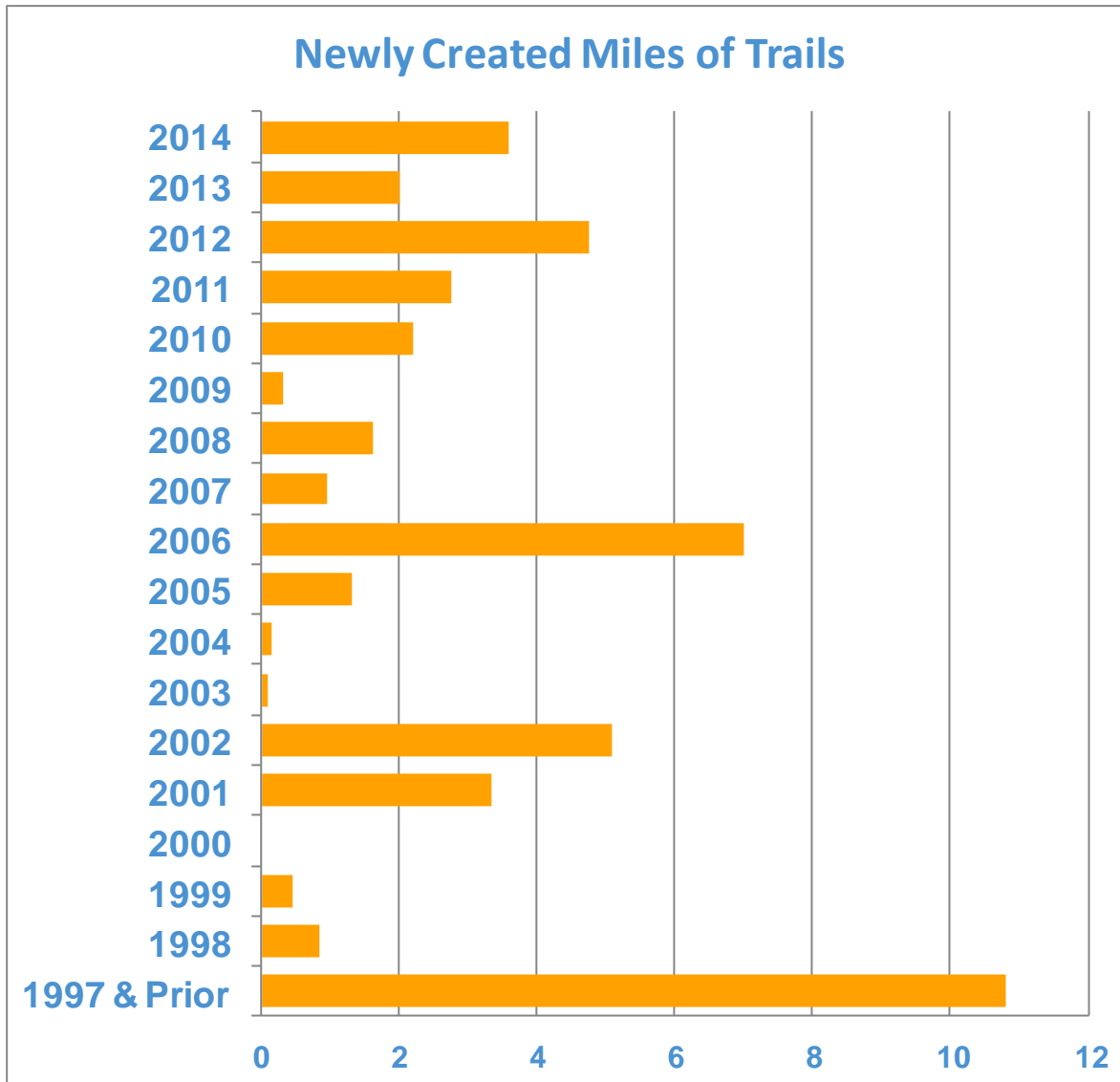
Did You Know?

On a price-per-acre basis, in-Town acquisitions are substantially more expensive (\$59,928 per acre) than out of Town acquisitions (\$5,684 per acre). Of the 560 in-Town acres acquired, only 158 have been purchased.



Trails

Prior to the establishment of the Open Space program in 1997 the Town managed **10.8 miles** of trails. Today the program manages **47.3 miles** of multi-use trails.



Did You Know?

In addition to the Town maintained network of trails, over 100 miles of designated trails can be connected to on nearby National Forest lands. Taken together, this trail network is one of the largest and most diverse in the country.

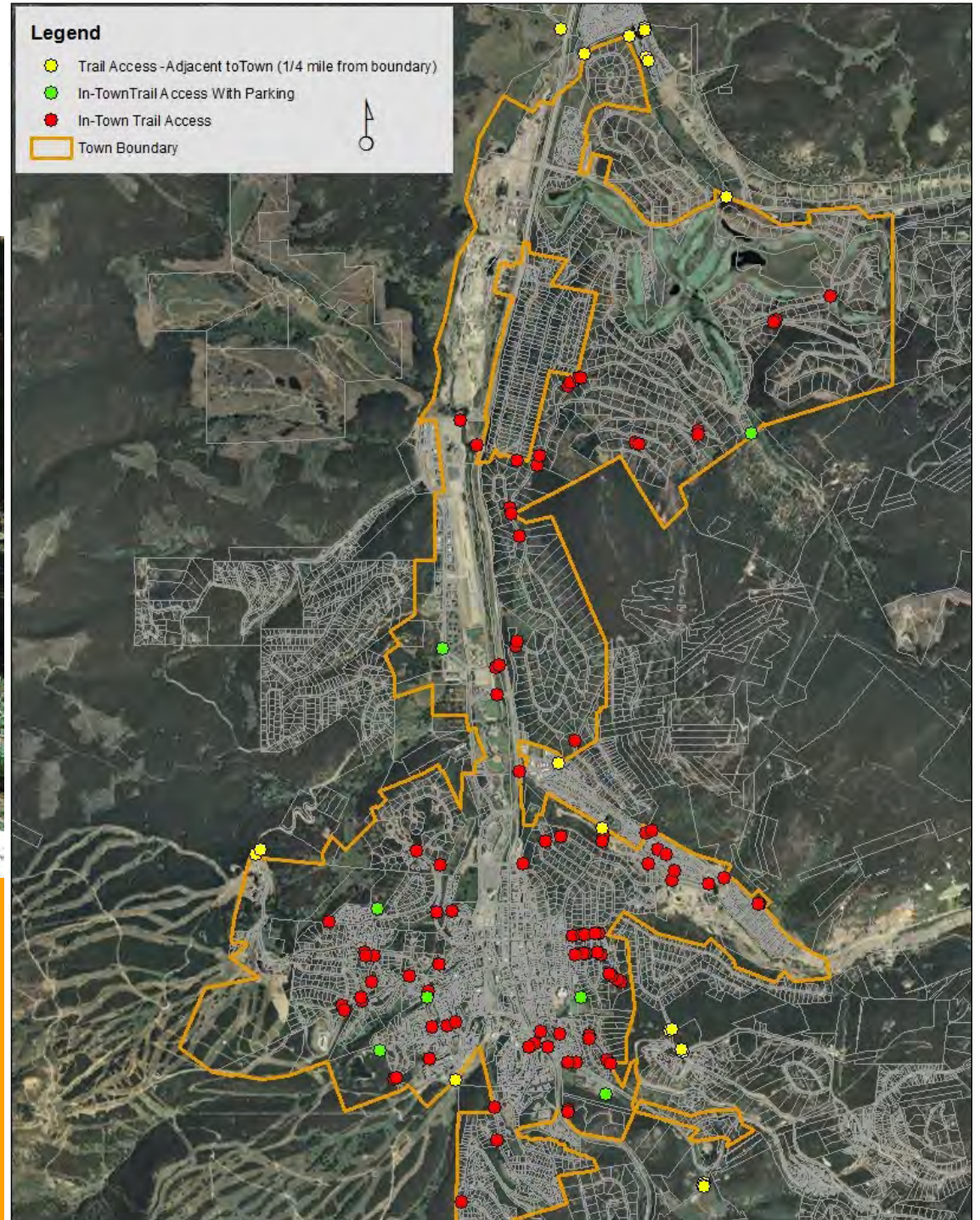
Trail Access

The Open Space program provides **120 trail access portals** located within the Town or within 1/4 mile of its boundary. The numerous portals provide convenient, legal access to Town-maintained trails.



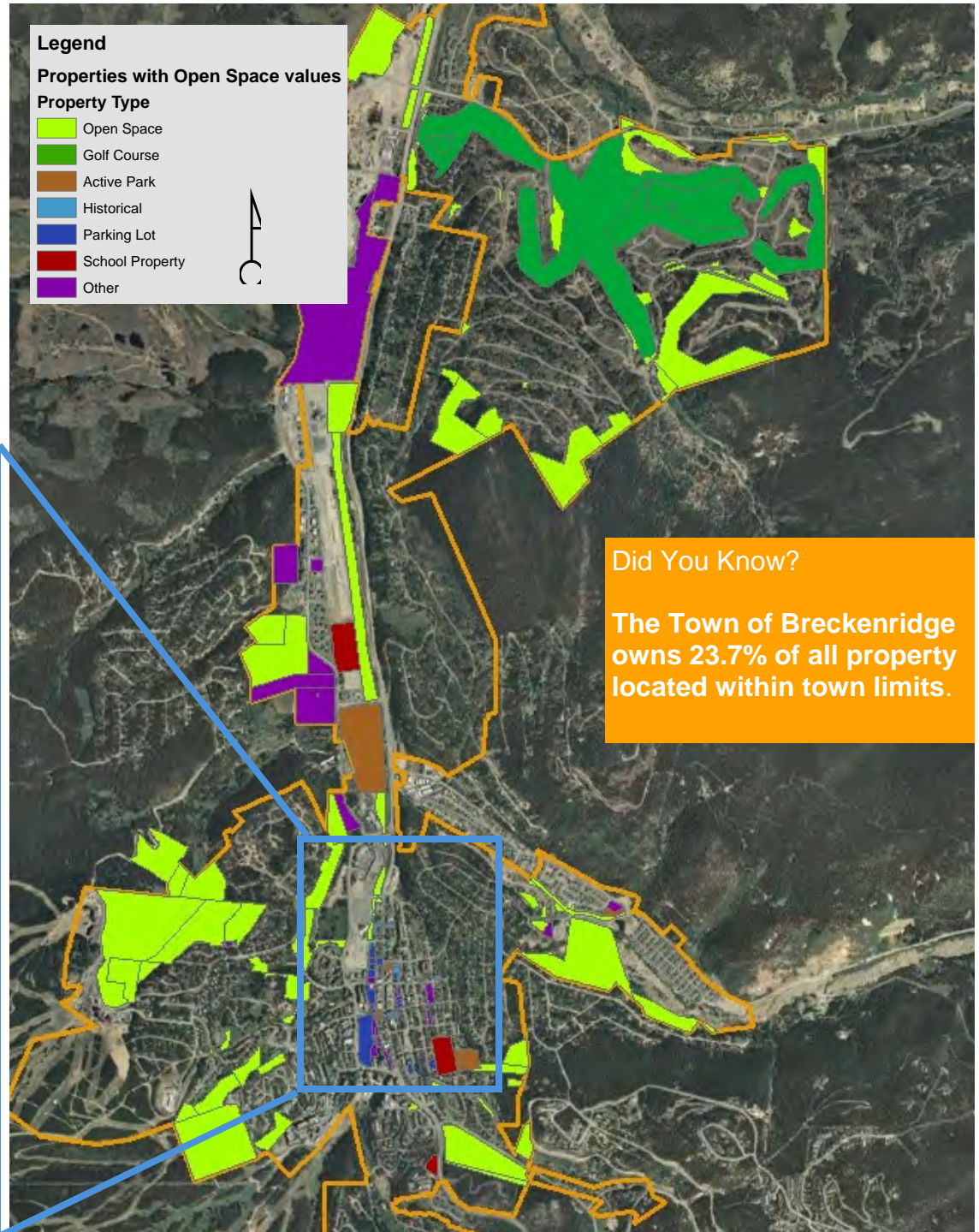
Did You Know?

80% of all in-Town properties are within 1/4 mile of a Town maintained trail access portal.



Other In-Town Properties with Open Space Values

Other community properties not managed by the open space program offer open space values such as relief from development, active park space, private open space and visual backdrop. Examples of properties that exhibit these qualities include historical sites, school properties, active parks, and the golf course. Many of the in-Town open space parcels were dedicated through the development permit process.



2014 Accomplishments

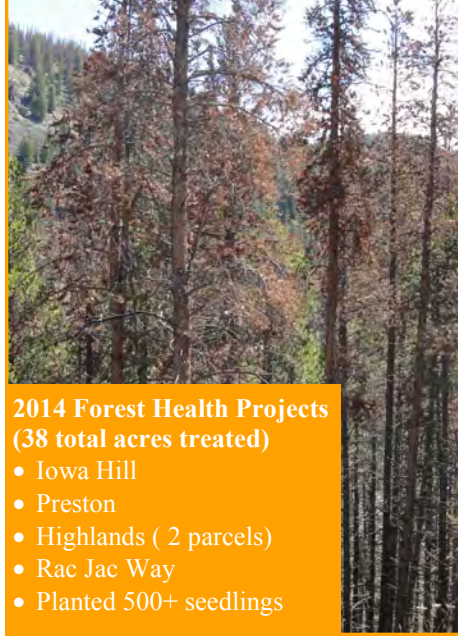
Acquisitions



2014 Acquisitions (196 acres)

- Candler Lode
- City Claims
- Monitor #1 Lode
- Frontier Claims
- **Kingfisher Claims**
- Laurium Property

Forest Health



2014 Forest Health Projects (38 total acres treated)

- Iowa Hill
- Preston
- Highlands (2 parcels)
- Rac Jac Way
- Planted 500+ seedlings

Way Finding/ Educational Signage



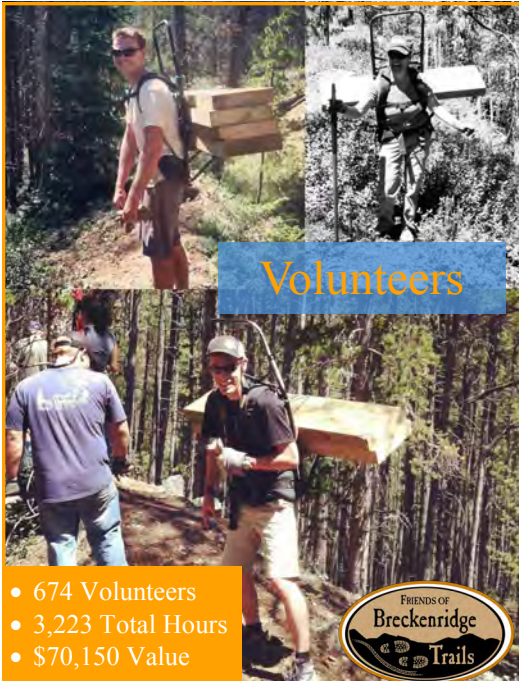
- 5 New Trail Posts
- 4 New Yield/ Trail Etiquette Signs
- 10 New Cucumber Seasonal Closure Signs
- 5 New Breckenridge Heritage Alliance Interpretive Signs.

Partnerships

SUMMIT COUNTY COLORADO



Volunteers



- 674 Volunteers
- 3,223 Total Hours
- \$70,150 Value

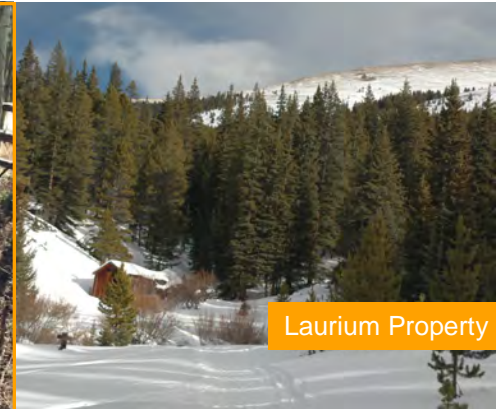


Trails



New Trails & Realignments (3.6 miles)

- Aspen Alley Trail
- B-Line Trail
- Turk's Trail
- Wire Patch Trail
- ZL Trail



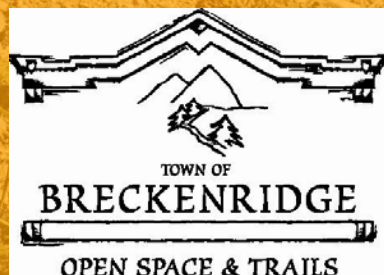
Laurium Property

Did You Know?

In 2014 Open Space purchased the 104 acre Laurium Property, the program's largest single acquisition since 2005.



For more information please visit www.TownofBreckenridge.com



	TOWN OF BRECKENRIDGE OPEN SPACE FUND PRO FORMA													
	Actual	Budget	Projected	Proposed										
EXPENDITURES	2013	2014	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	Comments	
Land Acquisitions	827,450	450,000	557,585	465,000	478,950	493,319	508,118	523,362	539,062	555,234	571,891	589,048	Budget line items 54421 and 53410 \$557,585 committed so far in 2014 3% annual growth	
Additional Land Acquisitions					80,000	80,000	200,000	200,000	200,000	200,000	200,000	200,000	\$ proposed to be added to the "Land Acquisitions" line item	
Main St. Property Acquisition (Bartlett & Shock Lots 52 & 53)	200,000	399,996	400,000	350,000									Main St. park parcels acquisition, paid back to Town General Fund that carried initial purchase	
Wellington/Oro Treatment Plant	180,945	174,005	174,200	174,000	179,220	184,597	190,134	195,839	201,714	207,765	213,998	220,418	Wellington/Oro treatment plant costs (53400), including part-time operator (15k for 2014 and 2015), and plant replacement fund (11k allocated annually)	
Debt Service B&B	297,627	302,402	302,402	301,892	301,244	300,454	299,523	298,988	299,974	149,590			\$4.5mil bond @3.5% 20 yrs; based on principal and interest payments scheduled	
Pay off Debt Service				200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	200,000	Reflects accelerated paydown of B&B bond based on \$200k extra each year with payoff in 2021. Current payoff schedule without extra payments is 2026. Line item 55524	
Blue River Restoration/McCain stretch				600,000	210,000	480,000							30% of river restoration costs to be shared with capital fund. Total cost \$4.3 million	
Habitat/River Restoration				450,000	190,000	370,000	100,000	100,000	100,000	100,000	100,000	100,000	Includes: 1) additional allocation for a 50% total contribution towards the McCain river restoration project (additional \$400k in 2015, \$140k in 2016, and \$320k in 2017) and 2) \$50k placeholder in 2015-2017 for other restoration projects (e.g., Blue River (behind Justice Center and elsewhere, Swan River, French Creek) and \$100k placeholder for these projects in subsequent years. Monies not spent will build up in the fund for future year projects.	
Blue River Parks/Block 11				25,000	45,000		100,000		100,000		100,000		Phase 1 of river park improvements in 2015/2016, costs shared with capital fund with hopes of \$350k grant from GOCCO. Future phases (placeholders included in 2018, 2020, and 2022) would be cost-shared between open space, capital fund, and the housing fund, also with the potential for grants.	
Reiling Dredge Preservation/Stabilization				27,500	31,813	47,750							Contribution towards stabilization of Reiling Dredge on Town/County owned open space. Includes three phases outlined in the recently completed Reiling Dredge Preservation Master Plan. All phases are still subject to Town/County approval and determination of what extent of preservation is necessary. Assumes the County and Town share the costs of the preservation 50/50. 50% of the Town's contribution would come from the BHA capital fund and the remaining 50% would come from the Open space fund.	
Administration	263,949	324,336	323,522	359,042	369,813	380,908	392,335	404,105	416,228	428,715	441,576	454,824	51111-51138 (wages and benefits), 52214-53321 (printing and postage), 53372-53374 (training, travel, and BOSAC), 58000 (garage fund) includes 5k for dump truck purchase in 2014, 58020 (facilities fund), 55512 liability insurance, 3% annual growth, 53388-53389 (insurance deductibles), 53338 overages	
Legal Services	0	5,004	5,000	5,000	5,150	5,305	5,464	5,628	5,796	5,970	6,149	6,334	53352, Town Attorney time for open space issues, B&B Consent decree followup	
Consultants	46,783	79,999	80,000	80,000	82,400	84,872	87,418	90,041	92,742	95,524	98,390	101,342	53355, 3% annual growth, Cucumber monitoring (water quality, wildlife monitoring)	
Other professional services/forest mgmt	101,901	102,001	102,000	102,000	105,060	108,212	111,458	114,802	118,246	121,793	125,447	129,211	53359 forest mgmt, weed control, GH forest mgmt/health planning, tree planting, Cucumber Gulch restoration efforts	
Other contracted services/surveying	3,200	10,000	8,500	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	53399 surveying and appraisals	
Trails construction and maintenance	145,756	187,500	187,500	217,500	242,500	267,500	292,500	317,500	342,500	367,500	392,500	417,500	52229, 52230, 52231, 54426 Town trails and landscape construction, GH trails, Friends of Breck, \$25k annual growth based on increased trail mileage and associated maintenance	
Trails/Hoosier Pass Rec Path				100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	Additional allocation towards trails construction and maintenance and/or towards Hoosier Pass Rec Path	
TOTAL EXP	2,067,611	2,035,243	2,140,709	3,466,934	2,631,450	3,113,524	2,597,878	2,561,518	2,727,855	2,544,033	2,362,251	2,331,343		
REVENUES														
Sales Tax	1,985,224	1,961,385	2,320,279	2,363,400	2,387,034	2,410,904	2,435,013	2,459,364	2,483,957	2,508,797	2,533,885	2,559,224	Based on 1% annual growth	
Interest	5,343	4,600	9,099	9,490	5,953	3,613	2,634	348	1,085	1,448	2,191	5,057		
B&B Land Sales												425,000	Potential divestiture properties (Peabody and Williams Placers--revenues split with County)	
TDR Sales	12,610	133,562	9,871	139,675	357,090	10,000	10,100	10,201	10,303	10,406	10,510	10,615	2015 includes: \$129,875 for Town's share of TDR proceeds from Peak 8 development and \$9,800 for Beaver Run TDR. 2016 includes 18.3 TDRs for Breck Mountain Lodge (\$357,090 for Town's share assuming most (75%) are purchased from TDR Bank). 1% annual growth	
Grants	12,275	40,450	30,411	82,500	83,325	84,158	85,000	85,850	86,708	87,575	88,451	89,336	2014 includes \$30.4k for SideDoor state trails grant. 2015 includes \$52.5k for DNR forest mgmt grant (Town share) and \$30k for first installment on state trails grant (Turks, etc., Town's share)	
Summit County reimbursement	74,621	82,000	82,000	82,000	84,460	86,994	89,604	92,292	95,060	97,912	100,850	103,875	Wellington/Oro treatment plant costs, not including replacement fund	
Trails map sales	4,568	7,000	7,761	7,000	7,070	7,141	7,212	7,284	7,357	7,431	7,505	7,580	1% annual growth	
Miscellaneous	30,286	10,575	35,756	10,600	10,706	10,813	10,921	11,030	11,141	11,252	11,365	11,478	49999 Rental income (dogsled rides) and 44240 W/O zinc sales 1% annual growth	
TOTAL REV	2,124,927	2,239,572	2,495,177	2,694,665	2,935,638	2,613,623	2,640,484	2,666,368	2,695,612	2,724,821	2,754,756	3,212,165		
BEG. BALANCE	569,650	626,966	626,966	981,434	209,165	513,354	13,452	56,059	160,909	128,665	309,454	701,958	previous year's balance	
END BALANCE	626,966	831,261	981,434	209,165	513,354	13,452	56,059	160,909	128,665	309,454	701,958	1,582,780		
W/O Plant Replacement Reserve	22,000	33,000	33,000	44,000	55,000	66,000	77,000	88,000	99,000	110,000	121,000	132,000	Annual allocation of \$11k for replacement of pumps and other equipment at W/O Plant	
TOTAL FUND BALANCE	648,966	864,261	1,014,434	253,165	568,354	79,452	133,059	248,909	227,665	419,454	822,958	1,714,780		

Claffey Ecological Consulting, Inc.

Wetlands-Streams-Wildlife-404 Permitting-NEPA-GPS/GIS

Reed Canary Grass Management Plan

Cucumber Gulch Preserve

Breckenridge, Colorado



November 11, 2014

1371 17 RD – Fruita – Colorado 81521
970-640-3783
mclaffey@acsol.net

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1 Introduction

Claffey Ecological Consulting, Inc (CEC) in conjunction with Five Rivers, Inc and AquaTerra Services, LLC. completed wetland restoration projects on behalf of the Town of Breckenridge (Town) in the Cucumber Gulch Preserve (CGP) in 2012 and 2013. In the past decade, the beaver pond/wetland complexes in the CGP were degrading due to failure of beaver dams, and in 2011 major storm events exacerbated this degradation to the point that portions of the Upper Gulch no longer sustained wetland hydrology (EcoMetrics 2011). In 2012, CEC and associates repaired degraded and incised beaver dams, removed sediments from the beaver ponds and restored wetland water supply in the Upper Gulch. As of 2013, beaver have returned to the system naturally and through transplants by the Town; and, the wetland water supply and wetland system appears stable. In 2013, CEC completed additional restoration work on the incised stream channel in the Upper Gulch, restoring two beaver dams, and installing in-channel log structures to prevent further channel incision.

During field work for design in the summer of 2012, CEC documented the presence of reed canarygrass (RCG, *Phalaris arundinacea*) in the Upper Gulch and some of the ponds in the Lower Gulch. The initial invasions probably occurred over a number of years and spread throughout the Upper Gulch as sedimentation increased in the upper ponds which ultimately led to the failure of the beaver dams and exposure of the pond substrate. In the late summer-early fall of 2013, we observed that RCG was colonizing the restored beaver ponds in the shallow waters in the Upper Gulch. This species thrives when excess nutrients, particularly phosphorus, are present in the system and when disturbances occur within native plant communities. Genetic studies indicate that species found in wetlands may be native to North America; but invasiveness may have been increased by introgression with a Eurasian cultivar.

Reed canarygrass is not on the Colorado list of noxious weeds, but has been documented to severely degrade wetland habitats due to its ability to rapidly form dense monospecific stands (Kercher et al. 2006). RCG infestations can become problematic in wetlands due to its ability to invade habitats and thrive within a wide range of water level fluctuations, survive in saturated conditions, and tolerate periods of drought. Severe invasions can alter/constrict water flow dynamics and increase evapotranspiration, which can affect groundwater characteristics.

CEC was retained by the Town to propose a management program for the eradication of RCG from the CGP. Because the CGP is a designated wildlife preserve, use of chemical controls (herbicides) is restricted. Therefore, the objective of this document is to describe the effective management alternatives CEC has identified based on proven mechanical control methods for the eradication of RCG in wetland habitats. We then describe our overall approach for RCG control during year-one and the preliminary results of these efforts. CEC subcontracted with Alpine Eco Nursery to provide the labor for the selected control methods.

2 Background

2.1 Reed Canary Grass Reproduction and Basic Ecology

Reed canarygrass (*Phalaris arundinacea*, here forth referred to as RCG) is a long-lived perennial grass found in the temperate zones of the Northern Hemisphere. Though considered native to North America, RCG has been cultivated for livestock forage and non-native varieties introduced, which likely led to more widespread occurrences and introgression of the exotic genotype. This species is also considered a highly variable species and can display a range of phenotypic traits including plant height, size and shape of the inflorescence, and even coloration which has not been correlated with geographic distribution. Consequently, RCG is generally considered to have a high degree of inherent plasticity (Apfelbaum and Sams 1987).

RCG reproduces both sexually (via abundant seeds) and vegetatively (via underground rhizomes) and is capable of re-sprouting from root/stem fragments. Inflorescences can produce approximately 600-seeds, though generally the primary method of localized establishment and expansion is through vegetative reproduction. However, RCG can easily re-establish an invaded site from a retained seed bank and seeds can be transported to adjacent areas through various vectors including animals, wind, water, and people (TNC 2004). Seed banks are believed to persist for at least one-year (WRCGMWG 2009)

RCG is generally one of the first plants to emerge in a wetland and often experiences two peaks of productivity in the growing season, once in late spring and a second during late summer. These growth peaks are regulated under separate genetic controls, with the early spring peak resulting in leaf and inflorescence development and the late summer producing rhizome growth (WRCGMWG 2009). Leaf development occurs at nodes along the culm of adult plants. As the plant matures, new leaf development occur higher up on the culm as the lower portion of the plant becomes light deprived by the larger/lower leaves. If the stem is cut, new leaves establish from the base of the plant from either the rhizome or from exposed nodes on the shortened culm (USDA 2001).

RCG thrives in high nutrient/nitrogen rich environments. For this reason, RCG has been popular as a biological method of wastewater pollution control (USDA 2001). RCG will also advantageously move into disturbed sites, including sites/wetlands such as the Upper Gulch at CGP that experience influxes and accumulation of sediments (Werner and Zedler 2002). Other disturbances can lead to RCG invasions including erosion, hydrologic instability or modification, and restoration efforts that resulted in bare ground exposure (WRCGMWG 2009).

2.2 Reed Canary Grass Control Methods Summary

Our review of current literature provided insightful guidance for development of an effective reed canary grass management program. However, it was evident that diligence and time are both integral for complete control. Eradication of RCG will not be immediate, and will likely require multiple years of follow-up treatment and monitoring to ensure its complete removal

from CGP. However, with appropriate measures the CGP can be restored to a more natural state and future invasions of RCG can be avoided.

The invasive characteristics of RCG relate directly to its ability to expand rapidly from dense underground rhizomes and sprout from seed banks. Therefore, it is important to employ methods that target both the existing above ground vegetative/flowering material and below ground roots and seeds. The complete removal of RCG and restoration of invaded habitats within the CGP will involve multiple steps which can generally be broken down into the following:

1. Control/removal of the existing RCG plants
2. Suppression of growth from below-ground rhizomes
3. Suppression/exhaustion of seed bank
4. Restoration of native plant material (via seeds/plugs)
5. Prevention of new RCG plant material/seeds from entering restoration area, and
6. Continued monitoring and rapid follow-treatment for new invasions

In this section we discuss options gleaned from the literature for manual/non-chemical control of RCG. We relied heavily on existing management plans/programs which provide both prospective methods for control and in some cases offered feedback on outcomes of the employed methods for control of RCG. In general, the literature suggests that implementation of manual control measures *only* will be ineffective for complete control of RCG. However, several reports suggest that sites that continue to support predominately native plant communities nearby (which can supply seed stock to fill-in newly created gaps where RCG was removed) and sites with relatively recent invasions may have greater success with manual control measures (Reinhardt and Galatowitsch 2004).

2.2.1 Hand-Removal

Hand-removal (digging/pulling) can be an effect method of RCG removal for small or isolated patches; however, this method can also result in broken root fragments that can easily resprout (Jefferson County Noxious Weed Program 2012). For this reason, hand-pulling should be reserved for removal of seedlings/immature plants.

2.2.2 Digging/Excavation

Manual digging/excavation of small clumps and isolated patches is likely to be more effective than hand-pulling if digging succeeds in complete extraction of the entire root system. The Jefferson County (WA) Noxious Weed Program recommends performing manual excavation in areas with very moist soils. Excavation should occur after removal of surface obstructions (rocks, sticks, etc) and should be implemented with slow and steady pressure to reduce the risk of root fragmentation.

2.2.3 Mowing/Cutting

Many studies/reports suggest that mowing is effective for eliminating seed production but overall is ineffective for long-term control, and if only done once or twice a year can actually stimulate stem production. However, repeat mowing (four to five times within a growing season) has been shown to reduce reed canary grass populations by preventing photosynthesis and essentially “starving” the roots by depletion of carbohydrate reserves. The plant will respond by producing new shoots until the point of complete carbohydrate depletion. The University of California Weed Research and Information Center also recommends repeat mowing five times per season for multiple years (DiTomaso et al. 2013). The USDA Natural Resource Conservation Science (NRCS) recommends initiating mowing when large amounts of above ground biomass are produced, and repeating the process when stubble height is 4 inches or less so that the plant is forced to develop new shoots (2001). A study led by Francis Naglich within a national wildlife refuge in Washington State indicated that because mowing forces mature plants to divert resources from roots to above ground biomass, this method can be effective for preventing further spread of RCG by reducing rhizomatic expansion.

2.2.4 Burning

It is generally suggested that controlled burning RCG has similar effectiveness/mechanism as mowing, in that a single burn event may stimulate stem production unless the fire burns through the entire root system (sod layer). Additionally, RCG generally remains green throughout the entire growing season so does not burn very hot (TNC 2004). One study did investigate the timing of burning on RCG dominance in plots planted with a variety of C3 and C4 grasses¹. RCG quickly dominated the plots; however, controlled burns in early spring or late summer significantly reduced RCG cover and allowed other species to establish (Howe 2000).

2.2.5 Solarization

The Wisconsin Weed Canary Grass Management Working Group provides useful recommendations for RCG control including use of solarization techniques. This method employs the use of black plastic or fabric which kills vegetation by shading and/or increasing temperature. Further discussions with restoration ecologist and weed management specialist

Dr. Joy Zedler from the University of Wisconsin provided additional insight for use of solarization techniques in appropriate areas. According to Dr. Zedler (Pers. Comm. May 2014), solarization works both by increasing temperatures and/or reducing light levels for extended periods which eventually kill the covered vegetation; though she stressed to fully cover patches and extend the covering beyond the patch area as RCG can expand vegetatively from underground rhizomes and outside the covering.

¹ C3 and C4 refers to the pathway of carbon fixation by perennial grasses, C4 grasses are generally adapted to drier and/or wetter conditions and typically undergo active growth during warmer spring/summer months (Williams 1974).

There are encouraging results from studies that have utilized solarization for RCG. A short-term study conducted in Oregon showed very positive results from use of solarization for control of RCG in experimental plots. In his experiments, Johnson (2005) placed black or clear plastic sheets over the 200 square foot RCG plots after mowing. Mowing occurred in spring and again in the fall at which point the plastic sheets were installed and remained in place for one year. After a one year period, RCG was completely eradicated from the solarization plots (100% stem reduction) (Johnson 2005). However, no long term follow-up data on regrowth was available from this study. Lindig-Cisneros and Zedler (2001) also found that light limitation (darkness) prevents or significantly reduces RCG seed germination; therefore, use of dark covering for solarization of adult plants would likely dually prevent germination of seeds from the existing seed bank.

2.2.6 Mulching

Use of mulches for RCG control, similar to solarization can reduce RCG biomass through shading, may function more effectively in areas with significant microtopography. This technique, as with solarization, relies upon the covering remaining in place for a long-period (one year or longer) to completely kill adult plants and prevent rhizomes and seeds from resprouting. Mulching has had mixed effectiveness as a method for RCG control.

2.2.7 Revegetation

Several studies have investigated the use of high density plantings in RCG infested areas to reduce RCG cover/dominance. Kim et al. (2006) used live willow stakes planted at high density to control RCG at wetland sites. Stakes were planted after one application of mowing/mulch placement to slow the growth of RCG. They found that after two growing seasons, the willows reduced the total biomass of RCG by 68% (0.6 m spacing) and 56.1% (with 0.91 m spacing), with no additional control measures implemented during that period. It was suggested that the reduction of RCG biomass was achieved primarily from shading.

Studies utilizing wetland herbs such as *Carex* sp. show less promising results on their ability to outcompete RCG. However, one study looked at the effects of lowering available soil nitrogen (N) through the addition of carbon and cover crop removal in study plots planted with RCG and *Carex*. The control plots were overwhelmingly dominated by RCG (91%) while the study plots with carbon enrichment had significant RCG biomass reduction (82%) (Perry et al. 2004). Another study tested a similar hypothesis of reducing total soil N levels through the addition of sawdust in restored sedge meadows. Though total N levels were reduced only in the short-term, the sawdust treated study plots had decreased RCG establishment by 78% and 67% (Iannone et al. 2008). These studies suggest that removal of excess nitrogen in addition to high density plantings may allow the establishment of native wetland species over RCG.

A management report prepared by the Nature Conservancy (TNC 2004) also suggested creating a dense herb layer consisting of grasses, sedges, and rushes may be effective for preventing RCG

dominance and suppressing germination of an existing seed bank. Claffey Ecological has had success in restricting RCG in wetland restoration or establishment projects by establishing dense cover of native hydrophytes through both heavy seeding rates of grasses and planting nursery stock of sedges (*Carex sp.*).

2.3 Reed Canary Grass Control Recommendations for the CGP

Reed canary grass within the CGP established primarily on the drained beavers dams during the periods of channel incision and dam failure in the upper gulch, and declining beaver populations in the lower gulch. The beaver dams, which can very old with continuous rebuilding on old structures, consist of willow stems, soil and herbaceous growth. The larger dams are several feet above the adjacent wetland substrate; and, when the ponds are drained the dams dry as they are well above the natural groundwater levels. We observed RCG on the abandoned dams in the upper gulch and in some locations within the dried ponds in 2012. The restoration work in 2012 and subsequent recolonization by beavers reactivated the beaver ponds in the upper gulch, restoring wetland conditions; but also providing ample water for the growth of RCG. RCG expanded and appears vigorous on the dams but also spread into the shallow water and pond margins associated with the active beaver ponds.

We did not know much about populations in the Lower Gulch prior to this effort but the mapping described below provides that information. We learned two promising pieces of information this spring of 2014. One is that nitrogen and phosphorous levels in the water quality data collected to date for the GCP do not appear to be unusually high (Mark Beardsley, EcoMetrics- Personal Communication 2014). Although the levels are not at reference standards, it would appear that excess N and P should not drive expansion of RCG. The second was that although RCG is present in the Lower Gulch, it is much lower density or prevalence than in the Upper Gulch.

3 Methods

3.1 RCG Mapping

The first step in control was to map existing populations. In 2014, we started this process in early June beginning in areas supporting known populations, and where we were able to identify young growth. We returned in late June at which point mature plants has grown sufficiently to map other areas. We mapped individual clumps and larger patches with a Trimble GPS and produced maps in GIS using a recent orthophotograph as the basemap. We classified patches/populations based on the density of RCG as “zones” ranging from 1-6:

- Zone 1: 100 % cover of RCG
 - Zone 2: RCG mixed with other invasive species
 - Zone 3: RCG mixed with 20% or less cover of native species
 - Zone 4: RCG mixed with greater than 20% cover of native species
 - Zone 5: RCG sporadic with native species
 - Zone 6: RCG mixed with willows
-

3.2 RCG Control

We selected the control methods to be implemented in 2014 after mapping the existing populations and evaluating the habitats, locations and densities of the RCG populations. Ultimately we determined that mowing/cutting would be the most effective and feasible control method for most patches/populations. Additionally, for small patches and clumps that are growing in water, we recommended digging/excavation. The use of solarization was also considered; however, given the high use of the areas to be treated by native wildlife (e.g. beaver and native ungulates (moose, elk and deer)) we felt that use of large plastic sheets would either deter use of the areas by wildlife or the plastic would be damaged quickly by wildlife. Since the largest concentrations of RCG were on the crest of active beaver dams, we were also concerned with how the beavers would react to black plastic covering the dam.

3.2.1 Mowing/ Cutting –Followed by Revegetation

We believe that mowing with gas powered weed whackers remains the best option for control in the CGP. We recommended that patches/populations be re-mowed prior to the culms exceeding 4 inches in growth per USDA recommendations. In addition to mowing during the first visit, the field crew also collected multiple bags of plant material from last season, which still contained seed heads, in an attempt to remove some of the existing seed stock. We also recommended that if the field crew returned and plant growth had exceeded 4 inches or seed heads were observed, that they also remove this material. Plant material was placed in large black plastic bags and removed offsite. Mowing was executed by Alpine Eco field crew members.

We plan to revegetate mowed areas, but after RCG is controlled to some degree, otherwise we would be mowing the desirable species. One of the species under consideration for revegetation is tall manna grass (*Glyceria grandis*). This native wetland grass does very well from seed, develops dense stands that could outcompete the RCG, and grows to a height sufficient to shade new growth of RCG. CEC has used this species with high success in wetland restoration projects by including it in a seed mix. Plantings of nursery grown willow and sedge species (*Carex utriculata*, *C. aquatilis*, or others) is also under consideration depending on moisture regimes and habitats conditions. Another option will be the use of willow cuttings harvested and prepared correctly. It is likely that a specific seed mix will be developed for each area based on micro habitat traits, and that mix would be seeded combined with plantings after RCG is controlled.

3.2.2 Digging/Excavation

As described above, we recommended digging/excavation of patches of RCG that were inundated and where mowing was not feasible. Shovels were used to remove the entire plant and root mass. The plant material was then placed in large plastic bags and removed offsite.

4 Results

4.1 Mapping

The CEC mapping efforts are illustrated in Maps A – E (following text). The Overview map illustrates the mapping areas within the CGP. Representative site images are included following the report text. CEC identified a total of 16 distinct patches/populations in the Upper Gulch and three patches/populations in the Lower Gulch. The patches/populations ranged in size from small single patches (roughly 2-4 square feet of cover) to larger populations nearing 40 feet in length (roughly up to 400 square feet of cover). Most of the larger patches were mixed with native species. We flagged the larger RCG stands with orange pin flags and occasionally flagged the center of a small patch. In addition to RCG, CEC and Alpine Eco noted the presence of several other invasive species of concern including Canada thistle (*Cirsium arvense*), hairy bittercress (*Cardimine hirsuta*), mayweed chamomile (*Anthemis cotula*), and yellow toadflax (*Lanaria vulgaris*). Dr. Christy Carello was on site conducting monitoring of wildlife use of the gulch, and occasionally reported locations of these other weed species. CEC contracted with Alpine Eco to remove these other weeds by hand and that worked progressed through the summer into early fall.

4.2 RCG Control

During the summer 2014 (year-one of control), mapped RCG patches/populations were mowed a total of five times during the growing season over nine total visits. The first mowing was on June 11th, and the final complete mowing was completed on September 5. CEC inspected the Gulch in mid-July and early August to observe conditions after several mowing treatments. The Upper Gulch stands of RCG were mowed to height of only a few inches, but there were occasional outliers of maturing plants that were not cut during the July site visit. Ms. Crumb of CEC conducted a follow-up final visit on September 24, 2014. During this visit, Ms. Crumb observed that the mowed RCG populations had not recovered in vegetative/above ground growth since the last mowing. All mowed vegetation was generally less than 6 inches in total height at the end of the growing season (RCG is usually 3-4 feet high and higher at this time of year). However, three patches of RCG not previously mapped/documented were observed with significant vegetation growth. It is likely that these patches were not seen during the initial mapping and thus were missed during the control effort and are not the result of new spread/expansion.

In additional to mowing/excavating RCG, the Alpine Eco field crew also removed patches and populations the four other invasive species of concern identified on the site. During the September 2014 site visit, Ms. Crumb did not observe these other weed species in the Upper Gulch wetland areas.

5 Conclusions

The year-one control effort showed some progress in the control of reed canary grass in the Cucumber Gulch Preserve. Mowed populations and excavated patches showed signs of inhibited growth and potentially decline. It is highly unlikely that one year of mowing will result in the complete suppression and eradication of RCG; however, our initial findings are encouraging that repeat mowing will be an effective tool for control of RCG in the CGP. For year two control efforts, we recommend repeating the mapping effort to identify any new patches/populations and a mowing treatment of at least 5 visits and cuttings. We also recommend continued removal of plant material early in the growing season to reduce the propagules load in the system.

We anticipate that several years of mowing will result in sufficient suppression of RCG growth to initiate revegetation efforts, which will prevent new invasions and allow out-competition of the remnant RCG plants. When the revegetation efforts would start depends on observations of RCG suppression.

Recommendations:

1. Map the stands of RCG in early spring and then again in mid to Late June to find outliers when the plants mature. The early spring mapping is needed to start the mowing, but the plants are in a vegetative stage and difficult to locate.
2. Ensure that the mowers can recognize RCG and find all plants in a mapped stand, or nearby the mapped stand.
3. Inspect the mowing work in mid to late July, and again in late August.

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Joy Zedler, University of Wisconsin-Madison - Personnel Communication May 2014

Mark Beardsley, EcoMetrix- Personal Communication - May 2014

Photo 1. Early growth of reed canarygrass on a beaver dam in the Upper Gulch (June 2014).



Photo 2. Early growth RCG within last growing season RCG plant material (June 2014).



Photo 3. Excavating RCG within one of the Upper Gulch ponds.



Photo 4. Collecting RCG plant material within the Upper Gulch.



Photo 5. Mowed RCG patch (September 2014).



Photo 6. Mowed RCG on a beaver dam in the Upper Gulch (September 2014).

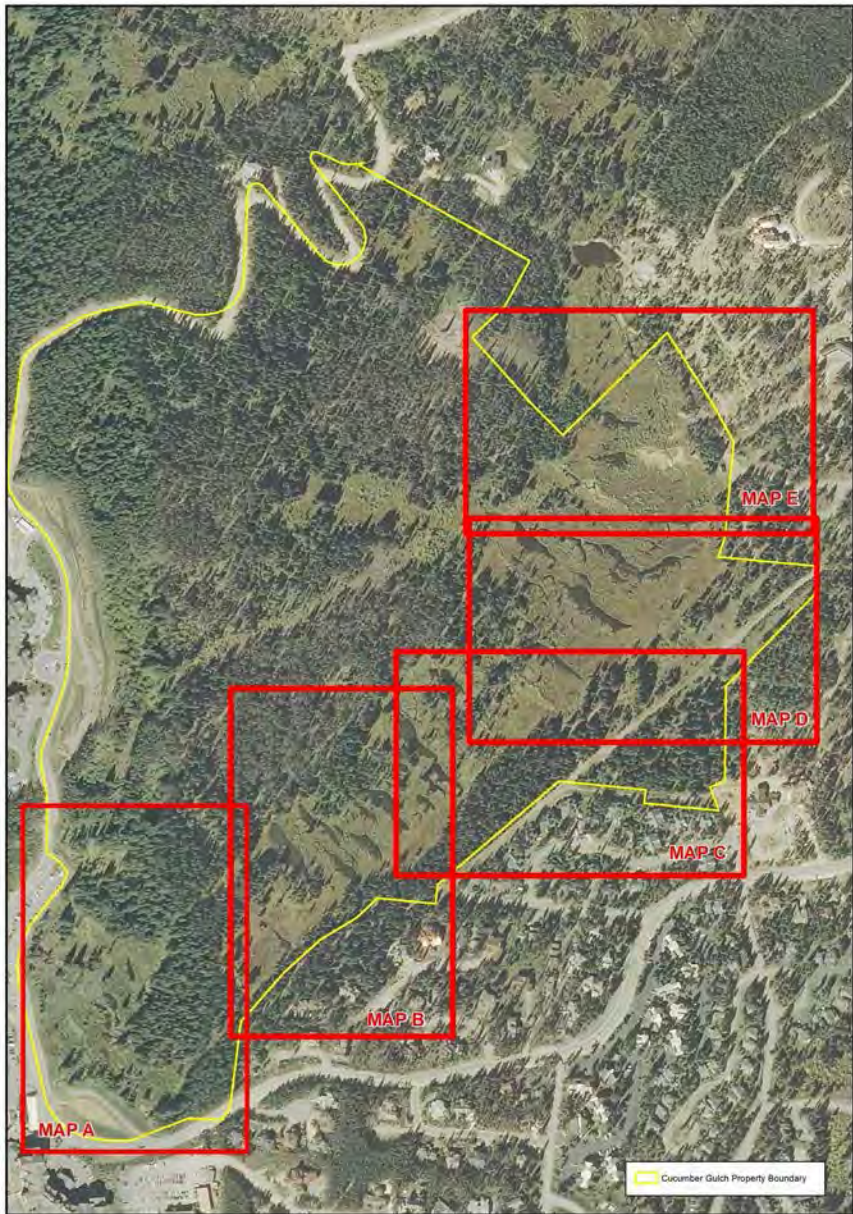


Photo 7. View of mowed RCG adjacent to a pond in the Upper Gulch (September 2014).



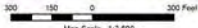
Photo 8. Trash bags with RCG biomass for later transport out of site





June 2014

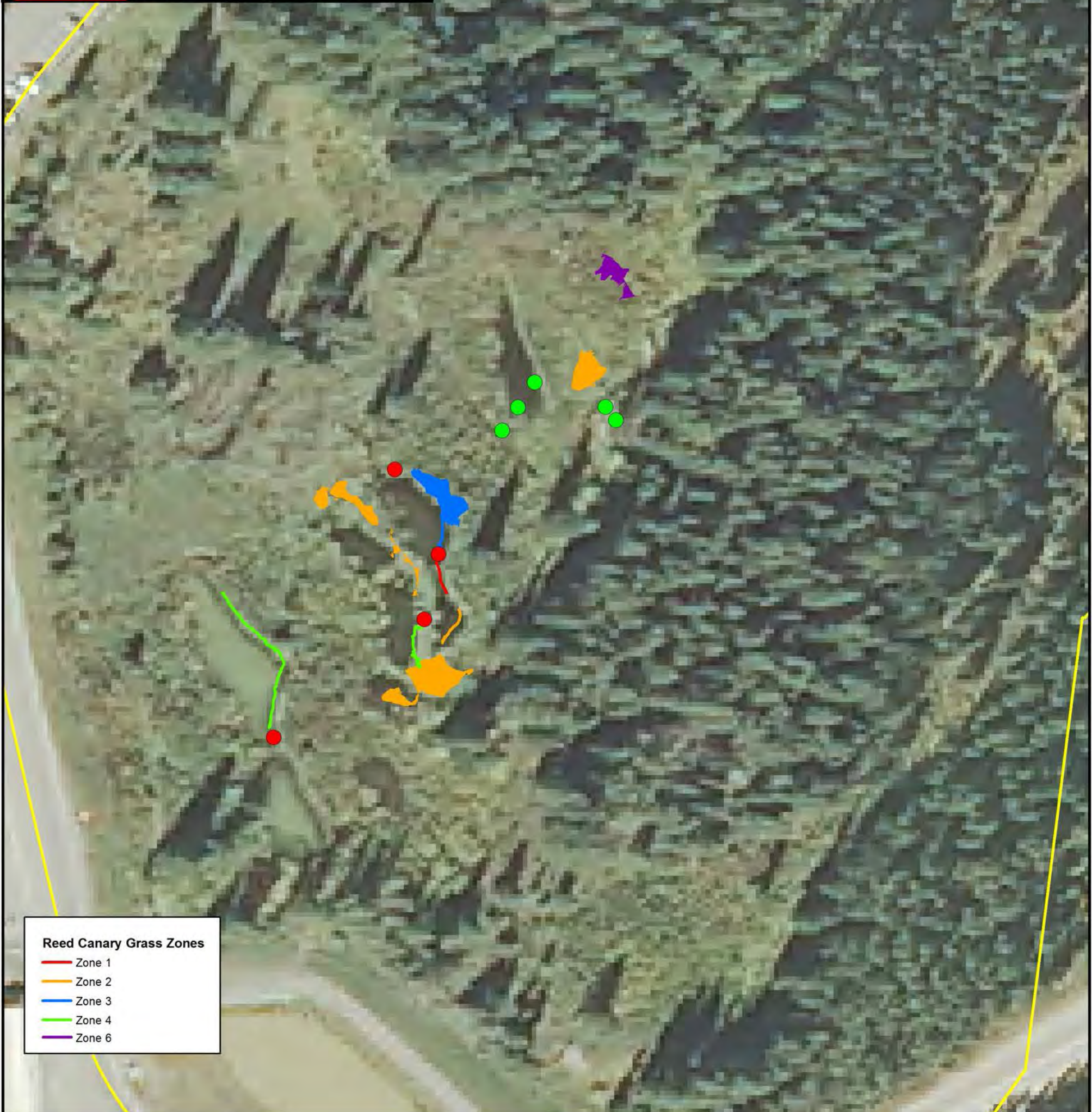
CUCUMBER GULCH PRESERVE
 45 01 138
 Reed Canary Grass Mapping
BRECKENRIDGE



Map Scale - 1:3,600
 1 inch = 300 Feet
 Datum: NAD_1983_UTM_Zone_13N
 Image Source: NAIP 2013
 GIS Prepared by Elsie Crumb

Claffey Ecological Consulting, Inc.

OVERVIEW Notes:



- Reed Canary Grass Zones**
- Zone 1
 - Zone 2
 - Zone 3
 - Zone 4
 - Zone 6

75 37.5 0 75 Feet

Map Scale: 1:900
1 Inch = 75 Feet
Datum: NAD_1983_UTM_Zone_13N
Source: NAIP 2013
GIS Prepared by Esa Crumb

Claffey Ecological Consulting, Inc.

MAP A Notes:



CUCUMBER GULCH PRESERVE
Reed Canary Grass - MAP A
BRECKENRIDGE



Reed Canary Grass Zones
— Zone 2
— Zone 4

75 37.5 0 75 Feet

Map Scale: 1:900
1 Inch = 75 Feet

Datum: NAD_1983_UTM_Zone_13N
Source: NAIP 2013
GIS Prepared by Esa Crumb

Claffey Ecological Consulting, Inc.

CUCUMBER GULCH PRESERVE
Reed Canary Grass - MAP B
47 of 100 BECKENRIDGE

MAP B Notes:



June 2014



Reed Canary Grass Zones
— Zone 2



Map Scale 1:900
1 inch = 75 Feet

Datum: NAD_1983_UTM_Zone_13N
Source: NAIP 2013
GIS Prepared by Esa Crumb

Claffey Ecological Consulting, Inc.

MAP C Notes:

CUCUMBER HILCH PRESERVE
48 of 138
Reed Canary Grass - MAP C
BRECKENRIDGE



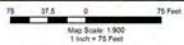
June 2014





June 2014

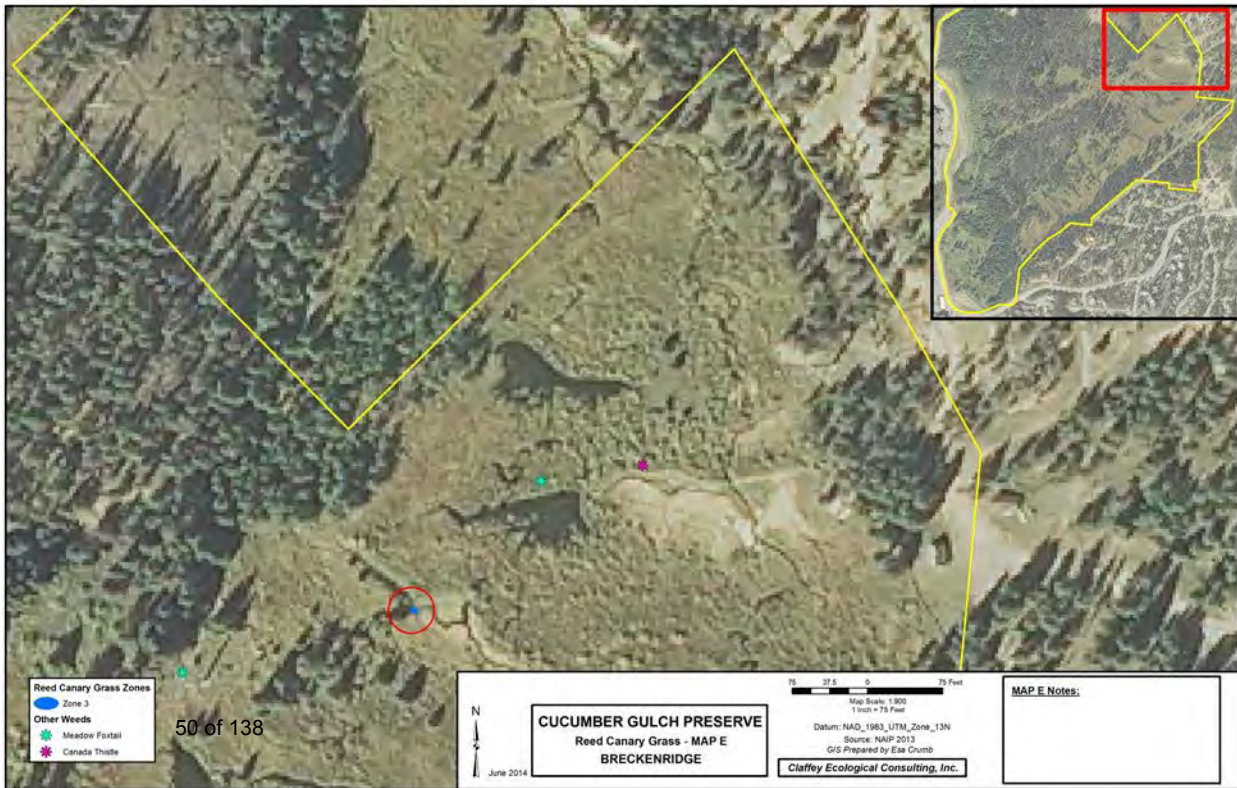
CUCUMBER GULCH PRESERVE
49 of 138
Reed Canary Grass - MAP D
BRECKENRIDGE



Datum: NAD_1983_UTM_Zone_13N
Source: NAIP 2013
GIS Prepared by Esa Crum

Claffey Ecological Consulting, Inc.

MAP D Notes:



- Reed Canary Grass Zones**
- Zone 3
- Other Weeds**
- Meadow Foxtail
 - Canada Thistle

50 of 138



June 2014

CUCUMBER GULCH PRESERVE
Reed Canary Grass - MAP E
BRECKENRIDGE



Map Scale: 1:900
1 inch = 75 Feet
Datum: NAD_1983_UTM_Zone_13N
Source: NAIP 2013
GIS Prepared by Esa Crumb

Claffey Ecological Consulting, Inc.

MAP E Notes:

Friends of the Dillon Ranger District

2014 Upper Blue Project Report

Goal # 1 - Reconstructive Bridge Work on Peaks Trail (Breckenridge)

Identified Project – Replace “corduroy” bridges on the Peaks Trail in Breckenridge. Complete general maintenance on Peak Trail in Breckenridge.

2014 Goal Achievement:

Due to the significant increase in the cost of lumber and other materials needed replace bridges (150% from the summer of 2013) FDRD elected to alter our plans. We decided to build turnpikes and fill perpetually wet areas on the Peaks Trail (hiked in from the Green Tank) at two different locations. 48 feet of turnpike and 8 feet of armored areas were completed over two separate 2-day projects. In addition, FDRD supplied the lumber and materials (approx. \$5,000) for the Rocky Mountain Youth Corps to reconstruct a 60’ length of bride on the Peaks Trail. The FDRD Peaks Trail bridge work planned for 2014 has now been shifted to the 2015 calendar for a similar project.

Goal #2 - In 2014, FDRD will continue its trail maintenance on the popular McCullough Gulch Trail, building upon work completed in 2011 and 2013.

Identified Project – Improve the White Loop Trail. Reroute McCullough Gulch Trail to the White Falls Loop Trail. Close down and rehabilitate the “Waterfall Mud Bog” section of McCullough Gulch Trail.

2014 Goal Achievement:

Due to unforeseen circumstances beyond our control, this project was severely compromised. A mine lease holder on the trail threatened the safety of the FDRD staff and volunteers so a decision was made to cancel this project. The trail maintenance at McCullough Gulch Trail will be implemented into the 2015 project calendar as long as these extraneous circumstances have been resolved (currently this individual has been removed from the property).

As a result of this circumstance we relocated this planned worksite to the Colorado Trail in Horseshoe Gulch. FDRD supervised the Rocky Mountain Youth Corps on installing check-steps where the Hippo Trail meets the Colorado Trail. 60 check-steps and 13 drainage dips were installed to improve the sustainability of the trail tread over a two week period.

We had two more weeks with RMYC and again changed location to the middle fork of the Swan drainage on the Colorado Trail. Their work shifted from earthwork to rock work and progress slowed. However, 10 more drainage dips and 16 check-steps were installed on this rocky section of the Colorado Trail. FDRD worked with the RMYC for a total of four weeks on the Colorado Trail work, at a cost to FDRD of \$24,800 (4 wks x \$6,200/wk)

Goal #3 – A) In 2014, FDRD will continue trail maintenance work on the **Mtn. Pride Trail**, building upon work completed in 2012; **B)** In 2014 FDRD will begin trail maintenance work on either **Pinball Alley** Trail or Little French Gulch.

2014 Goal Achievement:

A) A two-day volunteer project with Christy Sports was completed on July 15th and 16th, as their Adopt-A-Trail effort. Volunteers worked on a boggy area on the Mtn. Pride trail rock armoring two drains. This project was not fully completed and will require more attention in the coming years. However, one rock-armored drain was completed and the other was started. The recommendation would be to add some lateral drainage to create a dryer trail in between the two rock armored drains. This may be added to the 2015 calendar but is yet to be determined.

B) We focused our Twilight Projects in Breckenridge at Pinball Alley for the month of July. We completed 100 feet of deberming, 6 drainage dips and .3 miles of trail maintenance. These projects took place each Tuesday evening of the month and we had a total of 29 volunteers participate.

Goal #4 – In 2014, FDRD will continue restoration efforts in the Swan River Drainage, building upon work completed in 2012 and 2013.

Identified Project – Close and rehabilitate road sections and campsites identified by the USFS as critical for protection of native fish habitat in the Swan River Drainage.

2014 Goal Achievement:

In partnership with Blue River Watershed Group, Trout Unlimited, and Summit County Open Space and Trails, a one-day volunteer project was completed on September 13th. We had 27 volunteers work alongside FDRD and USFS staff to plant ~550 spruce and pine trees in the Swan River Drainage where an old road had been closed down to create habitat.

Goal #5 – In 2014, FDRD, in partnership with Colorado Fourteeners Initiative (CFI), will continue general maintenance on the Quandary Peak Trail, building upon work completed in 2011, 2012, and 2013.

Identified Project – Improve the Quandary Peak Trail, specific project work will be outlined with CFI as the snow melts.

2014 Goal Achievement:

In partnership with CFI, a one-day volunteer project was completed on July 19th. Eight project volunteers were split into three groups to close 50 feet of trail and install 20 feet of rock wall on Quandary Peak.

Submitted by Scott Reid
10/16/2014

SUMMIT COUNTY COMMON GRANT APPLICATION FOR 2015

SUBMITTED TO: Town of Breckenridge
(Name of Town, County or Foundation to which you are submitting this request)

ORGANIZATION NAME: Friends of the Dillon Ranger District

MAILING ADDRESS: PO Box 1648, Silverthorne CO 80498-1648

PHYSICAL ADDRESS: 680 Blue River Parkway, Silverthorne, CO 80498

EXECUTIVE DIRECTOR/ADMINISTRATOR: Michael Connolly

EXECUTIVE DIRECTOR/ADMINISTRATOR E-MAIL: michael@fdrd.org

GRANT CONTACT PERSON: Michael Connolly

PHONE: 970-262-3449 E-MAIL: michael@fdrd.org WEB ADDRESS: www.fdrd.org

IRS 501(c)(3) #: 20-2343008 COLORADO CHARITABLE SOLICITATIONS #: 20113007405
(Registration numbers do not apply to Summit School District or government agencies)

GRANT APPLICATION WRITTEN BY: Volunteer Paid Staff Paid Grantwriter

PURPOSE OF GRANT (check all that apply):

- | | | |
|---|--|--|
| <input type="checkbox"/> Agency Support as a Whole | <input checked="" type="checkbox"/> Special Program, Project or Event (special activity of the organization consistent with its mission) | <input type="checkbox"/> Technical Assistance |
| <input type="checkbox"/> Marketing Support | | <input type="checkbox"/> Matching Grant |
| <input type="checkbox"/> Capital Expenditure (additions or improvements to building or equipment) | <input type="checkbox"/> Seed, Start-up or Development Costs | <input type="checkbox"/> In-Kind Support (May be a separate application) |
| | | <input type="checkbox"/> Other: _____ |

TYPE OF AGENCY:

- | | |
|---|---|
| <input type="checkbox"/> Art & Culture | <input checked="" type="checkbox"/> Environment |
| <input type="checkbox"/> Health & Human Service | <input type="checkbox"/> Sports/Recreation |
| <input type="checkbox"/> Education | |

AMOUNT OF REQUEST: \$12,000 FISCAL YEAR END: December 31, 2015

BRIEF DESCRIPTION OF REQUEST:

The Friends of the Dillon Ranger District requests funding for 2015 volunteer and youth stewardship projects to include work on the Swan River and French Gulch Restoration, McCullough Gulch, Peaks Trail, Quandary Peak, Black Powder Pass, and Mtn Pride Mine. These projects will improve sustainability of these trails, improve watershed quality and enhance the overall recreational experience.

2013 Actual Operating Revenue	<u>\$257,996</u>	2013 Actual Operating Expenses	<u>\$224,876</u>
2014 Estimated Revenue	<u>\$242,400</u>	2014 Estimated Expenses	<u>\$224,000</u>
2015 Projected Operating Revenue	<u>\$265,000</u>	2015 Projected Operating Expenses	<u>\$250,000</u>

[Signature]
Signature, Executive Director / Administrator

10/16/2014
Date

[Signature]
Signature, Board President

10/16/14
Date

I. AGENCY INFORMATION – 1 page maximum

A. *Describe the mission of the organization. (What does the organization exist to do?)*

Friends of the Dillon Ranger District (FDRD) is a non-profit organization whose mission is to promote stewardship of the White River National Forest in Summit County through partnerships, volunteer service, education and support.

B. *Briefly describe the history of the organization.*

FDRD began as a group of local citizens who began collaborating with the USDA Forest Service, Dillon Ranger District (DRD), in 2004 to provide opportunities for community members to play a more active role in the sustainable management of our local National Forest lands. Our programs have grown steadily in response to a high level of demand for organized, effective outdoor stewardship projects.

Since 2005, FDRD's volunteers have maintained and improved over 85 miles of trail, performed fire mitigation and restoration on over 30 acres, removed invasive weeds on over 85 acres, removed over 3.5 miles of obsolete barbed wire fence, removed over 630 bags of litter and recycling from the forest, and contacted over 25,000 visitors through outreach education and volunteer ranger patrols. Our efforts have resulted in over 58,000 volunteer hours and over \$1,000,000 of in-kind value leveraged for our National Forest lands. In 2010, FDRD received the Volunteer Program of the Year award from the National Office of the US Forest Service.

C. *Describe current programs and accomplishments. Please be as specific as possible. (Numbers served, events held, services provided, etc).*

Friends of the Dillon Ranger District's (FDRD) current programs include:

- *The Service Project Program* allows community members and visitors to participate in one-day volunteer opportunities focusing on community-based forestry efforts. Additionally, this program involves coordinating "on-demand" projects for local and visiting groups. Furthermore, the Service Project Program includes a partnership with the Wildlands Restoration Volunteers (WRV).
- *The Forest Stewards Program* enables community members to participate in ongoing volunteer programs primarily centered around pressing maintenance needs on system trails. Projects are accomplished by developing leadership capacity and technical competency within volunteer groups, which enables FDRD to maximize the efforts of its relatively small staff. This program includes Trail Crew Leaders and Adopt-A-Trail Groups, as well as ongoing monitoring of trail conditions, invasive weed populations, and usage trends conducted by our volunteer Ranger Patrol program.
- *The Youth Stewards Program* engages K-12 youth in Summit County with service-learning opportunities on our local National Forest lands. Our Youth Stewards program has grown steadily over the past several years, and youth, under the age of 18, contributed 1150 hours of community service through our programs this year. Funding from our partners enables FDRD to partner with local schools, civic groups, and other nonprofits to engage a diverse range of youth in meaningful community service that helps foster life skills critical to long-term academic and career success.
- *The Ski With A Ranger Program* allows community members to be involved in an on-going winter program that educates ski area guests about the cultural and natural history of Summit County. In the winter of 2014 the program reached 352 visitors and was conducted by 14 volunteers, who completed 435 total hours of service and education.
- *Ranger Patrol 2014* program provides education and support for trail users all over the county. This season we enlisted the help of 51 ranger patrol volunteers who completed over 200 hikes. During these hikes volunteers patrolled 1,093 miles of trail, contacted 4,153 trail users and contributed 849 total volunteer hours.
- *Rocky Mountain Youth Corps (RMYC)* this season was comprised of 10 total individuals for four weeks who contributed 1,760 hours of work hours on the Colorado Trail.
- Some other accomplishments for our current season (2014) include grand totals of 1,098 volunteers (note: volunteers may be counted for multiple occasions). Youth made up 30% of FDRD's volunteer group this season (346). All of the volunteers for the 2014 programming season compiled 6,735 total hours of volunteering in Summit County.

II. PURPOSE OF GRANT

A. Describe the project/program(s) to be funded.

Projects in the Breckenridge area planned for 2015 include:

Goal #1: Swan River Partnership

FDRD is participating in the partnership that is embarking on the Swan River and French Gulch Watershed Restoration. As described in the DRD's Restoration Strategic Plan "Collaboration with non-profit organizations and the community of the Dillon Ranger District will provide a significant contribution to work being accomplished on the ground and for increasing the overall condition of the watersheds".

This is a big undertaking (likely to be five years or more to complete), and will engage FDRD with major partners such as The Blue River Watershed Group, Trout Unlimited, the National Forest Service, Colorado Parks and Wildlife, Breckenridge Open Space & Trails, Summit County and others. We intend to devote considerable time and effort to this multi-year project, and will assist in the volunteer recruitment and deployment, and in necessary fundraising.

At this time the 2015 work plan and scope of activities has not been fully determined, but several projects and actions are likely to be undertaken including:

- Public education about protecting riparian habitat and streams. The project's goals are to establish stream stewardship through a "Ranger" program for public education. FDRD will develop this through our existing successful forest Ranger Patroller Program.
- Implementing restoration projects to enhance impacted habitat. This includes road decommissioning work, construction of new stream crossings, and seeding, mulching and installing erosion structures.
- Improving infrastructure such as trailheads, signs, bridges, turnpikes and puncheons that would decrease environmental impacts and improve user experience.

Funds are being requested at this time for FDRD management staff time for some design and planning, required volunteer coordination, supplies and equipment such as tools, gloves, lumber and other project site materials, as well as FDRD field staff time on site.

Goal # 2 Work on Other Important Trail Projects in the Breckenridge Area

FDRD will continue our projects on the McCullough Gulch Trail, Peaks Trail and other important trails in the Breckenridge area. In 2014 work on McCullough was cancelled (replaced by work done by the Rocky Mountain Youth Corps on the Colorado Trail) due to a mine lease holder on the trail threatening the FDRD staff and volunteers. He has since been removed from the property and we will continue trail work there. This will include a reroute of the Falls Loop trail around the mud bog, a new set of crib steps in a section of the trail, installing major interpretive signs at the Falls Overlook, closing down social created trails along the White Falls Loop Trail, and other restorative activities. .

On the Peaks Trail FDRD will continue major work needed to bring this trail up to a standard requiring only light, routine maintenance. We will partner with Breckenridge Grand Vacations in building two bridges, a 16' section and a 22' section. These will involve material costs in excess of \$4500. FDRD will also work with other volunteer and Adopt-A-Trail groups on the Peaks Trail to improve the mountain biking and hiking experience and integrity of this trail by elevating tread, replacing deteriorating puncheon, building monowalls, installing drainage

dips, restoring braided sections, and performing other work intended to improve sustainability of this popular trail.

Other Breckenridge area trails scheduled for work in 2015 include:

- Mtn Pride Mine – construction of armored drain, 60’ one-sided turnpike, and 60’ lateral drain
- Quandary Peak Trail – project days with Colorado Fourteeners Initiative for general trail maintenance
- Black Powder Pass – project days with Wildlands Restoration Volunteers for trail realignment and rehabilitation

Other Forest Health Projects in the Breckenridge area are likely to be added, including Senior’s Forest Restoration Days, Watershed Restoration Days, Legacy Forest Tree Planting, and Pulling for Colorado.

B. **Project/Program Budget** - Please complete a detailed proposed budget for each project/program for which funds are being requested. Please complete additional budgets as needed to identify all sources of funds and expenses. **If you are asking for general operating funds, this does NOT need to be completed.**

Program Name: FDRD 2015 Forest Service Program

<u>Proposed Revenue</u>	<u>Amount Requested</u>	<u>Amount Committed or Note as Pending</u>
<i>Individual Contributions</i>	\$5,000	\$5,000
<i>Corporate Support</i>		
Xcel Energy Foundation	\$3,000	\$3,000
Copper Mountain Resort Corporate	\$2,500	\$2,500
Breckenridge Grand Vacations	\$2,000	pending
Vail Resorts ECHO Promises	\$2,000	\$1,500
Climax	\$2,000	pending
Subaru	\$1,000	pending/committed
Whole Foods	\$500	pending/committed
<i>Subtotal (Individual and Corporate Support)</i>	<i>\$18,000</i>	<i>\$12,000</i>
<i>Government Grants</i>		
Colorado State Trails	\$13,000	\$13,000
Colorado Tourism Office	\$5,000	pending
Town of Breckenridge – Open Space and Trails	\$10,000	\$5,000
Town of Frisco	\$1,000	pending
<i>Subtotal (Government Grants)</i>	<i>\$29,000</i>	<i>\$18,000</i>
<i>Foundation Grants</i>		
The Summit Foundation (Current Request)	\$15,000	pending
National Forest Foundation	\$25,000	pending
National Environmental Education Foundation	\$5,000	pending
El Pomar	\$3,000	pending
<i>Subtotal (Foundation Grants)</i>	<i>\$43,000</i>	<i>pending</i>
<i>Other (Identify Sources)</i>		
Summit Mountain Bikers	\$1,000	\$500
Elks Breakfast	\$2,000	committed
Doo Wop Denny Event	\$3,000	\$3,000
Blue Ribbon Bacon Tour Event	\$3,000	pending
Concert in the Park Event	\$1,000	committed
Fallfest Event	\$2,500	\$4,000
FDRD Forest Service Store	\$5,000	committed
New FDRD Signature Winter Event	\$2,000	pending
<i>Subtotal (Other Events)</i>	<i>\$19,500</i>	<i>\$7,500</i>
<u>Total Projected Revenue</u>	<u>\$109,500</u>	
<u>Proposed Expenses (Itemize Expenses)</u>		
FDRD Field Staff Time	\$29,000	
FDRD Staff time (design, planning and volunteer	\$39,000	

coordination)	
Supplies (lumber, signs, paper, other project site materials, food, etc.)	\$11,000
Equipment (tools, gloves, hard hats, uniforms, etc.)	\$7,000
Sustainable Summit Initiative Expenses (trail & information centers signage, Rec Guide & promotional literature, print & media advertisements)	\$16,500
Store Startup Expenses	\$3,800
Volunteer appreciation items	\$1,000
Mileage and travel expenses	\$2,200
Total Proposed Expenses	\$109,500
Balance	\$0

Explanations (please identify extraordinary, unclear or additional notes regarding balance or projections)

C. *What need, gap, or opportunity does the project/program address? How does this project/program benefit the local community? If available, provide data or research that supports your request.*

The White River National Forest is the most visited recreation forest in the nation; half of these recreation days take place in Summit County. While use is increasing, recreation funding is not keeping pace. These public lands directly influence both our quality of life and our local economy, and local residents are eager to volunteer on the forest to help mitigate human impacts. Without FDRD, the Forest Service would not have the capacity to coordinate multiple volunteer projects. FDRD leverages the agency's limited time and creates opportunities for positive, tangible improvements to our National Forest Lands through community-based outdoor stewardship. Over 90% of our volunteers are either part-time or full-time residents of Frisco, Dillon, Breckenridge, and Silverthorne, and our projects provide ample opportunities for community members to get involved with the care of the forest lands that are the primary reason why people choose to make Summit County their home.

The Forest Service is directed to restore degraded watersheds by strategically focusing investments in watershed improvement projects. The Swan River was selected as a priority watershed area for the White River National forest in 2012. The Swan River watershed contains habitat for Canada lynx, native cutthroat trout, and fern and other plant species. There is approximately 22,463 acres of forested land, of which 11,190 is dominated by lodgepole pine. Most of the lodgepole pine stands are dead from the mountain pine beetle epidemic and create conditions that would support large-scale wildfire activity, which would threaten natural resources, private property, community infrastructure and firefighter safety.

The overarching goal of the DRD's Restoration Strategic Plan for the Swan River is to protect important and historic resources while balancing the development and management of its recreational opportunities. The ideal conditions for the Swan River watershed would include healthy, free flowing streams, and roads and trails that would be maintained to improve water quality and reduce sediment loading. Trails needing reroutes or drainage structures will be completed with directional and informative signs.

FDRD has performed good work on McCullough Gulch and Peaks Trails. Further work on these trails will continue to help support the increased traffic the popularity of these trails invites. Work outlined on the other trails and forest lands in the Breckenridge area will also support their continued use. As our community continues to advocate improvements to support the use of popular Summit County trails, we all want our visitors to have enjoyable and safe experiences, and future generations to enjoy the beauty offered by Summit County.

D. Grant Request Work Plan: Definitions & Examples -

Goal of Request: A goal is a broad statement that reflects how you will achieve the mission. *Example: Increase public awareness for the importance of early childhood issues.*

Grant Request Strategy to Address Goal: Strategies outline the major methods for achieving a goal. *Example: Establish a speaker's bureau that provides monthly presentations to community groups on key early childhood issues.*

Activities to Achieve Strategy	Quantifiable Results of Strategy	Qualitative Results of Strategy	Timeline	Responsible Party
<p><u>Definition:</u> What major steps or actions need to occur to achieve the strategy?</p> <p><u>Example:</u> -Create a presentation outline -Write a speakers bureau volunteer description -Recruit volunteers -Train volunteers on how to use template</p>	<p><u>Definition:</u> What results can you count and track as a result of the strategy being successfully implemented?</p> <p><u>Example:</u> -100 community members attend presentations -12 one hour presentations held</p>	<p><u>Definition:</u> What change will occur in the knowledge or behavior of the targeted audience as a result of the strategy?</p> <p><u>Example:</u> -Attendees will report gaining new knowledge about key issues.</p>	<p><u>Definition:</u> When will the activities/strategy be completed</p> <p><u>Example:</u> -April 2014 -May 2014 -July 2014 -Sept 2014</p>	<p><u>Definition:</u> Who is responsible for completing the activities?</p> <p><u>Example:</u> -Program Director -Adm. Staff</p>

Grant Request Work Plan: for this Application (*note: if you have multiple strategies, please complete a separate work plan table for each*).

Goal of Request: Partner with other organizations to restore the Swan River and French Gulch Watersheds.

Activities to Achieve Strategy	Quantifiable Results of Strategy	Qualitative Results of Strategy	Timeline	Responsible Party
Meet with Forest Service officials and representatives from partner groups Trout Unlimited, Blue River Watershed Group, Breckenridge Open Space and Trails and Summit County to put together an action plan	Strategy and timeline developed	Enlist support from each group as to specific tasks to move strategy forward	October 2014 - March 2015	<ul style="list-style-type: none"> - FDRD Executive Director - Forest Service Officials - Representatives from other partner groups
Travel Management Implementation – Road Decommissioning	Closure and restoration of a user created road. Seeding, mulching and creating erosion structures	Stop degradation to an extremely fragile alpine ecosystem	June – September 2015	<ul style="list-style-type: none"> -FDRD Program Manager -FDRD Staff and volunteers -Rocky Mtn Youth Corps
Travel Management Implementation – Signs/Kiosks	Planning, design and construction of public information kiosks at key entry points. Signs will be posted at trailheads and along routes	Prevent illegal use due to confusion and lack of awareness of the regulations	June – September 2015	<ul style="list-style-type: none"> -FDRD Program Manager -FDRD Staff and volunteers -Town of Breckenridge -Colorado Trails Foundation -Summit County
Trail Maintenance	Installing turnpikes, rock armoring and possibly bridges on selected trails	Bring these trails up to a standard of maintenance	June – September 2015	<ul style="list-style-type: none"> -FDRD Program Manager -FDRD Staff and volunteers -Town of Breckenridge -Wildland Restoration Volunteers -Rocky Mtn Youth Corps
Swan River Stream Restoration	Initial design and planning. Some initial gravel excavation	Initial start for restoring mainstream Swan River	April – October 2015	<ul style="list-style-type: none"> -Forest Service -FDRD Program Manager -FDRD Staff and volunteers -Town of Breckenridge -Wildland Restoration Volunteers -Rocky Mtn Youth Corps -Trout Unlimited
Tree Planting	Planting of spruce and lodgepole pine seedlings	Facilitate future forest growth and help to blend the decommissioned roads into the landscape of the forest	June – September 2015	<ul style="list-style-type: none"> -FDRD Program Manager -FDRD Staff and volunteers -Town of Breckenridge -Wildland Restoration Volunteers

Respect the River (RTR)	Implement RTR Ranger Program with volunteers	Increasing watershed health awareness and educate users about protecting riparian and stream habitat	June – September 2015	-FDRD Program Manager -FDRD Staff and volunteers
Restoration Monitoring and Management	Monitor ground disturbance, road decommissioning and stream restoration projects. Monitor revegetation and noxious weed control	Assure projects are functioning the way they were designed	June – December 2015	-FDRD Program Manager -FDRD Staff and volunteers -BRWG Trout Unlimited -Forest service

Goal of Request: Work on Other Important Trail Projects in the Breckenridge Area

Activities to Achieve Strategy	Quantifiable Results of Strategy	Qualitative Results of Strategy	Timeline	Responsible Party
Schedule dates with the Forest Service, Wildland Restoration Volunteers (WRV), Breckenridge Grand Vacations (BGV), Summit Mtn Bikers (SMB) and other groups to participate in work to be completed in McCullough Gulch, Peaks Trail and other Breckenridge area trails.	Dates set throughout summer of 2015 for work to be completed	FDRD will continue its successful partnerships with these groups	November 2014 – March 2015	-FDRD Program Manager -FDRD Executive Director -WRV Staff -BGV Representative -SMB Representative
Recruit and hire a seasonal FDRD staff member to serve as liaison with WRV, BGV, SMB and other trail project groups	FDRD staff will provide consistent oversight and direction on the projects to ensure quality work.	FDRD will provide a quality work experience for WRV, BGV, SMB and other groups while facilitating the projects.	January - March 2015	-FDRD Program Manager -FDRD Executive Director
Scout project locations and prepare work plan	FDRD will prepare an organized work plan to assist in coordinating logistics and project details	Communication between all partners will respect differing capacities	May-July 2015	-FDRD Program Manager -FDRD seasonal staff
Implement project work with WRV on McCullough Gulch	Reroute of the Falls Loop trail around the mud bog, a new set of crib steps in a section of the trail, designing and installing major interpretive signs at the Falls Overlook, closing down other social created trails along the white Falls Loop Trail, and other restorative activities.	Hikers will experience a well-maintained sustainable trail with a clearly marked path to White Falls Loop and other natural features	July-August 2015	-FDRD seasonal staff -WRV -Other FDRD staff and volunteers

Implement project work with BGV and other Adopt groups on Peaks Trail	Reconstruction of two bridges and associated turns, contain seep by building large armored drain across trail, other restorative work	Hikers and bikers will experience an enhanced experience with more sustainable trail structures	July-August 2015	-FDRD seasonal staff -BGV -Other FDRD staff and volunteers
Implement project work with other groups on Breckenridge area trails	The highly-used Mtn Pride, Quandary Peak and Black Powder Pass Trails receive improvements that reduce erosion , prevent resource damage, replace deteriorating structures, and enhance the user experience.	Hikers and bikers will experience an enhanced experience with more sustainable trail structures. Critical stewardship needs of the DRD will be met and the health of our landscape will be improved.	July-August 2015	-FDRD seasonal staff -SMB -Other FDRD staff and volunteers
Evaluate Projects	Record Projects' impacts, volunteer hours and demographic information into FDRD database Collect written feedback from volunteers and sponsors Hold at least one post season meeting with staff and volunteers to discuss challenges and successes for the 2015 season	Staff will be able to submit timely reports on tangible accomplishments for the Forest Service and funders Volunteers and funders will feel a sense of ownership in the program and staff will have tangible suggestions to help improve our service projects	September – November 2015	-FDRD Executive Director -FDRD Program Manager -FDRD Project Coordinator

E. *How do you plan to continue the operation of and funding for the project/program in the future? (3 year – 5 years)*
 FDRD will continue to work with the Forest Service in determining projects of public benefit for safety and recreation and support this partnership by engaging community support through grants and other fundraising methods. We intend to address in an ongoing basis how we can best meet our mission. We seek to diversify our efforts at trail maintenance both in scope, by engaging a variety of other ways to serve community stewardship needs, such as restoration efforts, and also in the population we engage. The Swan River Watershed Restoration is a prime example of FDRD's efforts of engaging in larger scale projects through more diverse partnerships. As this project proceeds over the next five to ten years FDRD will be at the forefront of planning, development and fundraising.

F. *If there is additional information that is vital to convey in this proposal, such as financial, legal, operational or administrative clarifications, please do so here.*
 The White River National Forest's Travel Management Plan has been providing new challenges and opportunities for FDRD through 2014 and we expect it will continue to do so for years to come. The DRD has agreed to incorporate over 125 miles of trail into the system it manages within Summit County, and many of these trails have never been maintained. FDRD's volunteer programs will be a critical component of getting these trails maintained up to standard in 3 years. We expect this plan will require additional restoration efforts in the future.

III. EVALUATION – 1 page maximum

A. *How will you measure the impact of the project?*

For the Swan River and other trails restorative/maintenance work FDRD utilizes web-based and electronic reporting processes. Our staff and volunteers will evaluate program results by measuring and recording the following information:

1. Volunteer totals, hours and related value for each project.
2. Specific impacts (miles of maintained trails, numbers of trash bags of weeds removed, trees planted, etc.) for each project.
3. A profile of each trail or restored area and related condition with before, during and after photos.
4. User awareness of these lands and the related stewardship role they can play on these lands.
5. Changes in levels of environmental awareness, interest in careers in natural resource work, knowledge of ecological restoration and trail maintenance techniques, and other valuable life skills among volunteers 18 and under.

B. *Indicate the date you will submit your Final Project Report. By January 31, 2016*

IV. ORGANIZATIONAL FUNDING & SUPPORT -

A. Detailed Sources of Funding for the Organization

SOURCE OF FUNDS	Amount Requested for 2013	Amount Awarded in 2013	Amount Requested for 2014	Amount Awarded in 2014	Estimated Amount Requested for 2015	Amount Committed for 2015 (if any)
Government Support						
<i>Town of Breckenridge</i>	\$10,000	\$10,000	\$10,000	\$10,000	\$12,000	pending
<i>Town of Frisco</i>	\$5,000	\$1,000	\$2,000	\$1,000	\$2,000	pending
<i>Town of Silverthorne</i>	\$1,000	\$0	\$1,000	\$1,000	\$1,000	pending
<i>Colorado Division of Wildlife</i>	\$500	\$500	\$500	\$500	\$500	pending
<i>Summit County Government (Summit County Wildfire Council)</i>	\$2,000	\$2,000	\$2,000	\$2,000	\$2,000	pending
<i>State Government Sources</i>	\$44,000	\$35,000	\$44,000	\$44,000	\$44,000	\$11,000
<i>Colorado Tourism Office</i>	\$0	\$0	\$23,000	\$12,000	\$20,000	pending
Corporate/Business Support						
<i>Smartwool</i>	\$3,000	\$1,000	\$1,500	\$1,000	\$2,000	pending
<i>Alpine Bank</i>	\$0	\$0	\$1,000	\$1,000	\$2,000	pending
<i>Breck Grand Vacations</i>	\$4,000	\$2,000	\$4,000	\$4,000	\$5,000	pending
<i>Bristlecone</i>	\$1,100	\$1,100	\$1,100	\$1,100	\$2,000	pending
<i>Climax Mine</i>	\$20,000	\$0	\$10,000	\$2,500	\$10,000	pending
<i>Copper Mountain Resort (corporate and Copper Environmental Fund)</i>	\$4,000	\$16,500	\$11,000	\$7,000	\$12,000	pending
<i>Vail Resorts (Corporate and Epic Promise Program)</i>	\$9,000	\$14,000	\$14,000	\$14,000	\$16,000	pending
<i>Wells Fargo</i>	\$950	\$950	\$950	\$950	\$1,200	pending
<i>Xcel Energy</i>	\$5,000	\$5,000	\$5,000	\$5,000	\$7,000	pending
Private Foundation Support						
<i>Laura Jane Musser Fund</i>	\$1,000	\$1,000	\$1,000	\$1,000	\$1,000	pending
<i>National Environmental Education Foundation</i>	\$20,000	\$2,000	\$2,000	\$500	\$2,000	pending

<i>National Forest Foundation</i>	\$87,500	\$87,500	\$95,000	\$95,000	\$115,000	pending
<i>Summit Foundation</i>	\$10,000	\$7,000	\$10,000	\$10,000	\$15,000	pending
Private Individual Donor Support	\$20,000	\$21,000	\$22,000	pending	pending	pending
Earned Revenues (i.e., fees for service, etc. be specific)	\$2,400	\$2,400	\$2,400	\$2,400	\$2,400	pending
<i>Keystone Science School (Education in Action Program)</i>	\$4,500	\$4,500	\$4,500	\$2,500	\$4,500	pending
Other (Please specify)						
<i>BR Bacon Tour</i>	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	pending
<i>Concert in the Park</i>	\$500	\$1000	\$500	\$950	\$1,000	pending
<i>DooWop Denny</i>	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	pending
<i>Elks Breakfast</i>	\$3,000	\$3,000	\$3,000	\$3,000	\$3,000	pending
<i>Fall Fest</i>	\$5,000	\$5,000	\$5,000	\$4,250	\$5,000	pending
<i>Friends of the Eagles Nest Wilderness</i>	\$500	\$500	\$500	\$500	\$500	pending
<i>New Winter Signature event</i>					\$3,000	pending
Totals	\$269,950	\$229,950	\$282,950	\$236,150	\$297,100	pending

B. In-kind and donated services requested for 2015: Please complete all that apply to your organization.

	Facility (Value)	Administrative Services (Value)	Professional Services (Value)	Volunteers (Hours)	Donated Products (i.e., Auction Items/Prizes) (Value)	Other (Be Specific)
Government Support						Vehicle usage
<i>USFS, Dillon Ranger District</i>	\$6,000					\$2,200
<i>Town of Frisco</i>	\$400					
<i>Town of Silverthorne</i>	\$1000					
Corporate/Business Support						
<i>Computer Consultant</i>			\$3,000			
<i>See business contributions below *</i>					\$5,240	
Private Foundation Support						
Private Individual Donor Support						
<i>FDRD Volunteers**</i>				\$140,425		
Other (Be Specific)						
TOTAL	\$7,400		\$3,000	\$140,425	\$5,240	\$2,200

* Total In-Kind and Donated Services – totals above are 2014 actual amounts and represent best estimates for 2015 donated amounts

** Value for volunteer hours utilizes 2010 Independent Sector rate of \$20.85 per hour (6,735 hours x \$20.85)

***Corporate/Business Donated Products** – Alpine Sports, All Season’s Catering, Arapahoe Basin Ski Area, Arts Alive, Backcountry Brewery, Breckenridge Distillery, Breckenridge Grand Vacations, Beaver Run Resort, Blue Moose Restaurant, Breckenridge Recreation Center, Breckenridge Brewery, Breckenridge Outfitters, Carvers, Christy Sports, City Market, Colorado Mountain College, Copper Mountain Ski Resort, Hearthstone Catering, D’Vine Wine, Dillon Dam Brewery, Golden Compass Brewery, Dillon Ridge Liquors, Domino’s Pizza, Empire Burger, Equipped Fitness and Crossfit, Grand Timber Lodge, High Country Conservation Center, Keystone Resort, Krystal 93, KSMT-The Mountain, La Francais Bakery, Mountain Goat, Mountain Outfitters, Pearl Izumi, Podium Sports, Red Mountain Grill, Pug Ryan’s Brewery, Red Buffalo Coffee and Tea, Serenity Spa, Silverthorne Recreation Center, Speakeasy, Summit Daily News, Tennessee Pass Cookhouse, Town of Frisco, The Warming Hut Restaurant, Town of Silverthorne, Vail Resorts, Wilderness Sports

V. ATTACHMENTS - please complete the requested information listed below, and attach to the completed application from above; save as one, complete document; and submit according to the respective entities instructions.

A-1. Complete funding history of grants received from the organization to which you are applying. Be specific by year, amount received and cumulative total.

	Breckenridge Funding Amount
2009	\$2,500
2010	\$2,500
2011	\$1,500
2012	\$2,000
2013	\$10,000
2014	\$10,000
<u>TOTAL</u>	\$28,500

A-2. Detailed current year budget for the entire organization. (Does not apply to government agencies or the school district.)

Please see Attachment A-2

A-3. Most recent year-end financial statement (actual vs. budget) and balance sheet for the organization. Most recent audit is acceptable. (Does not apply to government agencies or the school district.)

Please see Attachment A-3

A-4. Current year-to-date statement (actual vs. budget) and balance sheet for the organization. (July 31, 2013 or more recent) (Does not apply to government agencies or the school district.)

Please see Attachment A-4

A-5. Administrative & Fundraising percentage of the organization.

Please see Attachment A-5

A-6. List of Board of Trustees/Directors including name and occupation of each board member.

Gail Shears (President)
Retired Teacher

Daryl Roepke (Vice President)
Retired Energy Engineer

Marci Newhart (Treasurer)
Retired Certified Public Accountant

Suzanne Reed (Secretary)
Retired School Media Specialist

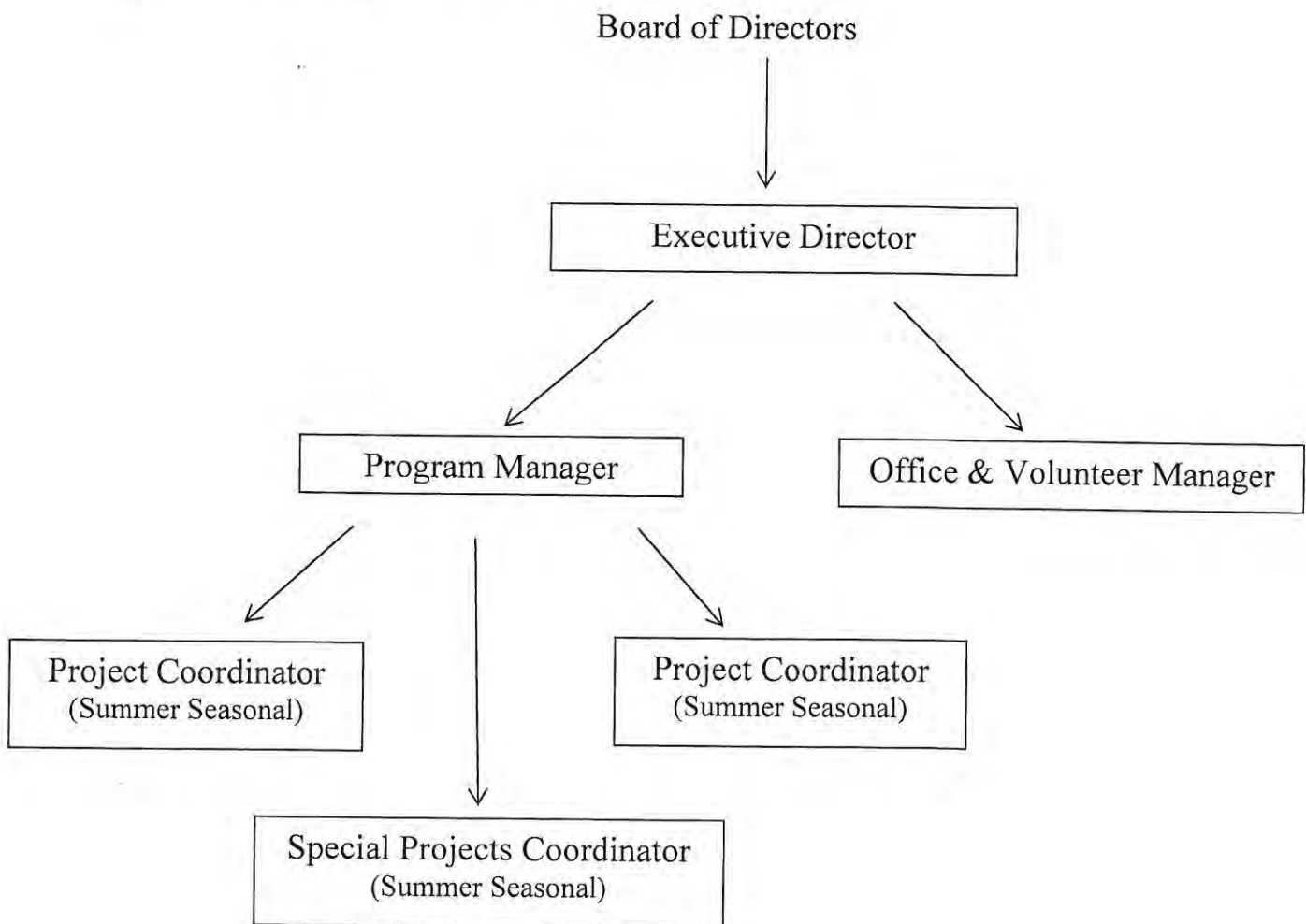
Beth Rogenrud,
Retired

Linda Tatum
Summit County Mountain Mentors

A-7. Identify the percentage of Board of Trustees/Directors that contribute financially to the organization and what percent that is of the organization's annual budget. Do not include individual giving amounts.

All Board Members are current members of FDRD. 100% of the Board Members contribute financially to the Friends of the Dillon Ranger District. Their contributions represent less than 1% of the organization's annual budget.

A-8. Organizational Chart (illustrating your administrative structure).



A-9. I.R.S. 990 tax return.

Please see Attachment A-9

A-10. APPLIES TO FIRST TIME APPLICANTS OR IF I.R.S. STATUS HAS CHANGED –
provide the 501(c)(3) IRS determination letter.

Friends of the Dillon Ranger District

2014 Upper Blue Project Report

Goal # 1 - Reconstructive Bridge Work on Peaks Trail (Breckenridge)

Identified Project – Replace “corduroy” bridges on the Peaks Trail in Breckenridge. Complete general maintenance on Peak Trail in Breckenridge.

2014 Goal Achievement:

Due to the significant increase in the cost of lumber and other materials needed replace bridges (150% from the summer of 2013) FDRD elected to alter our plans. We decided to build turnpikes and fill perpetually wet areas on the Peaks Trail (hiked in from the Green Tank) at two different locations. 48 feet of turnpike and 8 feet of armored areas were completed over two separate 2-day projects. In addition, FDRD supplied the lumber and materials (approx. \$5,000) for the Rocky Mountain Youth Corps to reconstruct a 60’ length of bride on the Peaks Trail. The FDRD Peaks Trail bridge work planned for 2014 has now been shifted to the 2015 calendar for a similar project.

Goal #2 - In 2014, FDRD will continue its trail maintenance on the popular McCullough Gulch Trail, building upon work completed in 2011 and 2013.

Identified Project – Improve the White Loop Trail. Reroute McCullough Gulch Trail to the White Falls Loop Trail. Close down and rehabilitate the “Waterfall Mud Bog” section of McCullough Gulch Trail.

2014 Goal Achievement:

Due to unforeseen circumstances beyond our control, this project was severely compromised. A mine lease holder on the trail threatened the safety of the FDRD staff and volunteers so a decision was made to cancel this project. The trail maintenance at McCullough Gulch Trail will be implemented into the 2015 project calendar as long as these extraneous circumstances have been resolved (currently this individual has been removed from the property).

As a result of this circumstance we relocated this planned worksite to the Colorado Trail in Horseshoe Gulch. FDRD supervised the Rocky Mountain Youth Corps on installing check-steps where the Hippo Trail meets the Colorado Trail. 60 check-steps and 13 drainage dips were installed to improve the sustainability of the trail tread over a two week period.

We had two more weeks with RMYC and again changed location to the middle fork of the Swan drainage on the Colorado Trail. Their work shifted from earthwork to rock work and progress slowed. However, 10 more drainage dips and 16 check-steps were installed on this rocky section of the Colorado Trail. FDRD worked with the RMYC for a total of four weeks on the Colorado Trail work, at a cost to FDRD of \$24,800 (4 wks x \$6,200/wk)

Goal #3 – A) In 2014, FDRD will continue trail maintenance work on the *Mtn. Pride Trail*, building upon work completed in 2012; **B)** In 2014 FDRD will begin trail maintenance work on either *Pinball Alley* Trail or Little French Gulch.

2014 Goal Achievement:

A) A two-day volunteer project with Christy Sports was completed on July 15th and 16th, as their Adopt-A-Trail effort. Volunteers worked on a boggy area on the Mtn. Pride trail rock armoring two drains. This project was not fully completed and will require more attention in the coming years. However, one rock-armored drain was completed and the other was started. The recommendation would be to add some lateral drainage to create a dryer trail in between the two rock armored drains. This may be added to the 2015 calendar but is yet to be determined.

B) We focused our Twilight Projects in Breckenridge at Pinball Alley for the month of July. We completed 100 feet of deberming, 6 drainage dips and .3 miles of trail maintainence. These projects took place each Tuesday evening of the month and we had a total of 29 volunteers participate.

Goal #4 – In 2014, FDRD will continue restoration efforts in the Swan River Drainage, building upon work completed in 2012 and 2013.

Identified Project – Close and rehabilitate road sections and campsites identified by the USFS as critical for protection of native fish habitat in the Swan River Drainage.

2014 Goal Achievement:

In partnership with Blue River Watershed Group, Trout Unlimited, and Summit County Open Space and Trails, a one-day volunteer project was completed on September 13th. We had 27 volunteers work alongside FDRD and USFS staff to plant ~550 spruce and pine trees in the Swan River Drainage where an old road had been closed down to create habitat.

Goal #5 – In 2014, FDRD, in partnership with Colorado Fourteeners Initiative (CFI), will continue general maintenance on the Quandary Peak Trail, building upon work completed in 2011, 2012, and 2013.

Identified Project – Improve the Quandary Peak Trail, specific project work will be outlined with CFI as the snow melts.

2014 Goal Achievement:

In partnership with CFI, a one-day volunteer project was completed on July 19th. Eight project volunteers were split into three groups to close 50 feet of trail and install 20 feet of rock wall on Quandary Peak.

Summit County Common Grant Application for 2015

Friends of the Dillon Ranger District

Attachment A-2 : Detailed Current Year Budget for the entire organization

FRIENDS OF DILLON RANGER DISTRICT

Budgeted Statement of Activities

Year Ended December 31, 2014

	Year Ended 12/31/14
Projected receipts	
Corporate	51,750
Foundations	98,000
Government grants	73,000
Individuals	26,500
Individuals - events	15,700
Investment income	50
Program service revenue	2,400
Contribution of goods & svcs	10,500
Other	2,000
	<u>279,900</u>
Projected disbursements	
Salary expense	144,900
Consultants & contractors	35,100
Vehicle Expense	3,000
Outreach	27,750
Project supplies	10,150
Payroll taxes & benefits	10,600
Professional services	13,000
Food	3,500
Volunteer development	1,300
Board	1,000
Insurance - liability	3,000
Travel	1,500
Phone & internet	1,900
Professional development	1,400
Office supplies	1,200
Insurance - workers' comp	1,000
Postage	500
Dues	450
Bank and credit card charges	35
Other	-
	<u>261,285</u>
Projected net income/(loss)	<u>18,615</u>

Summit County Common Grant Application for 2015

Friends of the Dillon Ranger District

Attachment A-3 : Most Recent Year-End Financial Statement (Actual vs. Budget) and Balance Sheet

**Friends of the Dillon Ranger District
Profit & Loss Performance
For Year Ended
December 31, 2013
(Unaudited)**

	<u>Jan - Dec 2013</u>	<u>Budget FY 2013</u>
Income		
In-kind Contri goods/ services	10,135.94	10,500.00
Corporate	34,514.09	51,750.00
Foundation Income	100,180.52	112,500.00
Government Grants Income	58,222.00	42,500.00
Individual Contributions	42,160.69	17,500.00
Individuals - event income	12,762.65	18,800.00
Investment Income	19.84	50.00
Program Service Revenue	0.00	6,400.00
Other Income	0.00	2,000.00
Total Income	<u>257,995.73</u>	<u>262,000.00</u>
Expense		
Board Expenses	879.54	2,200.00
Consultants & Contractors Exp	31,125.00	31,000.00
Dues Expense	385.00	450.00
Food Expense		
Inkind Food	980.00	1,000.00
Food Expense - Other	<u>3,649.78</u>	<u>1,500.00</u>
Total Food Expense	4,629.78	2,500.00
Insurance - Liability	3,988.43	3,000.00
Insurance - Worker's Comp	902.00	1,000.00
Office Supplies		
Inkind Office Supplies	0.00	500.00
Office Supplies - Other	<u>838.51</u>	<u>700.00</u>
Total Office Supplies	838.51	1,200.00
Outreach Expense		
Inkind Outreach	4,494.00	9,000.00
Outreach Expense - Other	<u>8,314.61</u>	<u>8,500.00</u>
Total Outreach Expense	12,808.61	17,500.00
Payroll Expenses		
Salary & Wages Expense	129,289.31	144,900.00
Payroll Expenses - Other	<u>10,637.00</u>	<u>12,080.00</u>

Total Payroll Expenses	139,926.69	156,980.00
Phone & Internet Expense	1,985.81	1,400.00
Postage Expense	484.54	500.00
Professional Development	664.50	1,400.00
Professional Services	9,802.36	9,500.00
Project Supplies Expense	7,783.70	7,650.00
Travel Expense	1,487.82	1,200.00
Volunteer Development Expense		
In-Kind Volunteer Development	4,661.94	
Volunteer Development Expense -		
Other	<u>485.16</u>	<u>2,100.00</u>
Volunteer Development Expense	5,147.10	2,100.00
Other Expense	1,025.91	
Bank and Credit Card Charges	1,010.24	
Vehicle Expenses	<u>0.00</u>	<u>5,000.00</u>
Total Expense	<u>224,875.54</u>	<u>244,580.00</u>
Net Income	<u><u>33,120.19</u></u>	<u><u>17,420.00</u></u>

**Friends of the Dillon Ranger District
Balance Sheet**

As of December 31, 2013
(Unaudited)

Accrual
Basis
Dec 31,
2013

ASSETS	
Current Assets	
Total Checking/Savings	25,757.69
Total Accounts Receivable	<u>1,033.85</u>
Total Other Current Assets	<u>18,471.40</u>
Total Current Assets	<u>45,262.94</u>
TOTAL ASSETS	<u><u>45,262.94</u></u>
LIABILITIES & EQUITY	
Liabilities	
Total Current Liabilities	<u>-3,279.71</u>
Total Liabilities	-3,279.71
Equity	
Net Assets	15,422.46
Net Income	<u>33,120.19</u>
Total Equity	<u>48,542.65</u>
TOTAL LIABILITIES & EQUITY	<u><u>45,262.94</u></u>

Summit County Common Grant Application for 2015

Friends of the Dillon Ranger District

Attachment A-4 : Current Year-to-Date Financial Statement (Actual vs. Budget) and Balance Sheet

FRIENDS OF DILLON RANGER DISTRICT
 Budgeted Statement of Activities
 Year Ended December 31, 2014

	Year Ended 12/31/14	Actual 8 Months Ended 8/30/2014
Corporate	51,750	16,897
Foundations	\$ 98,000	114,433
Government grants	73,000	44,750
Individuals	26,500	7,732
Individuals - events	15,700	12,977
Investment income	50	8
Program service revenue	2,400	
Contribution of goods & svcs	10,500	
Other	2,000	2,246
	<u>279,900</u>	<u>199,044</u>
Salary expense	144,900	93,331
Consultants & contractors	35,100	
Vehicle Expense	3,000	898
Outreach	27,750	8,411
Project supplies	10,150	8,762
Payroll taxes & benefits	10,600	9,145
Professional services	13,000	17,624
Food	3,500	1,710
Volunteer development	1,300	
Board	1,000	
Insurance - liability	3,000	4,014
Travel	1,500	90
Phone & internet	1,900	831
Professional development	1,400	220
Office supplies	1,200	558
Insurance - workers' comp	1,000	497
Postage	500	274
Dues	450	
Bank and credit card charges	35	532
Other	-	10
	<u>261,285</u>	<u>146,907</u>
Projected net income/(loss)	<u>\$ 18,615</u>	<u>\$ 52,136</u>

**Friends of the Dillon Ranger District
Balance Sheet**

As of August 31, 2014

Accrual
Basis

	<u>Aug 31, 14</u>
ASSETS	
Current Assets	
Total Checking/Savings	81,938.87
Grants and Accounts Receivable	<u>0.00</u>
Total Current Assets	81,938.87
TOTAL ASSETS	<u>81,938.87</u>
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	4,954.20
Payroll Liabilities	<u>5,517.27</u>
Total Current Liabilities	<u>10,471.47</u>
TOTAL LIABILITIES	10,471.47
Equity	
Net Assets	15,422.46
Unrestricted Net Assets	3,909.19
Net Income	<u>52,135.75</u>
Total Equity	<u>71,467.40</u>
TOTAL LIABILITIES & EQUITY	<u>81,938.87</u>

Summit County Common Grant Application for 2015

Friends of the Dillon Ranger District

Attachment A-5 : Administrative and Fundraising Percentage of the organization

FRIENDS OF DILLON RANGER DISTRICT
Administrative and Fundraising Percentages
Year Ended December 31, 2013

	<u>Year Ended December 31, 2013</u>	
	<u>Amount</u>	<u>Percentage</u>
Program Services	\$ 171,444	76.3%
Management and General	37,692	16.7%
Fundraising	15,740	7.0%
	<hr/>	
	\$ 224,876	100.0%

SUMMIT COUNTY COMMON GRANT APPLICATION FOR 2015

SUBMITTED TO: Town of Breckenridge
(Name of Town, County or Foundation to which you are submitting this request)

ORGANIZATION NAME: Colorado Fourteeners Initiative

MAILING ADDRESS: 1600 Jackson St, Suite 352, Golden CO 80401

PHYSICAL ADDRESS: Same

EXECUTIVE DIRECTOR/ADMINISTRATOR: Lloyd F. Athearn

EXECUTIVE DIRECTOR/ADMINISTRATOR E-MAIL: lloyd@14ers.org

GRANT CONTACT PERSON: Same

PHONE: 303-278-7650 E-MAIL: lloyd@14ers.org WEB ADDRESS: www.14ers.org

IRS 501(c)(3) #: 84-1354844 COLORADO CHARITABLE SOLICITATIONS #: 20083003539

(Registration numbers do not apply to Summit School District or government agencies)

GRANT APPLICATION WRITTEN BY: Volunteer Paid Staff Paid Grantwriter

PURPOSE OF GRANT (check all that apply):

- | | | |
|---|--|--|
| <input type="checkbox"/> Agency Support as a Whole | <input checked="" type="checkbox"/> Special Program, Project or Event (special activity of the organization consistent with its mission) | <input type="checkbox"/> Technical Assistance |
| <input type="checkbox"/> Marketing Support | | <input type="checkbox"/> Matching Grant |
| <input type="checkbox"/> Capital Expenditure (additions or improvements to building or equipment) | <input type="checkbox"/> Seed, Start-up or Development Costs | <input type="checkbox"/> In-Kind Support (May be a separate application) |
| | | <input type="checkbox"/> Other: _____ |

TYPE OF AGENCY:

- | | |
|---|---|
| <input type="checkbox"/> Art & Culture | <input checked="" type="checkbox"/> Environment |
| <input type="checkbox"/> Health & Human Service | <input type="checkbox"/> Sports/Recreation |
| <input type="checkbox"/> Education | |

AMOUNT OF REQUEST: \$2,500.00 FISCAL YEAR END: December 31, 2014

BRIEF DESCRIPTION OF REQUEST:

2013 Actual Operating Revenue \$977,016 2013 Actual Operating Expenses \$915,202

2014 Estimated Revenue \$734,207 2014 Estimated Expenses \$730,541

2015 Projected Operating Revenue February 2015 2015 Projected Operating Expenses February 2015



Signature, Executive Director / Administrator

August 12, 2014

Date

Signature, Board President

Date

I. AGENCY INFORMATION – 1 page maximum

A. Describe the mission of the organization. (What does the organization exist to do?)

CFI preserves and protects the natural integrity of Colorado's 54 peaks exceeding 14,000 feet and the high-quality recreational opportunities they provide through active stewardship and public education. CFI is a partner organization of the US Forest Service and the Bureau of Land Management, raising private funds and engaging volunteers to protect these high-visibility public assets. Hundreds of thousands of hikers climb the 14er peaks annually. Expanding recreational use and informally developed summit trails combine to trample and kill fragile native vegetation that took thousands of years to develop. Alpine plants found on most Fourteeners are significantly more vulnerable to even low levels of disturbance than plants found at lower altitudes; some exist nowhere else in the world. Failure to control recreation-caused impacts places them at risk for global extinction. Failure to address recreation-caused impacts also risks the practice of hiking and climbing on these peaks, as land managers may need to consider use limitations and permits that likely will reduce use and the resulting tourism dollars flowing in to trailhead communities across the state.

B. Briefly describe the history of the organization.

Colorado Fourteeners Initiative was formed in 1994 as a partnership of nonprofit organizations, concerned individuals and public agencies, including the Colorado Mountain Club, Colorado Outward Bound School, Volunteers for Outdoor Colorado, Rocky Mountain Field Institute, Leave No Trace Center for Outdoor Ethics and the US Forest Service. A 1993 study noted significant environmental impacts on the Fourteeners due to rapidly expanding recreational use. Visitors are drawn to the rugged beauty and relative ease of access of Colorado's signature peaks, with routes ranging from easy hikes to difficult climbs. Since CFI's founding, Colorado's population has been among the fastest growing in the country, fueled by fit, outdoor-oriented people moving here. Between 1990 and 2010, Colorado added 1.7 million new residents, a 53% increase. Outdoor recreation is the second-largest segment of Colorado's tourism industry, with 42% of overnight pleasure trip visitors stopping in the mountains, 17% hiking and 6% participating in mountain climbing. CSU Professor Catherine Keske found that Fourteener climbers, whether local or tourist, spent an average of \$107 per day on food, equipment, and lodging in support of climbing Fourteener peaks. Annual monitoring shows an increased rate of deterioration, with faster and greater loss of alpine vegetation and soils unless timely trail restoration work is completed. Since its inception, CFI has become the country's leading organization building sustainable trails at high altitudes, restoring damaged tundra and providing on-mountain education to Fourteener hikers and climbers. Major trail reconstruction projects have been completed on 29 routes located on 26 peaks, with CFI's work garnering awards and accolade from Congress, the National Forest Foundation, local and regional US Forest Service offices and other partner organizations. In 2014 CFI completed an exhaustive, foot-by-foot GPS-based conditions assessment on 42 14er routes statewide, which noted the need for future work and prioritized work on each peak and across the entire 14er trail system statewide.

C. Describe current programs and accomplishments. Please be as specific as possible. (Numbers served, events held, services provided, etc).

Colorado Fourteeners Initiative a) constructs sustainable located summit routes and restores closed routes, b) mobilizes volunteer "Adopt-a-Peak" trail maintenance/terrain restoration projects, c) performs intensive trail maintenance at high altitudes and farther from trailheads through hired maintenance crews, d) inventories and monitors conditions on previously constructed summit trails to prioritize maintenance needs, and e) educates hikers about minimum impact techniques to protect fragile alpine ecosystems. CFI has constructed 29 sustainable routes on 26 peaks. In 2013 CFI completed new, sustainable trails on San Luis Peak (both Stewart and Cochetopa Creek routes) and Maroon Peak. Major trail reconstruction work is being performed during 2014 on Mount Bierstadt, El Diente Peak and Mount of the Holy Cross/Notch Mountain. In 2013 CFI mobilized an all-time record of 1,330 volunteer days of trail maintenance and stewardship working on 53 projects on 19 Fourteeners. This brought total stewardship to more than 9,200 volunteer trail maintenance days since 2001. In 2014 CFI is focused on running more than 40 volunteer projects in hopes of completing an estimated 900+ volunteer days of trail maintenance and restoration work. Included are an estimated six Adopt-a-Peak volunteer projects on Summit County's Quandary Peak. Earlier this year CFI's Sustainable Trails Program completed analysis of the 42 summit routes inventoried over the past three seasons. This work prioritized the severity of conditions on each route and for a number of composite variables. The amount of work needed to bring all trails up to ideal standards and the commensurate costs have been estimated, which show a need for at least \$24 million. A final report on the project will be released later this year. Specific to Quandary Peak, the inventory project estimated that the primary eastside route on the mountain will need a further \$640,525 in work to bring the trail up to desirable standards, as well as \$17,573 in on-going annual maintenance. The less frequently climbed route via Blue Lakes and the west ridge is estimated to need \$175,051 to bring it up to desired conditions. A Summit County-based volunteer has reenergized the Peak Stewards program, which had put in 52 volunteer days of on-mountain education through mid-July. As of the end of the 2013 summer field season, CFI Peak Stewards had put in 1,250 volunteer education days. Volunteers and crews have combined to directly contact more than 63,000 hikers since 2002. Enhanced promotion of CFI's YouTube channel this summer by the 14ers.com website pushed total video views from roughly 10,500 in May to more than 19,600 in early August. More than six new videos will be developed and posted by the middle of October. And, new trailhead kiosks will be installed later this summer at Mount Bierstadt, Mount of the Holy Cross and Mount Yale—peaks where CFI has done and continues to do major route reconstruction.

II. PURPOSE OF GRANT

A. Describe the project/program(s) to be funded.

Quandary Peak, one of Colorado’s most-climbed Fourteeners, sees 500 or more people per weekend day in July and August. It contains 10 rare plant species, including one unique in the world. Properly maintained trails and educated hikers are vital to ensuring the survival of these ecosystems. Even though the trail was laid out and reconstructed in 2001-02, extremely heavy hiker use and a very fluid environment where thunderstorms and snowmelt can cause significant erosion on steep hiking trails contribute to the need to have continual maintenance to control runoff and limit erosion of thin alpine soils. CFI will conduct at six to eight one-day Adopt-a-Peak projects in 2015 involving at least 100 volunteer days to maintain 0.5 miles of trail, repair heavily-worn sections, narrow the trail, and control soil erosion. Secondary revegetation efforts will occur on another 0.5 miles of closed trail to continue naturalizing this denuded area with native vegetation. The grant will fund staff time planning the six-plus volunteer projects and working with partner organizations or directly recruiting an average of 20 volunteers per project. The grant also will fund staff time of the Adopt-a-Peak crew (two experienced seasonal leaders, three crew members and one intern) to manage the projects, including paying for contract leaders for days when particularly large groups are anticipated. The value of volunteer labor contributed through these stewardship projects is estimated at almost \$18,000 assuming 100 volunteer days occur over the season. Further, CFI will again place a TRAFx infrared trail counter in a cairn mid-way up Quandary Peak to monitor the number of hikers climbing this peak on a daily basis. Staff will hike the mountain to download data from the counter at least monthly over the course of the summer and fall. This use information allows CFI and the Forest Service to track use and see how hiking use affects on-the-ground conditions and the need for continued trail reconstruction, maintenance and restoration work.

B. **Project/Program Budget** - Please complete a detailed proposed budget for each project/program for which funds are being requested. Please complete additional budgets as needed to identify all sources of funds and expenses. **If you are asking for general operating funds, this does NOT need to be completed.**

Program Name: Trail Stewardship and Hiker Education Program

<u>Proposed Revenue</u>	<u>Amount Requested</u>	<u>Amount Committed or Note as Pending</u>
Individual Contributions & Corporate Support (list)		
Kaiser, Booz Allen, Climax, REI, Bold Earth, others	\$25,100	2015 Applications
<i>Subtotal (Individual and Corporate Support)</i>	\$25,100	\$
Government Grants (list)		
Colorado State Trails (committed), Local Govts (pending)	\$100,475	\$89,000
<i>Subtotal (Government Grants)</i>	\$100,475	\$89,000
Foundation Grants (list)		
Aspen Skiing, Xcel, Summit, Musser Fund, Gates Family	\$42,500	2015 Applications
<i>Subtotal (Foundation Grants)</i>	\$42,500	\$
Clients/Participants & Other (Identify Sources)		
Appelson Internship Endowment draw	\$2,750	\$2,750
Total Projected Revenue	\$170,825	\$91,750
Proposed Expenses (Itemize Expenses)		
Core Staff planning/logistics	\$45,668	
Sustainable Trails counter and inventory work	\$14,683	
6 seasonal trail crew leaders	\$90,000	
Cell/satellite phones	\$960	
Staff/volunteer food	\$8,880	
Equipment/training/uniforms/project materials	\$5,158	
Travel (2 crews, 2 trucks)	\$9,546	
Peak Steward materials/incentives	\$1,000	
Total Proposed Expenses	\$175,895	
Balance	<\$5,070>	

Explanations (please identify extraordinary, unclear or additional notes regarding balance or projections)

The vast majority of CFI’s funding comes in the form of annual grants—even from funders that have supported CFI’s work year after year. Thus, in mid-summer there is little visibility going forward regarding hard financial commitments for the coming calendar year. Most of this funding will be applied for throughout the year, even while work is under way in a given field season. CFI has an approved State Trails grant that will contribute roughly \$89,000 for stewardship work in 2015. Further, the Appelton Internship Endowment continues to grow and spin off funding annually.

C. What need, gap, or opportunity does the project/program address? How does this project/program benefit the local community? If available, provide data or research that supports your request.

Without CFI’s leadership, the Fourteeners—especially high-use peaks like Quandary Peak—will be overrun and sustain severe ecological damage, possibly irreversible. The Forest Service lacks the capacity to build and maintain sustainable trails, monitor visitor use trends, and educate visitors about minimum-impact techniques. Prolonged budget cuts and staffing reductions mean that on most forests needed trail work is performed by volunteer stewardship organizations. CFI’s 20-year history has developed a unique expertise for working in rugged, high-altitude areas, and marshaling the volunteer and financial support of diverse government, foundation, corporate, and individual sources needed to tackle these involved projects. If CFI has inadequate financial capacity to perform these projects, no other entity will take its place. If CFI is unable to protect Quandary Peak’s summit trail and surrounding terrain from user-caused resource impacts, the Forest Service likely will resort to use limitations to control impacts. This would have a negative impact on one of Summit County’s most prominent tourist destinations, putting a significant dent in the country’s tourism economy. However, CFI working in concert with statewide and local volunteer stewardship groups (including Volunteers for Outdoor Colorado, Wildlands Restoration Volunteers, Friends of the Dillon Ranger District) and other partner organizations will continue to grow our investments in Quandary Peak as dedicated local funding for this work increases.

D. Grant Request Work Plan: Definitions & Examples -

Goal of Request: A goal is a broad statement that reflects how you will achieve the mission. *Example: Increase public awareness for the importance of early childhood issues.*

Grant Request Strategy to Address Goal: Strategies outline the major methods for achieving a goal. *Example: Establish a speaker’s bureau that provides monthly presentations to community groups on key early childhood issues.*

Activities to Achieve Strategy	Quantifiable Results of Strategy	Qualitative Results of Strategy	Timeline	Responsible Party
<p><u>Definition:</u> What major steps or actions need to occur to achieve the strategy?</p> <p><u>Example:</u> -Create a presentation outline -Write a speakers bureau volunteer description -Recruit volunteers -Train volunteers on how to use template</p>	<p><u>Definition:</u> What results can you count and track as a result of the strategy being successfully implemented?</p> <p><u>Example:</u> -100 community members attend presentations -12 one hour presentations held</p>	<p><u>Definition:</u> What change will occur in the knowledge or behavior of the targeted audience as a result of the strategy?</p> <p><u>Example:</u> -Attendees will report gaining new knowledge about key issues.</p>	<p><u>Definition:</u> When will the activities/strategy be completed</p> <p><u>Example:</u> -April 2015 -May 2015 -July 2015 -Sept 2015</p>	<p><u>Definition:</u> Who is responsible for completing the activities?</p> <p><u>Example:</u> -Program Director -Adm. Staff</p>

Grant Request Work Plan: for this Application (note: if you have multiple strategies, please complete a separate work plan table for each).

Goal of Request:

Adopt-a-Peak: Continue addressing needed trail reconstruction, maintenance and vegetation restoration on the Quandary Peak summit trail to help it reach desired conditions. Schedule and execute 6-8 day-long volunteer trail projects that engage more than 100 participants.

Sustainable Trails: Track visitor use on the main Quandary Peak ascent route to better understand use patterns and resulting impacts on the constructed ascent trail. As resources allow, update baseline conditions on the route.

Peak Stewards: Continue to educate hikers on Quandary Peak through use of trained volunteers recruited locally.

Grant Request Strategy to Address Goal:

Adopt-a-Peak: Recruit Adopt-a-Peak groups and schedule projects sufficient to achieve the quantitative and qualitative goals (6-8 projects and 100+ volunteer days), hire six-person Adopt-a-Peak trail leadership crew that will general operate as two independent three-person crews.

Sustainable Trails: Utilize core staff and summer intern to place TRAFx infrared trail counter in a cairn mid-way up the Quandary Peak route. Download data at least monthly from May/June through September/October as snow conditions allow.

Peak Stewards: 1) Hold local recruitment and training events in the Summit County area. 2) Ask each trained volunteer to put in at least four days educating hikers on the peak. 3) Monitor and provide on-going contact to ensure participation does not drop off throughout the summer.

Activities to Achieve Strategy	Quantifiable Results of Strategy	Qualitative Results of Strategy	Timeline	Responsible Party
Recruit Adopt-a-Peak partner groups from the community or groups with strong ties to Quandary Peak	Schedule 6-8 Adopt-a-Peak project days with an estimated 100+ volunteer days donated	Engaged local volunteers with greater capabilities to perform needed trail maintenance work	10/2014 to 9/2015 Quandary Peak Adopt Projects: - Schedule project dates with returning partners (FDRD, Bold Earth, Xcel Energy, Regis, Big Agnes)	Benjamin Hanus (Field Programs Manager), Morgan Childs (Development and Programs Coordinator), and Lloyd Athearn (Executive Director)
Recruit, hire, train, and deploy Adopt-a-Peak crews (2 crews with 3 crew members each)	Quandary Peak: - Friends of Dillon Ranger District (1 day, 20 people)	Strengthened partnerships with new and returning partner organizations	- Recruit new partners - If unsuccessful, post project on 14ers.org website	
Schedule TRAFx unit installation, revisit site at least monthly to download data from counter, and remove unit in fall	- Regis University (2 days, 10 people each) - Xcel Energy Day of Service (1 day, 40 people)		- Adopt-a-Peak crew: Post positions by 1/2015 and hire by 5/2015	
Secure volunteer to run Peak Stewards program and hold trainings as necessary	- Bold Earth Teen Adventures (2 days, 20 people) - Big Agnes (1 day, 10 people)			

E. How do you plan to continue the operation of and funding for the project/program in the future? (3 year – 5 years)

CFI funds its programs through a mix of sources. In years past partner support from the US Forest Service and large grants from the National Forest Foundation and Colorado State Trails program provided the bulk of funding needed for CFI to perform its important trail and vegetation stewardship work. However, these organizations have either had budgets cut, provide significantly smaller grants, or have changed priorities such that funding is more difficult to obtain. This decline in large government and foundation grants necessitated a more diversified base of support that increasingly relies on communities to support work occurring on nearby projects. CFI tries to build and nurture strong partnerships with funders that span many years even if grants must be applied for annually. For example, anticipated funders like REI, Xcel Energy, and The Summit Foundation have all supported CFI's volunteer-based stewardship work for a minimum of five years. Continued participation by geographically focused funders (local governments, local businesses, local foundations) is vital to CFI's long-term efforts to preserve and protect the Fourteeners. The growth in financial commitments from The Summit Foundation, Summit County local governments, and employers with a focus on Summit County have allowed CFI to expand program work on Quandary Peak and better protect what is one of the highest-use 14ers in the state. Matching fund requirements for many of CFI's grants will leverage donations from the local governments in Summit County several times over, increasing the impact of your gift.

F. If there is additional information that is vital to convey in this proposal, such as financial, legal, operational or administrative clarifications, please do so here.

Note regarding detailed funding sheet IV (Detailed sources of Funding) and Attachment A-4 (YTD financial reports): Amounts listed as "Awarded for 2014" are year-to-date figures through 7/31/2013. CFI's funding is very much back loaded in any given year. Reimbursements from the US Forest Service usually do not begin arriving until August and run through the end of the year. Reimbursements on Colorado State Trails program grants typically take 106 days for payment, so some of the expenses incurred on 2014 summer projects will not be seen until early 2015. Further, roughly 60 percent of individual donations arrive in November and December. Thus, the organization always looks to be in hopeless financial condition through much of the year, but usually ends the year in good shape. Since most of CFI's field work is funded by annual grants, most of which are written in the year the work will occur, the detailed 2015 budget will not be finalized until the February 2015 board meeting, making it impossible to predict revenues at this early date.

III. EVALUATION – 1 page maximum

A. How will you measure the impact of the project?

CFI's trail maintenance, reconstruction, and vegetation restoration work is very tangible, measured in quantifiable statistics including linear feet of trail maintained, number and type of trail structures installed, and surface area of terrain restored. This information is tracked annually to show progress on individual peaks and across the Fourteeners statewide. The USFS reviews work to ensure it is completed satisfactorily and will pass the test of time. Process inputs, like the number of volunteers, hours worked, age and gender of participants is tracked and reported annually. CFI also tracks visitor contacts made by crews and volunteer Peak Stewards, which helps gauge the organization's educational presence among the hiking public. Information is reviewed at least annually by CFI's board and the Forest Service.

Beyond these qualitative measures, CFI's Sustainable Trails Program has inventoried baseline conditions on 42 constructed trails and many of the most popular user-created summit trails that have not yet been properly reconstructed. These detailed, foot-by-foot, GPS-linked baseline inventories have been conducted on most of the Fourteener summit routes, which inventory every constructed feature (rock steps, retaining walls, etc.) and all identified resource impacts (trail braiding, erosion, trampled vegetation, etc.). These baseline inventories allow CFI to compare the relative conditions of the existing trail network, as well as prioritize future maintenance work and quantify the amount of work needed to bring a particular trail up to standard and estimate its cost and staff time to do so. This project helps ensure that limited funding and time are devoted to the trails that most need maintenance and restoration work. Preliminary estimates of work required and the costs of completing this work are being reviewed, with presentation of a more formal report later in 2014. These assessments will serve as the workplan for needed future trail reconstruction, maintenance and restoration work over the coming years.

B. Indicate the date you will submit your Final Project Report.

CFI's field season usually runs from early June through early October depending upon weather and the volume of spring snowpack and timing of first major fall storms. The Forest Service requires detailed reports to be submitted by November. We should be able to report on the 2015 field season's work by calendar year end (i.e. 12/31/2015).

IV. ORGANIZATIONAL FUNDING & SUPPORT -
A. Detailed Sources of Funding for the Organization

SOURCE OF FUNDS	Amount Requested for 2013	Amount Awarded in 2013	Amount Requested for 2014	Amount Awarded in 2014	Estimated Amount Requested for 2015	Amount Committed for 2015 (if any)
Government Support						
<i>Town of Breckenridge</i>	0	0	\$1,000	\$1,000	\$2,500	0
<i>Town of Dillon</i>	0	0	\$1,000	\$500	\$500	0
<i>Town of Frisco</i>	0	0	\$1,000	\$0	\$500	0
<i>Town of Silverthorne</i>	0	0	\$1,000	\$500	\$500	0
<i>Summit County Government</i>	0	0	0	0	0	0
<i>State Government Sources</i>	N/A	\$198,407	N/A	\$76,477	N/A	
<i>Federal Government Sources</i>	N/A	\$164,626	N/A	\$138,579	N/A	0
Corporate/Business Support						
Multiple corporate donors/partners	\$85,600	\$86,272	\$43,100	\$41,279	N/A	0
Private Foundation Support						
Multiple foundation donors	\$85,600	\$268,142	\$236,757	\$102,244	N/A	0
Private Individual Donor Support	\$250,000	\$388,443	\$231,500	\$84,199	N/A	0
Earned Revenues (i.e., fees for service, etc. be specific)	0	0	0	0	0	0
Other (Please specify)						
Interest/Adopt Endowment/Misc	\$7,951	\$1,153	\$5,000	\$1,044	N/A	0
TOTAL SOURCES OF FUNDING	N/A	\$1,107,043	N/A	\$445,822	N/A	0

B. In-kind and donated services requested for 2015: Please complete all that apply to your organization.

	Facility (Value)	Administrative Services (Value)	Professional Services (Value)	Volunteers (Hours)	Donated Products (i.e., Auction Items/Prizes) (Value)	Other (Be Specific)
Government Support						
<i>Town of Breckenridge</i>						
<i>Town of Dillon</i>						
<i>Town of Frisco</i>						
<i>Town of Silverthorne</i>						
<i>Summit County Government</i>						
<i>State Government Sources</i>						
<i>Federal Government Sources</i>						
Corporate/Business Support						
Numerous businesses					\$1,000	
Private Foundation Support						
Private Individual Donor Support						
Value of volunteer labor				\$18,500		
Other (Be Specific)						
TOTAL				\$18,500	\$1,000	

V. ATTACHMENTS - *please complete the requested information listed below, and attach to the completed application from above; save as one, complete document; and submit according to the respective entities instructions.*

A-1. Complete funding history of grants received from the organization to which you are applying. Be specific by year, amount received and cumulative total.

A-2. Detailed current year budget for the entire organization. (Does not apply to government agencies or the school district.)

A-3. Most recent year-end financial statement (actual vs. budget) and balance sheet for the organization. Most recent audit is acceptable. (Does not apply to government agencies or the school district.)

A-4. Current year-to-date statement (actual vs. budget) and balance sheet for the organization. (July 31, 2014 or more recent) (Does not apply to government agencies or the school district.)

A-5. Administrative & Fundraising percentage of the organization.

A-6. List of Board of Trustees/Directors including name and occupation of each board member.

A-7. Identify the percentage of Board of Trustees/Directors that contribute financially to the organization and what percent that is of the organization's annual budget. Do not include individual giving amounts.

A-8. Organizational Chart (illustrating your administrative structure).

A-9. I.R.S. 990 tax return.

A-10. APPLIES TO FIRST TIME APPLICANTS OR IF I.R.S. STATUS HAS CHANGED – provide the 501(c)(3) IRS determination letter.

Attachment A-1

History of Summit County Local Government Grants

2014:

Town of Breckenridge: \$1,000

Town of Silverthorne: \$500

Town of Dillon: \$500

Funding not requested in prior years

**Colorado Fourteeners Initiative
2014 Budget
Summary**

	Sustainable Trails	Adopt	El Diente	Bierstadt	Holy Cross	Peak Stewards and Outreach	TH Kiosks	Development and Marketing	Programs (General)	Administrative	CFI Total
Support and Revenue:											
Contributions											
Foundations	\$ 19,500	\$ 57,500	\$ 26,500		\$ -		\$ 10,000	\$ 39,300			\$ 152,800
Corporate		\$ 22,600						\$ 20,500			\$ 43,100
Individual								\$ 225,500	\$ 6,000		\$ 231,500
Government Grants											
State Trails			\$ 63,492							\$ 3,175	\$ 66,667
Forest Service				\$ 50,000					\$ 7,219	\$ 74,281	\$ 131,500
National Forest Foundation			\$ 53,957		\$ 30,000						\$ 83,957
Other		\$ 9,475						\$ 7,500			\$ 16,975
Special Events								\$ 5,000			\$ 5,000
Other Income		\$ 2,708									\$ 2,708
Total Support and Revenue	\$ 19,500	\$ 92,283	\$ 143,949	\$ 50,000	\$ 30,000	\$ -	\$ 10,000	\$ 297,800	\$ 13,219	\$ 77,456	\$ 734,207
Expenses:											
Field Expenses and Seasonal Wages	\$ 27,270	\$ 69,061	\$ 129,148	\$ 57,788	\$ 35,041		\$ 6,910		\$ 15,905		\$ 341,123
Field Wages - Staff	\$ 4,131	\$ 31,542	\$ 10,127	\$ 9,653	\$ 11,883	\$ 32,007	\$ 1,672		\$ 50,940		\$ 151,956
Development & Marketing								\$ 41,295			\$ 41,295
Staff Payroll and Expenses								\$ 42,365		\$ 60,456	\$ 102,821
Other Administrative Expenses								\$ 6,300	\$ 17,800	\$ 64,246	\$ 88,346
New Vehicle Needs (Trailer + Topper)								\$ 5,000			\$ 5,000
Total Expenses	\$ 31,401	\$ 100,603	\$ 139,276	\$ 67,441	\$ 46,924	\$ 32,007	\$ 8,582	\$ 94,960	\$ 84,645	\$ 124,702	\$ 730,541
Net	\$ (11,901)	\$ (8,320)	\$ 4,674	\$ (17,441)	\$ (16,924)	\$ (32,007)	\$ 1,418	\$ 202,840	\$ (71,426)	\$ (47,246)	\$ 3,666

Confidence of funding color coding:

Funding obtained or pledged=100%	\$ 188,807
Requests sent or planned to recent past funders=5	\$ 295,400
New solicitations and/or no recent history=25%	\$ 250,000

COLORADO FOURTEENERS INITIATIVE

Financial Statements As Of December 31, 2013
(With Summarized Financial Information For
The Year Ended December 31, 2012)

Together With Independent Auditors' Report



INDEPENDENT AUDITORS' REPORT

To the Board of Directors of
Colorado Fourteeners Initiative:

Report on the Financial Statements

We have audited the accompanying financial statements of Colorado Fourteeners Initiative ("CFI"), a not-for-profit organization, which comprise the statement of financial position as of December 31, 2013, and the related statements of activities and cash flows for the year then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

Members:

American Institute of Certified Public Accountants • Colorado Society of Certified Public Accountants
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We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Colorado Fourteeners Initiative as of December 31, 2013, and the results of its operations and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Reporting on Summarized Comparative Information

We have previously audited the CFI's December 31, 2012, financial statements, and we expressed an unmodified audit opinion on those audited financial statements in our report dated April 22, 2013. In our opinion, the summarized comparative information presented herein as of and for the year ended December 31, 2013, is consistent, in all material respects, with the audited financial statements from which it has been derived.

JDS Professional Group

April 17, 2014

COLORADO FOURTEENERS INITIATIVE

Statement Of Financial Position

As Of December 31, 2013

(With Summarized Financial Information As Of December 31, 2012)

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	<u>2013</u>	<u>2012</u>
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 302,207	\$ 225,169
Accounts receivable	61,025	12,948
Promises to give	30,383	115,744
Investments	5,325	
Prepaid expenses	11,098	5,081
Total Current Assets	<u>410,038</u>	<u>358,942</u>
Long Term Assets		
Property and equipment, net	59,370	81,669
	<u>59,370</u>	<u>81,669</u>
TOTAL ASSETS	<u>\$ 469,408</u>	<u>\$ 440,611</u>
LIABILITIES AND NET ASSETS		
Current Liabilities:		
Accounts payable	\$ 1,180	\$ 4,816
Accrued liabilities	42,617	67,427
Deferred revenue		4,571
Total Current Liabilities	<u>43,797</u>	<u>76,814</u>
Net Assets:		
Unrestricted -		
Undesignated	\$ 167,494	\$ 37,783
Board designated - Reserve Fund	109,996	
Total Unrestricted	<u>277,490</u>	<u>37,783</u>
Temporarily restricted	148,121	326,014
Total Net Assets	<u>425,611</u>	<u>363,797</u>
TOTAL LIABILITIES AND NET ASSETS	<u>\$ 469,408</u>	<u>\$ 440,611</u>

The accompanying notes are an integral part of the financial statements.

COLORADO FOURTEENERS INITIATIVE

Statement Of Activities

For The Year Ended December 31, 2013

(With Summarized Financial Information For The Year Ended December 31, 2012)

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	Unrestricted	Temporarily Restricted	2013 Total	2012 Total
Support And Revenue:				
Contributions	\$ 473,402	\$ 147,636	\$ 621,038	\$ 541,787
Government grants	335,768		335,768	277,258
Other income	20,210		20,210	10,284
	<u>829,380</u>	<u>147,636</u>	<u>977,016</u>	<u>829,329</u>
Net assets released from restrictions-				
Satisfaction of program restrictions	325,529	(325,529)		
Total Support And Revenue	<u>1,154,909</u>	<u>(177,893)</u>	<u>977,016</u>	<u>829,329</u>
Expenses:				
Program Services -				
Field projects and education	732,743		732,743	678,229
Supporting Services -				
General administration	89,775		89,775	97,856
Fundraising	92,684		92,684	62,416
Total Supporting Services	<u>182,459</u>		<u>182,459</u>	<u>160,272</u>
Total Expenses	<u>915,202</u>		<u>915,202</u>	<u>838,501</u>
CHANGE IN NET ASSETS	239,707	(177,893)	61,814	(9,172)
Net Assets, Beginning Of Year	<u>37,783</u>	<u>326,014</u>	<u>363,797</u>	<u>372,969</u>
NET ASSETS, END OF YEAR	<u>\$ 277,490</u>	<u>\$ 148,121</u>	<u>\$ 425,611</u>	<u>\$ 363,797</u>

The accompanying notes are an integral part of the financial statements.

COLORADO FOURTEENERS INITIATIVE

Statement Of Cash Flows

For The Year Ended December 31, 2013

(With Summarized Financial Information For The Year Ended December 31, 2012)

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	<u>2013</u>	<u>2012</u>
Cash flows from operating activities:		
Changes in net assets	\$ 61,814	\$ (9,172)
Adjustments to reconcile changes in net assets to net cash provided by operating activities:		
Depreciation	26,933	30,106
Loss on disposal of property and equipment		234
Donated stock	(12,773)	
Loss on investments	94	
Adjusted settlement amount on state trails liability	(19,765)	
Changes in operating assets and liabilities -		
(Increase) decrease in accounts receivable	(48,077)	24,474
Decrease in promises to give	85,361	44,789
(Increase) decrease in prepaid expenses	(6,017)	4,048
Increase (decrease) in accounts payable	(3,636)	4,131
(Decrease) in accrued liabilities	(5,045)	(5,975)
(Decrease) in deferred revenue	(4,571)	(72,685)
Net cash provided by operating activities	<u>74,318</u>	<u>19,950</u>
Cash flows from investing activities:		
Purchases of property and equipment	(4,634)	(33,427)
Sales of donated stock	7,354	
Net cash provided by (used in) investing activities	<u>2,720</u>	<u>(33,427)</u>
Cash flows from financing activities:		
Proceeds from notes payable	120,000	35,000
Payments on notes payable	(120,000)	(35,000)
Net cash provided by financing activities	<u></u>	<u></u>
NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	77,038	(13,477)
Cash and Cash Equivalents, Beginning Of Year	<u>225,169</u>	<u>238,646</u>
CASH AND CASH EQUIVALENTS, END OF YEAR	<u>\$ 302,207</u>	<u>\$ 225,169</u>

The accompanying notes are an integral part of the financial statements.

COLORADO FOURTEENERS INITIATIVE

Notes To Financial Statements
For The Year Ended December 31, 2013

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(1) Nature Of Organization

The Colorado Fourteeners Initiative (“CFI”) began in 1994 as a joint effort of the US Forest Service and four Colorado-based non-profit organizations involved in mountain recreation and conservation activities. CFI was incorporated as an independent non-profit organization in Colorado in July 1996. The mission of CFI is to protect, preserve, restore and enhance the natural integrity of the state’s 14,000-foot peaks through volunteer stewardship and public education. CFI accomplishes its mission through design, construction and maintenance of sustainably located summit trails, restoration of damaged alpine terrain and education of Fourteener climbers regarding how they can minimize their impacts on fragile alpine ecosystems. Revenues are derived primarily through contributions and government grants.

(2) Summary Of Significant Accounting Policies

Basis Of Accounting

The financial statements have been prepared on the accrual basis of accounting in accordance with the accounting principles generally accepted in the United States of America.

Basis Of Presentation

CFI is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. As of December 31, 2013, CFI did not have any permanently restricted net assets.

Use Of Estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities at the date of the financial statements and the reported amounts of support and revenue and expenses during the reported period. Actual results could differ from those estimates.

Statement Of Cash Flows

For purposes of the statement of cash flows, cash and cash equivalents consists of demand deposits.

Accounts Receivable

CFI uses the allowance method to record uncollectible accounts. The allowance is based on past experience and on specific analysis of the collectibility of individual accounts receivable.

Management expects all accounts receivable will be fully collectible, accordingly, there is no allowance for doubtful accounts. CFI's policy is to charge off accounts receivable when collection of payments thereon is deemed to be improbable.

Promises To Give

Unconditional promises to give are recognized as revenues or gains in the period received, and as assets, decreases in liabilities, or expenses depending on the form of the benefits received. Conditional promises to give are recognized only when the conditions on which they depend are substantially met and the promises become unconditional. Management expects that all promises to give will be fully collectible, accordingly, there is no allowance for uncollectible promises to give.

Promises to give that are expected to be collected within one year are recorded at their net realizable value. Promises to give that are expected to be collected in future years are recorded at the present value of estimated future cash flows.

Property And Equipment

Property and equipment are stated at cost and are depreciated using the straight-line method over their estimated useful lives ranging from five to ten years. Donated property and equipment are recorded at their fair market value at the date of receipt. Expenditures for maintenance, repairs and minor replacements are charged to operations and expenditures for major replacements and betterments that exceed \$500 are capitalized.

Fair Value Measurements

CFI follows *Fair Value Measurements* which among other things requires enhanced disclosures about investments that are measured and reported at fair value and establishes a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1 measurements) and the lowest priority to unobservable inputs (Level 3 measurements). The three levels of the fair value hierarchy under the standard are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that CFI has the ability to access.
- Level 2 Inputs to the valuation methodology include:
- Quoted prices for similar assets or liabilities in active markets;

- Quoted prices for identical or similar assets or liabilities in inactive markets;
- Inputs other than quoted prices that are observable for the asset or liability;
- Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Following is a description of the valuation methodologies used for assets measured at fair value.

Equities: Valued at the closing price reported on the active market on which the individual securities are traded.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while CFI believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

In general, investments are exposed to various risks, such as interest rate, credit and overall market volatility risk. Due to the level of risk associated with certain investments, it is reasonably possible that changes in the values of the investments will occur in the near term and that such changes could materially affect the investment balances and the amounts reported in the statements of financial position.

The carrying amount reported in the statements of financial position for cash and equivalents, accounts receivable, promises to give, prepaid expenses, accounts payable and accrued liabilities approximate fair value because of the immediate or short-term maturities of these financial instruments.

Contributions

Contributions received are recorded as unrestricted or temporarily restricted support, depending on the existence or nature of any donor restrictions. Support that is restricted by the donor is reported as an increase in temporarily restricted net assets. When a restriction expires (that is, when a stipulation on time restriction ends or purpose restriction is accomplished), temporarily restricted net

assets are reclassified to unrestricted net assets and reported in the statement of activities as net assets released from restrictions.

Donated Goods and Services

Certain donated services, goods, and facilities that meet the criteria for recognition, are reflected in the financial statements at fair market value at the time of the donation.

Functional Allocation Of Expenses

The costs of providing various program support and supporting services have been summarized on a functional basis in the statement of activities. Accordingly, certain costs are allocated among the program and supporting services benefitted.

Prior-Year Amounts

The financial statements include certain prior-year summarized comparative information in total but not by net asset class. Such information does not include sufficient detail to constitute a presentation in conformity with generally accepted accounting principles. Accordingly, such information should be read in conjunction with CFI's financial statements for the year ended December 31, 2012, from which the summarized information was derived.

Subsequent Events

CFI has performed an evaluation of subsequent events through April 17, 2014, which is the date the financial statements were available to be issued and considered any relevant matters in the preparation of the financial statements and footnotes.

(3) Tax Exempt Status

CFI has previously received notice from the Internal Revenue Service of exemption from income tax under Section 501(c)(3) of the Internal Revenue Code. Accordingly, the accompanying financial statements contain no provision for income taxes. In addition, CFI qualifies for the charitable contribution deduction under Section 170(b)(1)(A) and has been classified as an organization other than a private foundation under Section 509(a)(1).

CFI follows *Accounting for Uncertainty in Income Taxes*, which requires CFI to determine whether a tax position (and the related tax benefit) is more likely than not to be sustained upon examination by the applicable taxing authority, based solely on the technical merits of the position. The tax benefit to be recognized is measured as the largest amount of benefit that is greater than fifty percent likely of being realized upon settlement, presuming that the tax position is examined by the

appropriate taxing authority that has full knowledge of all relevant information. During the year ended December 31, 2013, CFI's management evaluated its tax positions to determine the existence of uncertainties, and did not note any matters that would require recognition or which may have an affect on its tax-exempt status.

CFI is no longer subject to U.S. federal income tax audits on its Form 990 by taxing authorities for years prior to 2010. The years subsequent to this year contain matters that could be subject to differing interpretations of applicable tax laws and regulations. Although the outcome of tax audits is uncertain, CFI believes no issues would arise.

(4) **Property And Equipment**

Property and equipment consisted of the following as of December 31, 2013:

Office furniture and equipment	\$ 99,000
Field equipment	170,441
	<u>269,441</u>
Less: accumulated depreciation	(210,071)
Net property and equipment	<u><u>\$ 59,370</u></u>

(5) **Long Term Debt**

CFI has a revolving line of credit with a financial institution with a maximum line of \$60,000. The line of credit bears interest at the prime rate plus 6.75%. As of December 31, 2013, the effective interest rate was 10% and no amounts were outstanding on the line.

During the year ended December 31, 2013, CFI entered into a note agreement with a private organization for an amount of \$35,000 with a 6% interest rate. The note was repaid prior to year end.

During the year ended December 31, 2013, CFI entered into a note agreement with a member of the Board of Directors for an amount of \$25,000 with a 6% interest rate. The note was repaid prior to year end.

(6) **Contingency**

Amounts received or receivable from grantor agencies are subject to audit and adjustment by such grantor agencies, principally the federal government. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. In that event, CFI may be required to refund amounts to the federal government.

(7) **Operating Lease Commitment**

CFI entered into an operating leases for office space for its administrative office. Future minimum rental payments under this lease as of December 31, 2013, are due as follows:

Year Ended	
<u>December 31,</u>	
2014	\$ 26,970
2015	11,359
	<u>\$ 38,329</u>

For the year ended December 31, 2013, rent expense was \$26,956.

(8) **Investments and Concentrations Of Credit Risk**

CFI's investments consisted of equities - industrial goods and the fair value hierarchy for that asset measured at fair value on a recurring basis was at level 1.

CFI's cash demand deposits are held at financial institutions at which deposits are temporarily insured up to \$250,000 by the FDIC. As of December 31, 2013, CFI's cash demand deposits did not exceed this limit.

As of December 31, 2013, 92% of accounts receivable is due from the State of Colorado Department of Natural Resources, Division of Parks and Wildlife.

(9) **Temporarily Restricted Net Assets**

Temporarily restricted net assets as of December 31, 2013, consisted of the following:

Adopt-A-Peak	\$ 9,475
Adopt-A-Peak Intern	54,781
El Diente	53,957
Mount Shavano Private Land Holding Review	6,000
Other programs	15,408
Marketing	7,500
Time restricted	1,000
	<u>\$ 148,121</u>

(10) **Donated Goods and Services**

CFI receives a substantial amount of donated services and expenses by unpaid volunteers. The value of this contributed time and expense is not reflected in the accompanying financial statements as it does not meet the requirements for recognition; however, these amounts are estimated based on rates earned by persons performing similar services as published by an association of volunteer groups and/or as determined by prevailing labor costs in the respective industry. The value of the donated services as estimated by CFI was approximately \$238,773 and included 10,655 volunteer hours for the year ended December 31, 2013.

Donated goods and services that met the criteria amount to \$29,358 as of December 31, 2013. Of which, \$14,005 was services and \$15,353 was goods. The majority of the in-kind is reflected in the program expenses.

(11) **Retirement Plan**

During the year ended December 31, 2011, CFI established a defined contribution plan (the "Plan") for all employees who receive greater than \$5,000 of compensation during the year and have attained two years of service. Under the terms of the Plan, CFI will match 3% of eligible compensation or make a 2% discretionary contribution in place of the match. For the year ended December 31, 2013, CFI made contributions of \$8,130 to the Plan.

Colorado Fourteeners Initiative
Profit & Loss
 January through July 2014

	Actual	Budget	Variance
Income			
Corporate Contributions	\$ 44,147.59	\$ 32,200.00	\$ 11,947.59
Foundation Grants	\$ 45,039.77	\$ 94,800.00	\$ (49,760.23)
Individual Contributions	\$ 81,158.57	\$ 54,000.00	\$ 27,158.57
Local Governments	\$ 3,800.00	\$ -	\$ 3,800.00
National Forest Foundation	\$ 44,688.00	\$ 30,000.00	\$ 14,688.00
State Trails	\$ 99,812.50		\$ 99,812.50
Other Income	\$ 1,043.72	\$ 2,708.00	\$ (1,664.28)
Total Income	<u>\$ 319,690.15</u>	<u>\$ 213,708.00</u>	<u>\$ 105,982.15</u>
Expense			
Development and Marketing	\$ 10,667.39	\$ 26,295.00	\$ (15,627.61)
Field Staff Wages and Expenses	\$ 198,621.15	\$ 210,000.00	\$ (11,378.85)
Office Expenses	\$ 60,174.79	\$ 52,000.00	\$ 8,174.79
Office Payroll	\$ 53,214.99	\$ 60,000.00	\$ (6,785.01)
Total Expense	<u>\$ 322,678.32</u>	<u>\$ 348,295.00</u>	<u>\$ (25,616.68)</u>
Net Income	<u><u>\$ (2,988.17)</u></u>	<u><u>\$ (134,587.00)</u></u>	<u><u>\$ 131,598.83</u></u>

Colorado Fourteeners Initiative
Balance Sheet
As of July 31, 2014

ASSETS

Current Assets

Cash in Banks	\$	229,479.34
Accounts Receivable	\$	25,502.77
Other Current Assets	\$	161,496.36

Total Current Assets \$ 416,478.47

Fixed Assets, Net \$ 66,822.36

TOTAL ASSETS \$ 483,300.83

LIABILITIES & EQUITY

Liabilities

Current Liabilities

Accounts Payable and Accrued Liabilities	\$	25,678.11
Short Term Note Payable	\$	35,000.00

Total Current Liabilities \$ 60,678.11

Total Liabilities \$ 60,678.11

Equity

Retained Earnings	\$	425,610.89
Net Income	\$	(2,988.17)
Total Equity	<u>\$</u>	<u>422,622.72</u>

TOTAL LIABILITIES & EQUITY \$ 483,300.83

Administrative and Fundraising Percentage

For 2013 CFI had an administrative percentage of 12% and a fundraising percentage of 7.6%, resulting in 80.4% of total expenses being devoted to programs.

Note that CFI is rather unique in that field activities are principally focused into a four-month-long window. This year 10 seasonal employees were hired and a further 16 youth corps crewmembers were hired for roughly two months. Meanwhile, fundraising and administration functions occur year round and are performed by the two most senior employees, accentuating the non-programmatic expenses of the organization.



2014 BOARD OF DIRECTORS

Jim Schoettler, Chairman

Entrepreneur
Denver, CO

John W. Mill

Attorney, Sherman & Howard, LLP
Denver, CO

Hunt Walker, Vice Chairman

Vice President of Land, Sam Gary, Jr. and Associates
Denver, CO

Nate Palmer

*Managing Director,
The PrivateBank and Trust Company*
Denver, CO

Tom Barney, Treasurer

CEO, Osprey Packs
Cortez, CO

Laura Tomlinson

Educator, Kent Denver School
Centennial, CO

Lisa Mattis, Secretary

Former Executive Director, Big City Mountaineers
Denver, CO

Marty Zeller

President, Conservation Partners, Inc.
Denver, CO

Wendy Boutin

Retired, DPC Development Company
Cherry Hills Village, CO

Warren Buettner

President, Crestone Properties, LLC
Silverthorne, CO

Charles Cavness

Principal, Magnolia Minerals Trust
Denver, CO

Steve Dayney

CEO, Senvion Wind Energy Solutions
Denver, CO

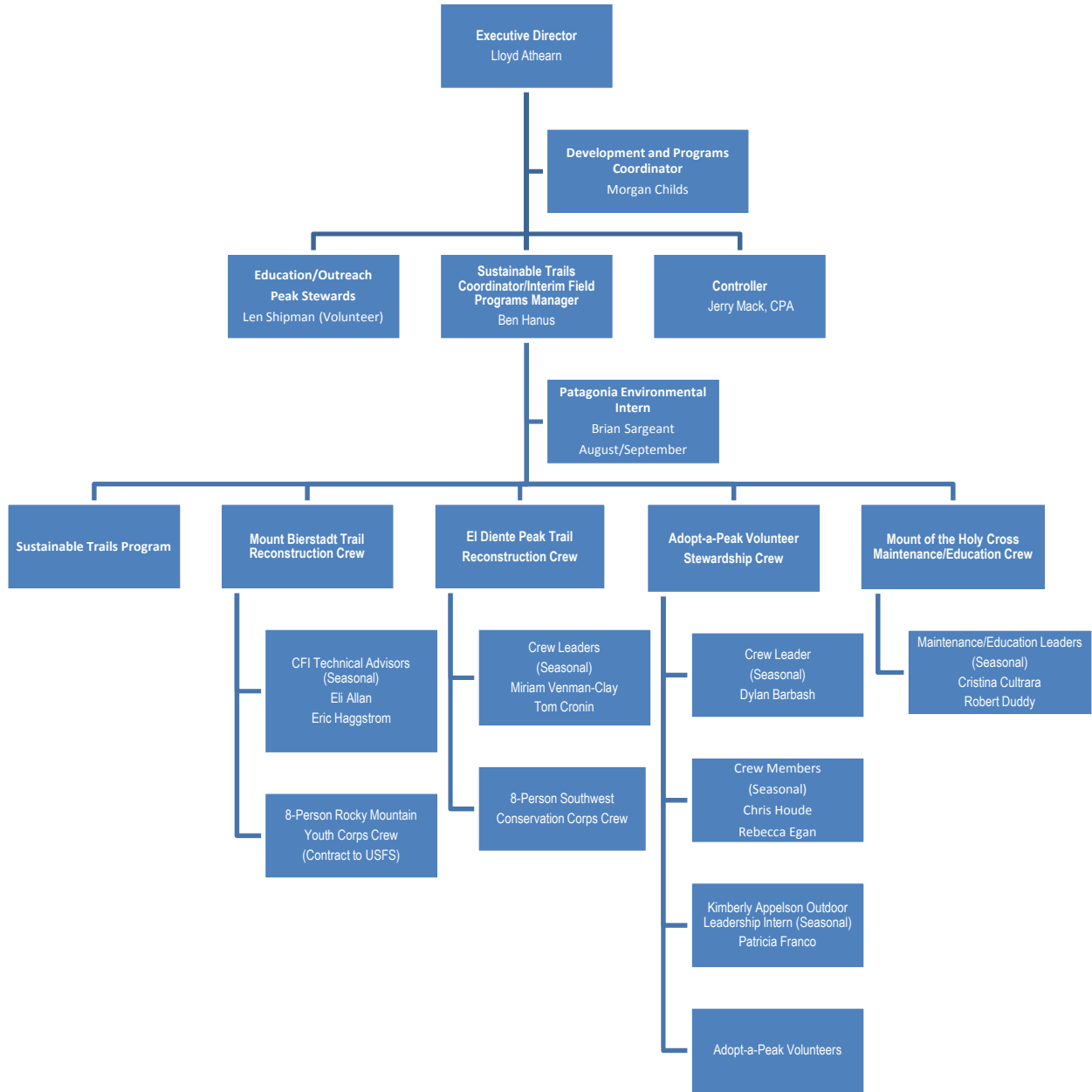
Mandy Hughes

Fundraising Consultant
Denver, CO

Board of Directors Fundraising

Since 2009 there has been 100 percent participation by CFI Directors in fundraising. In 2012 the Board passed a resolution requiring that all new and renewing directors give or get a minimum annual contribution of \$1,500. In 2013 CFI's directors directly gave \$45,061 (4.6% of the organization's budget) and directly obtained gifts from others totaling \$59,866 (6.1%). The direct actions of directors raised more than 10% of the organization's budget last year.

2014 CFI Organizational Chart (August 4, 2014)



Return of Organization Exempt From Income Tax
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

2013
Open to Public Inspection

▶ Do not enter Social Security numbers on this form as it may be made public.
▶ Information about Form 990 and its instructions is at www.irs.gov/form990.

A For the 2013 calendar year, or tax year beginning _____, **and ending** _____

B Check if applicable:
 Address change
 Name change
 Initial return
 Terminated
 Amended return
 Application pending

C Name of organization
COLORADO FOURTEENERS INITIATIVE
 Doing Business As _____
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite
1600 JACKSON ST. 352
 City or town, state or province, country, and ZIP or foreign postal code
GOLDEN CO 80401

D Employer identification number
84-1354844

E Telephone number
303-278-7650

G Gross receipts \$ **970,458**

F Name and address of principal officer:
LLOYD ATHEARN
1600 JACKSON ST. #352
GOLDEN CO 80401

H(a) Is this a group return for subordinates? Yes No
H(b) Are all subordinates included? Yes No
 If "No," attach a list. (see instructions)

H(c) Group exemption number ▶ _____

I Tax-exempt status: 501(c)(3) 501(c) () ◀ (insert no.) 4947(a)(1) or 527

J Website: ▶ **WWW.14ERS.ORG**

K Form of organization: Corporation Trust Association Other ▶ _____

L Year of formation: **1994** **M** State of legal domicile: **CO**

Part I Summary

Activities & Governance	1 Briefly describe the organization's mission or most significant activities: TO PROTECT AND PRESERVE THE NATURAL INTEGRITY OF COLORADO'S 14,000 FOOT PEAKS THROUGH ACTIVE STEWARDSHIP AND PUBLIC EDUCATION.		
	2 Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.		
	3 Number of voting members of the governing body (Part VI, line 1a)	3	18
	4 Number of independent voting members of the governing body (Part VI, line 1b)	4	18
	5 Total number of individuals employed in calendar year 2013 (Part V, line 2a)	5	26
	6 Total number of volunteers (estimate if necessary)	6	546
	7a Total unrelated business revenue from Part VIII, column (C), line 12	7a	0
b Net unrelated business taxable income from Form 990-T, line 34	7b	0	
Revenue	8 Contributions and grants (Part VIII, line 1h)	Prior Year	Current Year
	9 Program service revenue (Part VIII, line 2g)	796,476	942,801
	10 Investment income (Part VIII, column (A), lines 3, 4, and 7d)	7,968	-7
	11 Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	2,316	20,217
	12 Total revenue – add lines 8 through 11 (must equal Part VIII, column (A), line 12)	806,760	963,011
Expenses	13 Grants and similar amounts paid (Part IX, column (A), lines 1–3)		0
	14 Benefits paid to or for members (Part IX, column (A), line 4)		0
	15 Salaries, other compensation, employee benefits (Part IX, column (A), lines 5–10)	468,391	585,510
	16a Professional fundraising fees (Part IX, column (A), line 11e)		0
	b Total fundraising expenses (Part IX, column (D), line 25) ▶ 92,684		
	17 Other expenses (Part IX, column (A), lines 11a–11d, 11f–24e)	347,541	315,687
18 Total expenses. Add lines 13–17 (must equal Part IX, column (A), line 25)	815,932	901,197	
19 Revenue less expenses. Subtract line 18 from line 12	-9,172	61,814	
Net Assets or Fund Balances	20 Total assets (Part X, line 16)	Beginning of Current Year	End of Year
	21 Total liabilities (Part X, line 26)	440,611	469,408
	22 Net assets or fund balances. Subtract line 21 from line 20	76,814	43,797
		363,797	425,611

Part II Signature Block

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

Sign Here

Signature of officer: **LLOYD ATHEARN** Date: _____
 Type or print name and title: **EXECUTIVE DIRECTOR**

Paid Preparer Use Only

Print/Type preparer's name: **LORI B. BAUER, CPA** Preparer's signature: *Lori Bauer* Date: **05/01/14** Check if self-employed PTIN: **P01260252**

Firm's name ▶ **JDS PROFESSIONAL GROUP** Firm's EIN ▶ **20-8019714**
 Firm's address ▶ **10303 E DRY CREEK RD STE 400 ENGLEWOOD, CO 80112** Phone no. **303-771-0123**

May the IRS discuss this return with the preparer shown above? (see instructions) Yes No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III

1 Briefly describe the organization's mission:

TO PROTECT AND PRESERVE THE NATURAL INTEGRITY OF COLORADO'S 14,000 FOOT PEAKS THROUGH ACTIVE STEWARDSHIP AND PUBLIC EDUCATION.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes No

If "Yes," describe these new services on Schedule O.

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes No

If "Yes," describe these changes on Schedule O.

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses. Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

4a (Code:) (Expenses \$ **718,738** including grants of\$) (Revenue \$)

VOLUNTEER-BASED MOUNTAIN TRAIL RESTORATION AND CONSTRUCTION PROJECTS AND EDUCATIONAL PROGRAMS.

4b (Code:) (Expenses \$ including grants of\$) (Revenue \$)

4c (Code:) (Expenses \$ including grants of\$) (Revenue \$)

4d Other program services. (Describe in Schedule O.)

(Expenses \$ including grants of\$) (Revenue \$)

4e Total program service expenses **718,738**

Part IV Checklist of Required Schedules

		Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If "Yes," complete Schedule C, Part II		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III		X
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV		X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.		
a	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D, Part VI	X	
b	Did the organization report an amount for investments—other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII		X
c	Did the organization report an amount for investments—program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part IX		X
e	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Schedule D, Parts XI and XII	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year? If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional		X
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If "Yes," complete Schedule F, Parts II and IV		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions)		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes," complete Schedule G, Part III		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?		

Part IV Checklist of Required Schedules (continued)

		Yes	No
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II		X
22	Did the organization report more than \$5,000 of grants or other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J		X
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?		
c	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete Schedule L, Part I		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If so, complete Schedule L, Part II		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part III		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):		
a	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	X	
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV		X
c	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV		X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	X	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, or IV, and Part V, line 1		X
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? Note. All Form 990 filers are required to complete Schedule O	X	

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

		Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable		
1b	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		
1a	5		
1b	0		
c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return		
2a	26		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions)	X	
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?		X
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?		X
b	If "Yes," enter the name of the foreign country: ▶ See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.		
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?		X
c	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions?		X
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?		
7	Organizations that may receive deductible contributions under section 170(c).		
a	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?		X
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?		
c	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?		X
d	If "Yes," indicate the number of Forms 8282 filed during the year		
7d			
e	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?		X
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?		X
g	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C?		
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. Did the supporting organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at any time during the year?		
9	Sponsoring organizations maintaining donor advised funds.		
a	Did the organization make any taxable distributions under section 4966?		
b	Did the organization make a distribution to a donor, donor advisor, or related person?		
10	Section 501(c)(7) organizations. Enter:		
a	Initiation fees and capital contributions included on Part VIII, line 12	10a	
b	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10b	
11	Section 501(c)(12) organizations. Enter:		
a	Gross income from members or shareholders	11a	
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)	11b	
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a	
b	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b	
13	Section 501(c)(29) qualified nonprofit health insurance issuers.		
a	Is the organization licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O.	13a	
b	Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans	13b	
c	Enter the amount of reserves on hand	13c	
14a	Did the organization receive any payments for indoor tanning services during the tax year?	14a	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI

Section A. Governing Body and Management

		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O.	18	
1b	Enter the number of voting members included in line 1a, above, who are independent	18	
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?		X
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?		X
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?		X
6	Did the organization have members or stockholders?		X
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?		X
7b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?		X
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:		
8a	The governing body?	X	
8b	Each committee with authority to act on behalf of the governing body?	X	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O		X

Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)

		Yes	No
10a	Did the organization have local chapters, branches, or affiliates?		X
10b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	X	
11b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	X	
12b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	X	
12c	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done	X	
13	Did the organization have a written whistleblower policy?	X	
14	Did the organization have a written document retention and destruction policy?	X	
15	Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?		
15a	The organization's CEO, Executive Director, or top management official	X	
15b	Other officers or key employees of the organization If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).	X	
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?		X
16b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?		

Section C. Disclosure

- 17** List the states with which a copy of this Form 990 is required to be filed **► CO**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.
 Own website Another's website Upon request Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, physical address, and telephone number of the person who possesses the books and records of the organization: **► THE ORGANIZATION**
1600 JACKSON ST. #352
GOLDEN CO 80401 303-278-7650

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
 - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
 - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
 - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organizations compensated any current officer, director, or trustee.

(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(1) NATE PALMER	3.00									
CHAIR	0.00	X		X			0	0	0	
(2) WARREN BUETTNER	1.00									
DIRECTOR	0.00	X					0	0	0	
(3) KATHLEEN BRENNAN	1.00									
DIRECTOR	0.00	X					0	0	0	
(4) STEVE DAYNEY	1.00									
DIRECTOR	0.00	X					0	0	0	
(5) HUNT WALKER	1.00									
VICE CHAIR	0.00	X		X			0	0	0	
(6) WENDY BOUTIN	1.00									
DIRECTOR	0.00	X					0	0	0	
(7) NORBERT KLEBL	1.00									
DIRECTOR	0.00	X					0	0	0	
(8) CHARLES CAVNESS	1.00									
DIRECTOR	0.00	X					0	0	0	
(9) JOHN MILL	1.00									
DIRECTOR	0.00	X					0	0	0	
(10) BILL MIDDLEBROOK	1.00									
DIRECTOR	0.00	X					0	0	0	
(11) JAMES SCHOETTLER	3.00									
VICE-CHAIR/CHAIR	0.00	X		X			0	0	0	

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

(A) Name and title	(B) Average hours per week (list any hours for related organizations below dotted line)	(C) Position (do not check more than one box, unless person is both an officer and a director/trustee)						(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
		Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			
(12) ANNE VICKERY	1.00									
DIRECTOR	0.00	X					0	0	0	
(13) STEVE SHERWOOD	1.00									
DIRECTOR	0.00	X					0	0	0	
(14) MANDY HUGHES	1.00									
DIRECTOR	0.00	X					0	0	0	
(15) LISA MATTIS	3.00									
SECRETARY	0.00	X		X			0	0	0	
(16) MARTY ZELLER	1.00									
DIRECTOR	0.00	X					0	0	0	
(17) GERALD ANDERSON	3.00									
TREASURER	0.00	X		X			0	0	0	
(18) TOM BARNEY	1.00									
TREASURER	0.00	X		X			0	0	0	
(19) LLOYD ATHEARN	40.00									
EXECUTIVE DIRECTOR	0.00			X			77,722	0	8,794	
1b Sub-total							77,722		8,794	
c Total from continuation sheets to Part VII, Section A										
d Total (add lines 1b and 1c)							77,722		8,794	

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 in reportable compensation from the organization **0**

	Yes	No
3 Did the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual		X
4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual		X
5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person		X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization **0**

Part VIII Statement of Revenue

Check if Schedule O contains a response or note to any line in this Part VIII

			(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514	
Contributions, Gifts, Grants and Other Similar Amounts	1a Federated campaigns	1a 4,442					
	b Membership dues	1b					
	c Fundraising events	1c					
	d Related organizations	1d					
	e Government grants (contributions)	1e 335,768					
	f All other contributions, gifts, grants, and similar amounts not included above	1f 602,591					
	g Noncash contributions included in lines 1a-1f: \$	28,126					
	h Total. Add lines 1a-1f		942,801				
Program Service Revenue	2a		Busn. Code				
	b						
	c						
	d						
	e						
	f All other program service revenue						
	g Total. Add lines 2a-2f						
Other Revenue	3 Investment income (including dividends, interest, and other similar amounts)		87			87	
	4 Income from investment of tax-exempt bond proceeds						
	5 Royalties						
	6a Gross rents	(i) Real	(ii) Personal				
	b Less: rental exps.						
	c Rental inc. or (loss)						
	d Net rental income or (loss)						
	7a Gross amount from sales of assets other than inventory	(i) Securities	(ii) Other				
		7,353					
	b Less: cost or other basis & sales exps.	7,447					
	c Gain or (loss)	-94					
	d Net gain or (loss)			-94		-94	
	8a Gross income from fundraising events (not including \$ of contributions reported on line 1c). See Part IV, line 18	a					
	b Less: direct expenses	b					
c Net income or (loss) from fundraising events							
9a Gross income from gaming activities. See Part IV, line 19	a						
b Less: direct expenses	b						
c Net income or (loss) from gaming activities							
10a Gross sales of inventory, less returns and allowances	a						
b Less: cost of goods sold	b						
c Net income or (loss) from sales of inventory							
Miscellaneous Revenue		Busn. Code					
11a OTHER INCOME			20,217	20,217			
b							
c							
d All other revenue							
e Total. Add lines 11a-11d			20,217				
12 Total revenue. See instructions.			963,011	20,217	0	-7	

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX

Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21				
2 Grants and other assistance to individuals in the U.S. See Part IV, line 22				
3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16				
4 Benefits paid to or for members				
5 Compensation of current officers, directors, trustees, and key employees	86,516	66,419	10,483	9,614
6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)				
7 Other salaries and wages	435,580	342,942	43,096	49,542
8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)	5,444	4,179	660	605
9 Other employee benefits	20,781	15,954	2,518	2,309
10 Payroll taxes	37,189	28,581	4,471	4,137
11 Fees for services (non-employees):				
a Management				
b Legal				
c Accounting	8,900		8,900	
d Lobbying				
e Professional fundraising services. See Part IV, line 7				
f Investment management fees				
g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Schedule O.)	67,672	67,000	672	
12 Advertising and promotion	19,566	14,844		4,722
13 Office expenses	5,930	909	3,829	1,192
14 Information technology	12,637	10,324	1,107	1,206
15 Royalties				
16 Occupancy	27,676	21,247	3,354	3,075
17 Travel	5,793	3,636	592	1,565
18 Payments of travel or entertainment expenses for any federal, state, or local public officials				
19 Conferences, conventions, and meetings	555	395		160
20 Interest	1,236		1,236	
21 Payments to affiliates				
22 Depreciation, depletion, and amortization	26,933	20,676	3,265	2,992
23 Insurance	18,195	12,139	4,675	1,381
24 Other expenses. Itemize expenses not covered above (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.)				
a FIELD EXPENSES	108,850	104,702		4,148
b MERCHANDISE	3,768	141		3,627
c VOLUNTEER COSTS	3,675	3,675		
d CREDIT CARD FEES	1,932			1,932
e All other expenses	2,369	975	917	477
25 Total functional expenses. Add lines 1 through 24e	901,197	718,738	89,775	92,684
26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here <input type="checkbox"/> if following SOP 98-2 (ASC 958-720)				

Part X Balance Sheet

Check if Schedule O contains a response or note to any line in this Part X

		(A) Beginning of year		(B) End of year
Assets	1 Cash—non-interest bearing	2,783	1	2,179
	2 Savings and temporary cash investments	222,386	2	300,028
	3 Pledges and grants receivable, net	115,744	3	30,383
	4 Accounts receivable, net	12,948	4	61,025
	5 Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L		5	
	6 Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instructions). Complete Part II of Schedule L		6	
	7 Notes and loans receivable, net		7	
	8 Inventories for sale or use		8	
	9 Prepaid expenses and deferred charges	5,081	9	11,098
	10a Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D	269,440		
	b Less: accumulated depreciation	210,070		
	11 Investments—publicly traded securities		11	5,325
	12 Investments—other securities. See Part IV, line 11		12	
	13 Investments—program-related. See Part IV, line 11		13	
	14 Intangible assets		14	
	15 Other assets. See Part IV, line 11		15	
16 Total assets. Add lines 1 through 15 (must equal line 34)	440,611	16	469,408	
Liabilities	17 Accounts payable and accrued expenses	72,243	17	43,797
	18 Grants payable		18	
	19 Deferred revenue	4,571	19	
	20 Tax-exempt bond liabilities		20	
	21 Escrow or custodial account liability. Complete Part IV of Schedule D		21	
	22 Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L		22	
	23 Secured mortgages and notes payable to unrelated third parties		23	
	24 Unsecured notes and loans payable to unrelated third parties		24	
	25 Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D		25	
	26 Total liabilities. Add lines 17 through 25	76,814	26	43,797
Net Assets or Fund Balances	Organizations that follow SFAS 117 (ASC 958), check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.			
	27 Unrestricted net assets	37,783	27	277,490
	28 Temporarily restricted net assets	326,014	28	148,121
	29 Permanently restricted net assets		29	
	Organizations that do not follow SFAS 117 (ASC 958), check here <input type="checkbox"/> and complete lines 30 through 34.			
	30 Capital stock or trust principal, or current funds		30	
	31 Paid-in or capital surplus, or land, building, or equipment fund		31	
	32 Retained earnings, endowment, accumulated income, or other funds		32	
33 Total net assets or fund balances	363,797	33	425,611	
34 Total liabilities and net assets/fund balances	440,611	34	469,408	

Part XI Reconciliation of Net Assets

Check if Schedule O contains a response or note to any line in this Part XI

1	Total revenue (must equal Part VIII, column (A), line 12)	1	963,011
2	Total expenses (must equal Part IX, column (A), line 25)	2	901,197
3	Revenue less expenses. Subtract line 2 from line 1	3	61,814
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	363,797
5	Net unrealized gains (losses) on investments	5	
6	Donated services and use of facilities	6	
7	Investment expenses	7	
8	Prior period adjustments	8	
9	Other changes in net assets or fund balances (explain in Schedule O)	9	
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B))	10	425,611

Part XII Financial Statements and Reporting

Check if Schedule O contains a response or note to any line in this Part XII

		Yes	No
1	Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.		
2a	Were the organization's financial statements compiled or reviewed by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis		X
2b	Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both: <input checked="" type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis	X	
2c	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.	X	
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?		X
3b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits.		

SCHEDULE A
(Form 990 or 990-EZ)

Public Charity Status and Public Support
Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

OMB No. 1545-0047

2013

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

COLORADO FOURTEENERS INITIATIVE

Employer identification number

84-1354844

Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1 A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2 A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E.)
- 3 A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4 A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state:
- 5 An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6 A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7 An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8 A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions—subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10 An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See **section 509(a)(3)**. Check the box that describes the type of supporting organization and complete lines 11e through 11h.
 - a Type I
 - b Type II
 - c Type III—Functionally integrated
 - d Type III—Non-functionally integrated
- e By checking this box, I certify that the organization is not controlled directly or indirectly by one or more disqualified persons other than foundation managers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).
- f If the organization received a written determination from the IRS that it is a Type I, Type II, or Type III supporting organization, check this box
- g Since August 17, 2006, has the organization accepted any gift or contribution from any of the following persons?
 - (i) A person who directly or indirectly controls, either alone or together with persons described in (ii) and (iii) below, the governing body of the supported organization?
 - (ii) A family member of a person described in (i) above?
 - (iii) A 35% controlled entity of a person described in (i) or (ii) above?

	Yes	No
11g(i)		
11g(ii)		
11g(iii)		

h Provide the following information about the supported organization(s).

(i) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1–9 above or IRC section (see instructions))	(iv) Is the organization in col. (i) listed in your governing document?		(v) Did you notify the organization in col. (i) of your support?		(vi) Is the organization in col. (i) organized in the U.S.?		(vii) Amount of monetary support
			Yes	No	Yes	No	Yes	No	
(A)									
(B)									
(C)									
(D)									
(E)									
Total									

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2013

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")						
2 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
3 The value of services or facilities furnished by a governmental unit to the organization without charge						
4 Total. Add lines 1 through 3						
5 The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						
6 Public support. Subtract line 5 from line 4.						

Section B. Total Support

Calendar year (or fiscal year beginning in) ►	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
7 Amounts from line 4						
8 Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
9 Net income from unrelated business activities, whether or not the business is regularly carried on						
10 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
11 Total support. Add lines 7 through 10						

12 Gross receipts from related activities, etc. (see instructions) 12

13 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here** ►

Section C. Computation of Public Support Percentage

14 Public support percentage for 2013 (line 6, column (f) divided by line 11, column (f))	14	%
15 Public support percentage from 2012 Schedule A, Part II, line 14	15	%

16a 33 1/3% support test—2013. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

b 33 1/3% support test—2012. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and **stop here**. The organization qualifies as a publicly supported organization ►

17a 10%-facts-and-circumstances test—2013. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here**. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ►

b 10%-facts-and-circumstances test—2012. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and **stop here**. Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ►

18 Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ►

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
1 Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	511,131	483,994	844,479	816,202	942,801	3,598,607
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that are not an unrelated trade or business under section 513						
4 Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to the organization without charge						
6 Total. Add lines 1 through 5	511,131	483,994	844,479	816,202	942,801	3,598,607
7a Amounts included on lines 1, 2, and 3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						3,598,607

Section B. Total Support

Calendar year (or fiscal year beginning in) ▶	(a) 2009	(b) 2010	(c) 2011	(d) 2012	(e) 2013	(f) Total
9 Amounts from line 6	511,131	483,994	844,479	816,202	942,801	3,598,607
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources	33	34	44	51	87	249
b Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b	33	34	44	51	87	249
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)	1,075	17,870	1,434	2,316	20,217	42,912
13 Total support. (Add lines 9, 10c, 11, and 12.)	512,239	501,898	845,957	818,569	963,105	3,641,768

14 First five years. If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

Section C. Computation of Public Support Percentage

15 Public support percentage for 2013 (line 8, column (f) divided by line 13, column (f))	15	98.81%
16 Public support percentage from 2012 Schedule A, Part III, line 15	16	99.26%

Section D. Computation of Investment Income Percentage

17 Investment income percentage for 2013 (line 10c, column (f) divided by line 13, column (f))	17	%
18 Investment income percentage from 2012 Schedule A, Part III, line 17	18	%

19a 33 1/3% support tests—2013. If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

b 33 1/3% support tests—2012. If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

20 Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

Part IV **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; and Part III, line 12. Also complete this part for any additional information. (See instructions).

PART III, LINE 12 - OTHER INCOME DETAIL

MISCELLANEOUS \$ **42,912**

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Complete if the organization answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

Attach to Form 990.

Information about Schedule D (Form 990) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013

Open to Public Inspection

Name of the organization

Employer identification number

COLORADO FOURTEENERS INITIATIVE

84-1354844

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.

Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate contributions, aggregate grants, aggregate value, and two yes/no questions about donor advisement.

Part II Conservation Easements.

Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include purpose of easements, total number of easements, acreage restricted, number of easements on historic structures, and monitoring details.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include reporting requirements for art and historical treasures, and amounts received or held for financial gain.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)

- 3** Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a** Public exhibition
 - b** Scholarly research
 - c** Preservation for future generations
 - d** Loan or exchange programs
 - e** Other
- 4** Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.
- 5** During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes No

Part IV Escrow and Custodial Arrangements.

Complete if the organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

- 1a** Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X? Yes No
- b** If "Yes," explain the arrangement in Part XIII and complete the following table:
- | | Amount |
|--|-----------|
| c Beginning balance | 1c |
| d Additions during the year | 1d |
| e Distributions during the year | 1e |
| f Ending balance | 1f |
- 2a** Did the organization include an amount on Form 990, Part X, line 21? Yes No
- b** If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided in Part XIII

Part V Endowment Funds.

Complete if the organization answered "Yes" to Form 990, Part IV, line 10.

	(a) Current year	(b) Prior year	(c) Two years back	(d) Three years back	(e) Four years back
1a Beginning of year balance					
b Contributions					
c Net investment earnings, gains, and losses					
d Grants or scholarships					
e Other expenditures for facilities and programs					
f Administrative expenses					
g End of year balance					

- 2** Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:
- a** Board designated or quasi-endowment ▶ %
 - b** Permanent endowment ▶ %
 - c** Temporarily restricted endowment ▶ %
- The percentages in lines 2a, 2b, and 2c should equal 100%.
- 3a** Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- | | Yes | No |
|--|---------------|----|
| (i) unrelated organizations | 3a(i) | |
| (ii) related organizations | 3a(ii) | |
- b** If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?
- 3b**
- 4** Describe in Part XIII the intended uses of the organization's endowment funds.

Part VI Land, Buildings, and Equipment.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

Description of property	(a) Cost or other basis (investment)	(b) Cost or other basis (other)	(c) Accumulated depreciation	(d) Book value
1a Land				
b Buildings				
c Leasehold improvements				
d Equipment		269,440	210,070	59,370
e Other				
Total. Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10(c).) ▶				59,370

Part VII Investments—Other Securities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶		

Part VIII Investments—Program Related.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Part IX Other Assets.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.) ▶	

Part X Other Liabilities.

Complete if the organization answered "Yes" to Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1. (a) Description of liability	(b) Book value	
(1) Federal income taxes		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶		

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total revenue, gains, and other support per audited financial statements		1	977,016
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:			
a	Net unrealized gains on investments	2a		
b	Donated services and use of facilities	2b	14,005	
c	Recoveries of prior year grants	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	14,005
3	Subtract line 2e from line 1		3	963,011
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total revenue. Add lines 3 and 4c . (This must equal Form 990, Part I, line 12.)		5	963,011

Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.

Complete if the organization answered "Yes" to Form 990, Part IV, line 12a.

1	Total expenses and losses per audited financial statements		1	915,202
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:			
a	Donated services and use of facilities	2a	14,005	
b	Prior year adjustments	2b		
c	Other losses	2c		
d	Other (Describe in Part XIII.)	2d		
e	Add lines 2a through 2d		2e	14,005
3	Subtract line 2e from line 1		3	901,197
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:			
a	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)	4b		
c	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c . (This must equal Form 990, Part I, line 18.)		5	901,197

Part XIII Supplemental Information

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X - FIN 48 FOOTNOTE

CFI FOLLOWS ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH REQUIRES CFI TO DETERMINE WHETHER A TAX POSITION (AND THE RELATED TAX BENEFIT) IS MORE LIKELY THAN NOT TO BE SUSTAINED UPON EXAMINATION BY THE APPLICABLE TAXING AUTHORITY, BASED SOLELY ON THE TECHNICAL MERITS OF THE POSITION. THE TAX BENEFIT TO BE RECOGNIZED IS MEASURED AS THE LARGEST AMOUNT OF BENEFIT THAT IS GREATER THAN FIFTY PERCENT LIKELY OF BEING REALIZED UPON SETTLEMENT, PRESUMING THAT THE TAX POSITION IS EXAMINED BY THE APPROPRIATE TAXING AUTHORITY THAT HAS FULL KNOWLEDGE OF ALL RELEVANT INFORMATION. DURING THE YEAR ENDED DECEMBER 31, 2013, CFI'S MANAGEMENT EVALUATED ITS TAX POSITIONS TO DETERMINE THE EXISTENCE OF UNCERTAINTIES, AND DID NOT NOTE ANY MATTERS THAT WOULD REQUIRE RECOGNITION OR WHICH MAY HAVE AN AFFECT ON ITS TAX-EXEMPT STATUS.

Part XIII Supplemental Information (continued)

SCHEDULE L
(Form 990 or 990-EZ)

Department of the Treasury
Internal Revenue Service

Name of the organization

Transactions With Interested Persons

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 25a, 25b, 26, 27, 28a, 28b, or 28c, or Form 990-EZ, Part V, line 38a or 40b.
▶ Attach to Form 990 or Form 990-EZ. ▶ See separate instructions.
▶ Information about Schedule L (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

OMB No. 1545-0047

2013
Open To Public Inspection

COLORADO FOURTEENERS INITIATIVE

Employer identification number

84-1354844

Part I Excess Benefit Transactions (section 501(c)(3) and section 501(c)(4) organizations only).

Complete if the organization answered "Yes" on Form 990, Part IV, line 25a or 25b, or Form 990-EZ, Part V, line 40b.

1	(a) Name of disqualified person	(b) Relationship between disqualified person and organization	(c) Description of transaction	(d) Corrected?	
				Yes	No
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					

- 2 Enter the amount of tax incurred by the organization managers or disqualified persons during the year under section 4958 ▶ \$ _____
- 3 Enter the amount of tax, if any, on line 2, above, reimbursed by the organization ▶ \$ _____

Part II Loans to and/or From Interested Persons.

Complete if the organization answered "Yes" on Form 990-EZ, Part V, line 38a or Form 990, Part IV, line 26; or if the organization reported an amount on Form 990, Part X, line 5, 6, or 22.

1	(a) Name of interested person	(b) Relationship with organization	(c) Purpose of loan	(d) Loan to or from the org.?		(e) Original principal amount	(f) Balance due	(g) In default?		(h) Approved by board or committee?		(i) Written agreement?	
				To	From			Yes	No	Yes	No	Yes	No
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													

Total ▶ \$ _____

Part III Grants or Assistance Benefiting Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 27.

1	(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of assistance	(d) Type of assistance	(e) Purpose of assistance
(1)					
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part IV Business Transactions Involving Interested Persons.

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

(a) Name of interested person	(b) Relationship between interested person and the organization	(c) Amount of transaction	(d) Description of transaction	(e) Sharing of org. revenues?	
				Yes	No
(1) BILL MIDDLEBROOK	BOARD MEMBER	25,000	ST LOAN TO ORG.		X
(2)					
(3)					
(4)					
(5)					
(6)					
(7)					
(8)					
(9)					
(10)					

Part V Supplemental Information

Provide additional information for responses to questions on Schedule L (see instructions).

SCHEDULE L, PART V - ADDITIONAL INFORMATION

DURING THE YEAR THE BOARD MEMBER LENT THE ORGANIZATION \$25,000 AT 6% INTEREST AND THE ORGANIZATION PAID IN FULL BEFORE YEAR END.

**SCHEDULE M
(Form 990)**

Noncash Contributions

OMB No. 1545-0047

2013

**Open To Public
Inspection**

Department of the Treasury
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Information about Schedule M (Form 990) and its instructions is at www.irs.gov/form990.

Name of the organization

COLORADO FOURTEENERS INITIATIVE

Employer identification number

84-1354844

Part I Types of Property

	(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of determining noncash contribution amounts
1 Art — Works of art				
2 Art — Historical treasures				
3 Art — Fractional interests				
4 Books and publications				
5 Clothing and household goods				
6 Cars and other vehicles				
7 Boats and planes				
8 Intellectual property				
9 Securities — Publicly traded	X	5	12,773	FMV
10 Securities — Closely held stock				
11 Securities — Partnership, LLC, or trust interests				
12 Securities — Miscellaneous				
13 Qualified conservation contribution — Historic structures				
14 Qualified conservation contribution — Other				
15 Real estate — Residential				
16 Real estate — Commercial				
17 Real estate — Other				
18 Collectibles				
19 Food inventory				
20 Drugs and medical supplies				
21 Taxidermy				
22 Historical artifacts				
23 Scientific specimens				
24 Archeological artifacts				
25 Other ▶ (EQUIPMENT)	X	13	15,353	FMV
26 Other ▶ ()				
27 Other ▶ ()				
28 Other ▶ ()				

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

29

	Yes	No
30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 - 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?		X
b If "Yes," describe the arrangement in Part II.		
31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?	X	
32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions?		X
b If "Yes," describe in Part II.		
33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.		

SCHEDULE O
(Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

OMB No. 1545-0047

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

2013

▶ Attach to Form 990 or 990-EZ.

Open to Public Inspection

Department of the Treasury
Internal Revenue Service

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Name of the organization

COLORADO FOURTEENERS INITIATIVE

Employer identification number

84-1354844

FORM 990, PART VI, LINE 11B - ORGANIZATION'S PROCESS TO REVIEW FORM 990
THE FORM 990 HAS BEEN REVIEWED AND APPROVED BY THE AUDIT COMMITTEE, AND
DISTRIBUTED TO THE FULL BOARD OF DIRECTORS FOR REVIEW AND COMMENT PRIOR TO
FILING.

FORM 990, PART VI, LINE 12C - ENFORCEMENT OF CONFLICTS POLICY
CONFLICTS ARE MONITORED ANNUALLY.

FORM 990, PART VI, LINE 15A - COMPENSATION PROCESS FOR TOP OFFICIAL
THE EXECUTIVE DIRECTOR'S SALARY WAS NEGOTIATED BASED ON PAST EARNINGS, WHAT
THE ORGANIZATION PAID THE ED IN THE PAST AND USING COMPARABLES FROM THE
COLORADO NONPROFIT ASSOCIATION'S SALARY SURVEYS FOR ORGANIZATIONS OF
SIMILAR SIZE AND BUDGET.

FORM 990, PART VI, LINE 15B - COMPENSATION PROCESS FOR OFFICERS
EMPLOYEE SALARY REVIEWS ARE BASED ON CNP SALARY SURVEYS, INFO OBTAINED FROM
OTHER RELATED NONPROFITS (WHEN POSSIBLE) AND THE EMPLOYEE'S SALARY HISTORY
AND WORK PERFORMANCE.

FORM 990, PART VI, LINE 19 - GOVERNING DOCUMENTS DISCLOSURE EXPLANATION
AVAILABLE UPON REQUEST.