



**TOWN COUNCIL BUDGET RETREAT**

**Tuesday, October 12, 2010; 8:00 a.m.**

**ONE SKI HILL PLACE - Ski Hill Road Ballroom**

**1521 Ski Hill Road**

**\*Please Park in One Ski Hill Place Garage\* Bring Budget Binder & CIP document\***

**AGENDA**

	<b>Page</b>
<b>8:00 Continental Breakfast and Coffee</b>	
<b>8:30 Review Meeting Norms</b>	<b>2</b>
<b>9:00 Staff Arrival</b>	
<b>Integrating Council Goals and Sustainable Breck</b>	<b>3</b>
<b>9:30 Financial Overview and Projections</b>	<b>11</b>
<b>10:30 BREAK</b>	
<b>10:45 CIP Review</b>	<b>20</b>
<b>11:15 2011 General and Excise Fund Budget Highlights</b>	<b>Separate Cover</b>
<b>12:00 Lunch (Provided)</b>	
<b>12:45 Coaster Races (optional)</b>	
<b>1:30 2011 Budget Continued: Other Funds</b>	
➤ <b>Marketing Fund &amp; Ballot</b>	<b>25</b>
➤ <b>Special Projects Fund</b>	
➤ <b>Water Fund and Pro Forma</b>	<b>26</b>
➤ <b>Open Space Fund and Pro Forma</b>	<b>28</b>
➤ <b>Housing Fund and Pro Forma</b>	<b>29</b>
➤ <b>Conservation Trust Fund</b>	
<b>3:15 Other Budget Related Issues</b>	<b>30</b>
<b>4:00 Other Items (if time permits)</b>	
➤ <b>Breckenridge Marketing Committee Goals</b>	<b>40</b>
<b>5:00 Adjourn</b>	
<b>7:30 Regular Meeting At Town Hall</b>	

## **Agreed to Group Meeting “Norms”**

1. One person speaks at a time.
2. We will be on time for our meetings.
3. We will strive for consensus.
4. We will stay attentive during our meetings.
5. We will each minimize repetition.
6. We will summarize decisions made.
7. We will share responsibilities.

# Town Council Goals

## 1. COMMUNITY CHARACTER

**HOUSING:** The Town of Breckenridge continues its commitment as a leader in affordable housing in Breckenridge and Summit County through public/private partnerships with developers and the SCHA as when appropriate.

The Town continues to encourage developers to approach us with public/private partnerships for continued development of affordable housing projects. The Town also continues to look for opportunities for land-banking and buy-downs. Other specific recent accomplishments include:

- Adopting a formal Affordable Housing Strategy and continuing a housing subcommittee with active participation by three council members on countywide and town affordable housing issues.
- Completing the Stan Miller property annexation which brought a total of 100 affordable units into town boundaries for planning and construction to come in phases.
- Valleybrook project planned and bid, engineering underway. Contract with Mercy Housing signed and tentative groundbreaking for April, 2010.
- Vic's Landing project online with 24 deed restricted units.
- Continue discussions with council on any housing issue or policy that needs addressing on a regular basis.
- Council to discuss possible town employee housing priorities or incentives.
- Council and Planning Commission will be reviewing code changes regarding accessory units to ensure that code requirements address the need for employee units.

**CHILDCARE:** The Town of Breckenridge continues its commitment as a leader in community childcare efforts through public/private partnerships and in other creative ways. The Town Council subcommittee continues to meet and to develop and implement strategies to ensure quality childcare and its availability. This strategy has taken many forms, including providing land, providing matching grants, participating with other organizations throughout the county to address quality issues, continuing to monitor ongoing needs assessment, and developing a scholarship program and subsidizing teachers' pay.

*Specific accomplishments in the area of childcare include:*

- Completion and Grand Opening of Timberline Learning Center in August of 2008.
- Refining live/work requirements for scholarship assistance (an ongoing process that will be monitored)

- Forgiving debt on capital costs on LRSH, the Montessori School, and Carriage House.
- The town has received opportunities for private sector to have access to state voucher and tax credit programs that apply towards childcare for employers/employees.

**YOUTH:** The Town continues to work to make Breckenridge a place where the youth of our community who want to return here to live and work will be able to do so. Extensive cooperative efforts with existing agencies that focus on youth issues, such as Summit Prevention Alliance, will continue at the staff and council level. In addition, continued participation in community wide recreational roundtables and programs will keep this issue on the forefront for appropriate action and planning. There continues to be an outreach to the youth of our community for participation in various forums, such as the Police Advisory Committee for the Police Department, as well as for other programs and activities in the Recreation Department.

*Specific areas that focused on providing support to youth in the community:*

- Responded to youth citizens' request to permit skateboarding as a mode of transportation on town streets for one year. While this was determined to be an unsuccessful experiment, it was tried in good faith.
- Joint effort of private sector and town to install and provide lighting on Town Skateboard Park section of Kingdom Park.
- Provided support of county-wide efforts to apply for grants for artificial turf fields, which are under construction.
- Provided leadership and support of county-wide effort to provide better access and consistency in athletic fields for all levels of youth sports (and others).
- Town Council will continue to encourage playgrounds and parks in affordable housing projects.
- The Council is willing to consider Ferris House grant requests as part of the nonprofit grant cycle to encourage a gathering place for youth of a certain age that is safe and accessible.

## **2. ECONOMIC VIABILITY - SUSTAINABILITY**

This goal is ongoing and continues to be addressed through regular work sessions, retreats and internal reviews. The Council and staff continue to monitor the economic conditions for Breckenridge and tourism in general, to ensure flexibility and respond to changes and trends in the economy. Current revenues, future anticipated revenues, opportunities for enhanced revenues and analysis of trends all continue to be part of this process. In addition, the Council will remain proactive in seeking ways to enhance marketing year round, considering current overall trends in tourism. The BEDAC was established and meets regularly, reporting to Council and providing timely economic viability advice to the Town Council based on Council's charge to the group.

*Specific accomplishments include:*

- The Town Council, in conjunction w/BEDAC and the Planning Commission, redefined residential use on Main Street, essentially prohibiting 1<sup>st</sup> floor residential use on Main Street.
- The Town has been an active member of the Client Review Team (CRT) for the development of the properties that the town and ski area own north of town hall (currently parking lots, the base of the gondola, and a transit center). The CRT process has been completed, involving various stakeholders. The Ski Area is still working to make slight revisions to the design.
- The Town and the BRC adopted some benchmarks for measuring the success of marketing efforts and plans. The Town and the BRC continue to work together to try to be as proactive as possible to changing tourism trends, as well as being open to adapting current events and considering future events as part of the marketing effort when feasible.
- The council asked that CAST be consulted to see if there is a joint study possible of current and future workforce issues affecting the resort communities in Colorado.
- CAST will begin a study of VRBO taxes and related issues and impacts.
- The Town continues to remain dedicated to the vibrancy of its commercial core and continues to implement various components of the Main Street Plan to encourage more pedestrian friendly features of Main Street, better wayfinding, and so on.
- Council and BEDAC have begun a workforce issues subcommittee

### **3. NATURAL RESOURCES**

The Town will continue to visit various environmental issues that impact the community and strive to be a leader in creating awareness, education, and information on these issues. The Town continues its leadership role in the stewardship of our water, air and overall environment. The Town is continuing talks and research on the feasibility of a pumpback project of the Blue River another water storage location that could have aesthetic as well as economic benefits. And, the Town continues to ensure the preservation of our natural resource assets, such as Cucumber Gulch and B&B parcel through various policies and enforcement strategies. The council works closely in conjunction w/BOSAC, OSAC, staff Open Space and Trails, and the appropriate federal and state agencies to be a leader in this area.

(please note there are obvious overlaps w/Recreational Resources)

### **4. TRANSPORTATION**

The Town of Breckenridge continues to monitor its transportation system, pedestrian system, and parking management system to ensure the best quality experience for residents and guests. In addition, the impact of the gondola as a transportation system is being monitored. Impacts of I-70 traffic issues as well as Highway 9 traffic issues are

actively monitored and discussed by town representatives at various levels throughout the state. *Accomplishments include:*

- A transportation/transit system study to evaluate and plan for current and future transit needs has been completed and was reviewed by the Town Council in September of 2008. From this study and its recommendations, various components of transit enhancements and related transportation and parking issues are being addressed in phases. The establishment of basic criteria for consideration of additional or expanded transit routes was adopted to use in the future.
- The Town continues its involvement in planning and strategizing for the county-wide Summit Stage system.
- The town continues to enhance its current transit system fleet with fuel efficient vehicles that demonstrate optimum performance in a winter resort environment at our altitude of 9600’.
- The town has worked with private lodging companies in a public/private partnership to provide workable solutions to private resort shuttle transportation stops, accessibility, visibility, and other traffic/pedestrian related issues. This was implemented in time for 2009 winter season.
- The town has met with and encouraged Vail Resorts to be a partner in solving and eliminating pedestrian-automobile conflicts on Park Avenue/Highway 9 at the Vail Goldrush Parking Lot. Solutions were implemented in time for the 2009 winter season. In addition, Town staff and ski resort personnel continue to monitor and tweak pedestrian crossings on South Park Avenue near the Village at Breckenridge, having come up with successful solutions and management the past couple of seasons.
- TDM issues continue to be a priority for the Town and Ski Area.
- The town works with private businesses (via the Police Department community policing efforts) to encourage education and training in the proper use of bicycles by guests and locals to ensure their safety and compliance with state traffic laws. As part of its Green Team initiatives, the town supported an experimental van pool for commuting town employees. Although not immediately successful, continued efforts in this regard may prove beneficial, especially w/the participation of other agencies and/or employers.
- Additional Green Team initiatives included providing and encouraging the use of bicycles for town business and errands while at work.
- The review of the trails plan continues ensuring there are viable connections in to town to make access to the core of town and to transit easier.

## 5. **HOUSING**

(see Community Character above)

## **6. CULTURAL RESOURCES**

The Town helped create the Breckenridge Heritage Alliance to assume responsibility for operating all things heritage tourism related from the existing entities who have administered them in the past (e.g. The Saddle Rock Society; the Summit Historical Society, and the Town of Breckenridge). Their mission is extensive in that it includes providing leadership on cultural activities related to heritage tourism as well. Stated goals of the Alliance include: developing publicly held historic assets into compelling heritage tourism interpretive sites that collectively tell the Breckenridge story; developing related events; facilitating public access to the heritage sites; and effectively marketing the heritage tourism offering, with the goal of aggressively increasing visitation numbers. They continue to work towards the goal of becoming self supporting in the near future. Recent specific accomplishments include:

- The renovation of the Edwin Carter Museum
- Studying and planning the possibility of providing a train park for Engine 9 when its renovation is completed.

The Town continues to implement components of the Arts District Master Plan. This is an ongoing development, over time, of arts facilities and programs. Recent accomplishments include:

- Completion and opening of the Fuqua Livery Stable building as an active artists' studio and display site combined with an award-winning historic renovation/reuse project.
- Securing and moving the Quandary Antiques Building to its new location in the arts district while transforming it into a ceramics studio. .
- Opening and celebrating the new RiverWalk Center performing arts center in an adaptive/reuse project that was a public/private partnership.
- Inviting more year-round use of the Riverwalk Center.

## **7. RECREATIONAL RESOURCES**

The Town remains committed to acquiring and managing what we currently have in our inventory of open space and trails. Council and BOSAC continue to work together to be responsible stewards and provide the staff guidance in all aspects of open space acquisitions, planning, and management.

The Town continues its comprehensive support and subsidy of our recreational facilities and parks. Recent accomplishments include:

- Replacing the roof at the Recreation Center.
- Completing various upgrades and maintenance components to the facility.

- Support of public/private experiment to provide outdoor ice skating at the Maggie Pond in the winter months.
- Taking advantage of a unique opportunity for private funding, the Town welcomed an experimental pump track on town property near the Ice Arena to encourage novice and less experienced riders to experiment w/the sport of mountain biking.

## **8. EDUCATION, GOVERNMENT, INSTITUTIONS**

The Town continues to strategize and partner with Summit County, the other municipalities, the Sanitation District, and the RW&B fire district on issues we can collaborate on and support each other on. The council meets regularly with these various entities or has designated staff members meet with them to keep communication channels open provide common ground when possible. Council also meets with appointed boards to ensure open communication and dialogue about their roles in the community.

*Partnership and cooperative opportunities continue and have included:* Support for re-opening the dam road; renewed support for a pump back project; renewed support for open space acquisitions and management, just to name a few examples.

The Town of Breckenridge continues its outreach to various immigrant populations regarding general communication about town government and programs through participation in the Community Care Council, FIRC, and other entities.

## **9. THE BUILT ENVIRONMENT**

The Town of Breckenridge recently adopted a green building code, working collaboratively with other entities throughout the county, to provide a uniform, consistent code that can be understood.

The Town is also trying to amend its development code to provide appropriate “credit” for combined energy efficient modes of construction and redevelopment, even in the historic district.

The Town completed an energy study on all its buildings and facilities and has begun incorporating the recommendations of that study into its future maintenance and capital planning process.

Some specific renewable energy efforts were implemented, such as using solar energy at the town’s data center, researching renewable energy for the Valleybrook housing project, incorporating green standards into the Timberline Learning Center project. The Town continues its work in determining the feasibility of other alternative energy as a partner w/other entities in the county.



The council has prioritized the use of reusable bags by employees and the public kicking off the campaign at Earth Day and continuing at Clean Up day. Additional efforts on the part of the council will be aimed at getting the local business community to become part of this initiative.

The Town is active w/other entities in looking at all kinds of opportunities on a county-wide basis to influence re-use, recycling, and energy efficiency as part of our community character, whether through community composting sites or renewable energy sources. The council looks to High Country Conservation Center (and supports them financially) to serve as the conduit for many of these efforts.

## Town Council Goals Discussion -- Spring 2010 Retreat

*Note:* During the Spring retreat in May 2010, Council discussed several possible revisions to the goals. It was decided that it would be best to wait on these revisions until after the sustainability process was completed. We would then do a more complete revision at that time.

### *Spring Retreat Vision/Goals Discussion & Recap of Comments from Council Members:*

- **School District Support/Outreach:** Some discussion regarding whether or not Council wants to have language in the Vision/Goals regarding school district. Support for listing education as a focus.
- **Community Character:** Should housing and childcare be in this category, or should they be separate?
- **VRBO & Other Revenue streams:** Should we have as a goal that we are a leader in VRBO taxes and other revenue streams?
- **Sustainability:** One of the most important pieces of vision/goal. Should there be revisions there?
- **Childcare:** Look at economies of scale, better models for the admin/HR side of these businesses. Get momentum behind some shared services and different approaches. Also, should oversight re: our capital investment be different?
- **Health/Wellness:** Should this be a goal and focus in terms of Town's support of education and wellness programs, particularly as we gain more retired individuals in the community? What about coordinating w/hospital – support for this overlap and coordination, and that the hospital is integral to the character of community.
- **Goals:** Impacts to Planning Fees/Points: Some discussion regarding the use of points for meeting our goals – is this appropriate? Should we clarify this – since the intent of goals is not to allow avenue for points to build a project.
- **Communication Goals:** It was mentioned that in terms of social media that we might need benchmarks for how we are communicating
- **Revolving Loan Fund:** Should we have this incorporated into goals – regarding the built environment?
- **Water Storage:** Water storage issue needs to be more emphatic or prominent in the goals

**TOWN OF BRECKENRIDGE  
TAXABLE SALES ANALYSIS BY BUSINESS SECTOR**

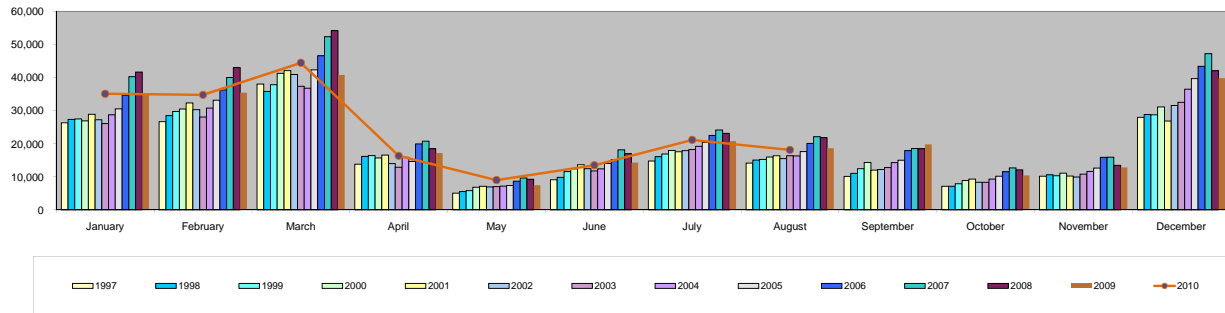
(in Thousands of Dollars)

**Total - All Categories\***

\* excluding Undefined and Utilities categories

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	YTD 2009	YTD 2010	YTD % Change 09-10
January	26,315	27,355	27,490	26,938	28,887	27,264	26,117	28,764	30,549	34,589	40,283	41,665	34,783	35,102	0.9%	34,783	35,102	0.9%
February	26,667	28,510	29,777	30,510	32,350	30,295	28,093	30,808	33,171	36,236	40,034	43,052	35,453	34,789	-1.9%	70,236	69,891	-0.5%
March	38,037	35,824	37,843	41,307	42,120	40,962	37,377	36,807	42,370	46,603	52,390	54,237	40,810	44,484	9.0%	111,046	114,375	3.0%
April	13,809	16,196	16,407	15,702	16,565	13,982	12,868	15,894	14,635	19,963	20,758	18,483	17,171	16,346	-4.8%	128,217	130,721	2.0%
May	5,024	5,530	5,822	6,816	7,107	6,914	7,028	7,179	7,355	8,661	9,629	9,251	7,475	8,999	20.4%	135,692	139,720	3.0%
June	9,093	9,826	11,561	12,400	13,676	12,426	11,774	12,395	14,043	15,209	18,166	16,988	14,286	13,506	-5.5%	149,978	153,226	2.2%
July	14,791	16,080	16,899	17,949	17,575	17,909	18,273	19,208	20,366	22,498	24,168	23,160	20,788	21,143	1.7%	170,766	174,369	2.1%
August	14,145	15,077	15,253	15,994	16,389	15,508	16,362	16,326	17,625	20,071	22,125	21,845	18,656	18,119	-2.9%	189,422	192,488	1.6%
September	10,099	11,033	12,427	14,310	12,002	12,224	12,778	14,261	15,020	17,912	18,560	18,481	19,806	0	n/a	209,228	192,488	n/a
October	7,120	7,132	7,880	8,876	9,289	8,323	8,311	9,306	10,170	11,544	12,687	12,120	10,410	0	n/a	219,638	192,488	n/a
November	10,173	10,588	10,340	11,069	10,211	9,942	10,780	11,604	12,647	15,877	15,943	13,483	12,809	0	n/a	232,447	192,488	n/a
December	27,965	28,845	28,736	31,107	26,870	31,564	32,525	36,482	39,687	43,431	47,258	42,076	39,859	0	n/a	272,306	192,488	n/a
<b>Totals</b>	<b>203,238</b>	<b>211,996</b>	<b>220,435</b>	<b>232,978</b>	<b>233,041</b>	<b>227,313</b>	<b>222,286</b>	<b>239,034</b>	<b>257,638</b>	<b>292,594</b>	<b>322,001</b>	<b>314,841</b>	<b>272,306</b>	<b>192,488</b>				

2010 Monthly Sales Tax Activity (in thousands of dollars)



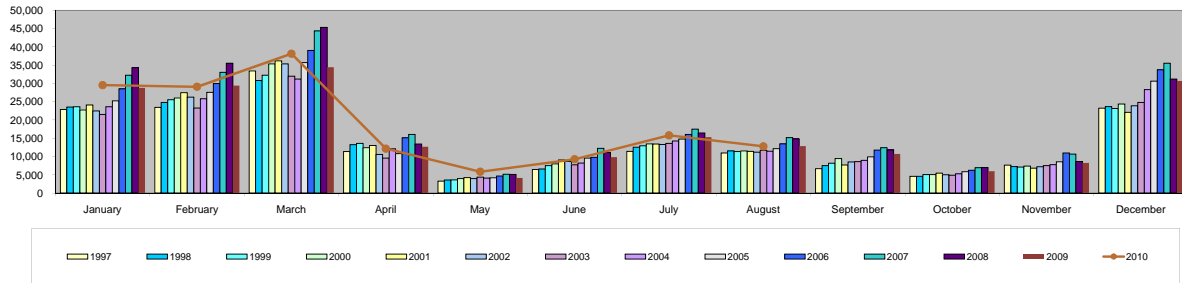
**TOWN OF BRECKENRIDGE  
TAXABLE SALES ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Retail-Restaurant-Lodging Summary**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	YTD 2009	YTD 2010	YTD % Change 09-10
January	22,893	23,523	23,629	22,723	24,118	22,465	21,509	23,620	25,240	28,528	32,258	34,290	28,802	29,535	2.5%	28,802	29,535	2.5%
February	23,443	24,805	25,532	26,044	27,464	26,258	23,253	25,826	27,553	29,972	33,039	35,511	29,401	29,088	-1.1%	58,203	58,623	0.7%
March	33,414	30,809	32,254	35,348	36,196	35,344	31,988	31,209	35,705	39,051	44,390	45,338	34,428	38,135	10.8%	92,631	96,758	4.5%
April	11,347	13,256	13,579	12,426	13,029	10,587	9,562	12,102	10,773	15,134	16,025	13,410	12,653	12,154	-3.9%	105,284	108,912	3.4%
May	3,264	3,565	3,610	3,949	4,203	3,950	4,331	4,095	4,179	4,647	5,146	5,111	4,125	5,836	41.5%	109,409	114,748	4.9%
June	6,451	6,588	7,513	8,001	9,058	8,619	7,724	8,217	9,568	9,789	12,225	11,112	9,829	9,251	-5.9%	119,238	123,999	4.0%
July	11,405	12,527	12,944	13,464	13,406	13,292	13,590	14,248	14,766	16,038	17,499	16,446	15,305	15,793	3.2%	134,543	139,792	3.9%
August	10,981	11,517	11,352	11,542	11,407	11,174	11,717	11,429	12,122	13,446	15,167	14,815	12,859	12,784	-0.6%	147,402	152,576	3.5%
September	6,687	7,492	8,160	9,443	7,666	8,513	8,599	8,940	9,897	11,761	12,418	11,794	10,705	0	n/a	158,107	152,576	n/a
October	4,560	4,578	5,049	5,054	5,425	4,991	4,855	5,257	5,824	6,248	6,934	6,977	5,986	0	n/a	164,093	152,576	n/a
November	7,617	7,255	7,122	7,352	6,816	7,174	7,511	7,771	8,557	10,963	10,650	8,637	8,234	0	n/a	172,327	152,576	n/a
December	23,219	23,650	23,124	24,361	22,090	23,901	24,818	28,314	30,619	33,736	35,517	31,211	30,667	0	n/a	202,994	152,576	n/a
<b>Totals</b>	<b>165,281</b>	<b>169,565</b>	<b>173,868</b>	<b>179,707</b>	<b>180,878</b>	<b>176,268</b>	<b>169,457</b>	<b>181,028</b>	<b>194,803</b>	<b>219,313</b>	<b>241,268</b>	<b>234,652</b>	<b>202,994</b>	<b>152,576</b>				

**2010 Monthly Sales Tax Activity (in thousands of dollars)**



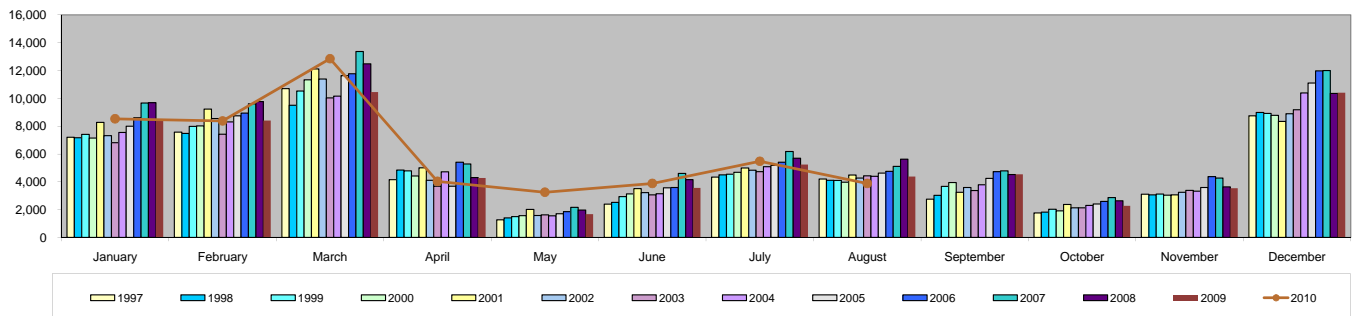
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Retail Sales**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	7,205	7,173	7,411	7,149	8,271	7,320	6,807	7,545	8,001	8,607	9,665	9,684	8,430	8,527	1.2%	8,430	8,527	1.2%
February	7,568	7,474	7,983	8,024	9,231	8,549	7,418	8,312	8,744	8,942	9,607	9,763	8,401	8,376	-0.3%	16,831	16,903	0.4%
March	10,702	9,507	10,525	11,337	12,116	11,390	10,028	10,162	11,632	11,774	13,373	12,479	10,449	12,850	23.0%	27,280	29,753	9.1%
April	4,156	4,841	4,789	4,423	5,008	4,105	3,679	4,714	3,678	5,406	5,287	4,301	4,274	4,032	-5.7%	31,554	33,785	7.1%
May	1,272	1,408	1,492	1,569	2,014	1,583	1,626	1,549	1,708	1,858	2,165	1,965	1,675	3,251	94.1%	33,229	37,036	11.5%
June	2,391	2,521	2,931	3,135	3,514	3,227	3,062	3,140	3,565	3,589	4,597	4,153	3,558	3,882	9.1%	36,787	40,918	11.2%
July	4,336	4,499	4,543	4,678	4,998	4,838	4,732	5,087	5,174	5,403	6,176	5,700	5,240	5,477	4.5%	42,027	46,395	10.4%
August	4,199	4,109	4,100	3,973	4,492	4,269	4,429	4,397	4,620	4,757	5,110	5,631	4,384	3,879	-11.5%	46,411	50,274	8.3%
September	2,753	3,021	3,671	3,944	3,242	3,587	3,370	3,781	4,249	4,726	4,783	4,527	4,536	0	n/a	50,947	50,274	n/a
October	1,759	1,815	2,024	1,908	2,374	2,132	2,127	2,298	2,404	2,591	2,866	2,635	2,277	0	n/a	53,224	50,274	n/a
November	3,108	3,060	3,124	3,041	3,057	3,249	3,378	3,326	3,586	4,376	4,267	3,641	3,540	0	n/a	56,764	50,274	n/a
December	8,746	8,985	8,919	8,782	8,338	8,893	9,184	10,388	11,099	11,971	12,000	10,358	10,403	0	n/a	67,167	50,274	n/a
<b>Totals</b>	<b>58,195</b>	<b>58,413</b>	<b>61,512</b>	<b>61,963</b>	<b>66,655</b>	<b>63,142</b>	<b>59,840</b>	<b>64,699</b>	<b>68,460</b>	<b>74,000</b>	<b>79,896</b>	<b>74,837</b>	<b>67,167</b>	<b>50,274</b>				

2010 Monthly Sales Tax Activity (in thousands of dollars)



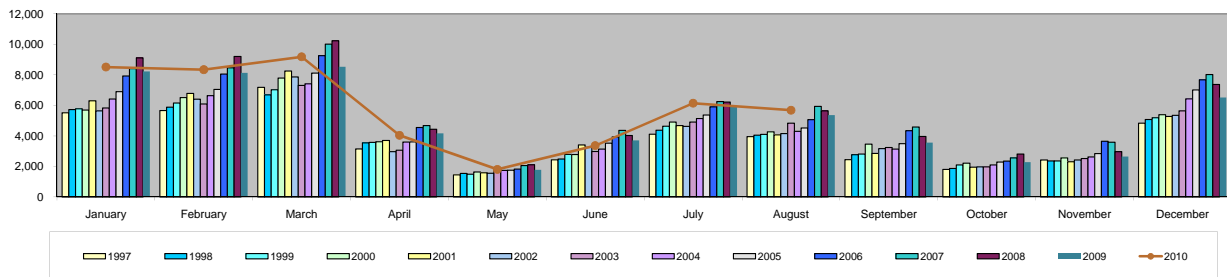
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Restaurants/Bars**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	5,515	5,723	5,784	5,697	6,300	5,644	5,835	6,425	6,897	7,924	8,414	9,117	8,231	8,515	3.5%	8,231	8,515	3.5%
February	5,667	5,880	6,162	6,519	6,783	6,412	6,092	6,637	7,047	8,058	8,467	9,208	8,129	8,343	2.6%	16,360	16,858	3.0%
March	7,180	6,688	7,031	7,792	8,258	7,870	7,307	7,413	8,117	9,256	10,015	10,240	8,527	9,186	7.7%	24,887	26,044	4.6%
April	3,149	3,548	3,576	3,624	3,706	2,967	3,068	3,595	3,609	4,552	4,678	4,440	4,173	4,042	-3.1%	29,060	30,086	3.5%
May	1,454	1,541	1,492	1,641	1,590	1,561	1,808	1,746	1,760	1,832	2,058	2,107	1,783	1,812	1.6%	30,843	31,898	3.4%
June	2,437	2,488	2,796	2,779	3,413	3,257	2,982	3,136	3,525	3,938	4,370	4,030	3,712	3,366	-9.3%	34,555	35,264	2.1%
July	4,113	4,380	4,639	4,910	4,675	4,632	4,913	5,138	5,375	5,905	6,249	6,218	5,931	6,146	3.6%	40,486	41,410	2.3%
August	3,953	4,056	4,106	4,270	4,068	4,156	4,832	4,302	4,521	5,067	5,933	5,639	5,365	5,687	6.0%	45,851	47,097	2.7%
September	2,452	2,770	2,814	3,468	2,860	3,169	3,249	3,138	3,498	4,340	4,585	3,971	3,565	0	n/a	49,416	47,097	n/a
October	1,807	1,870	2,097	2,220	1,959	1,977	1,978	2,100	2,290	2,352	2,564	2,818	2,285	0	n/a	51,701	47,097	n/a
November	2,428	2,364	2,367	2,558	2,307	2,425	2,520	2,624	2,841	3,651	3,593	2,972	2,649	0	n/a	54,350	47,097	n/a
December	4,834	5,076	5,191	5,393	5,275	5,354	5,646	6,428	7,017	7,681	8,028	7,371	6,524	0	n/a	60,874	47,097	n/a
<b>Totals</b>	<b>44,989</b>	<b>46,384</b>	<b>48,055</b>	<b>50,871</b>	<b>51,194</b>	<b>49,424</b>	<b>50,230</b>	<b>52,682</b>	<b>56,497</b>	<b>64,556</b>	<b>68,954</b>	<b>68,131</b>	<b>60,874</b>	<b>47,097</b>				

2010 Monthly Sales Tax Activity (in thousands of dollars)



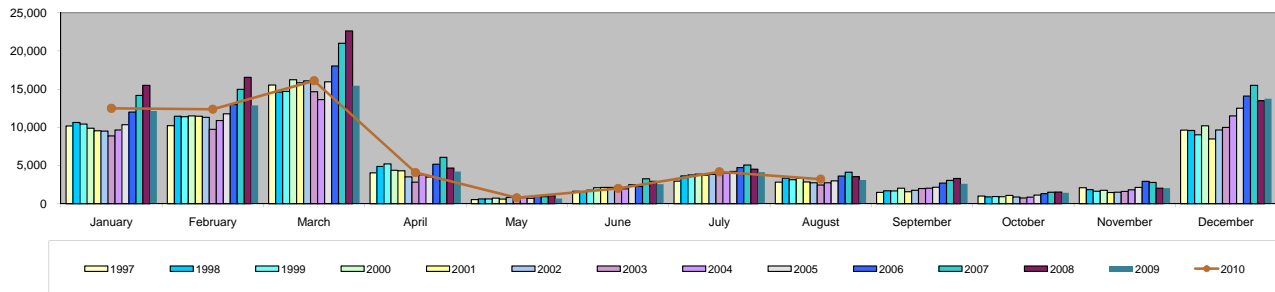
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Short-Term Lodging**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	10,173	10,627	10,434	9,877	9,547	9,501	8,867	9,650	10,342	11,997	14,179	15,489	12,141	12,493	2.9%	12,141	12,493	2.9%
February	10,208	11,451	11,387	11,501	11,450	11,297	9,743	10,877	11,762	12,972	14,965	16,540	12,871	12,369	-3.9%	25,012	24,862	-0.6%
March	15,532	14,614	14,698	16,219	15,822	16,084	14,653	13,634	15,956	18,021	21,002	22,619	15,452	16,099	4.2%	40,464	40,961	1.2%
April	4,042	4,867	5,214	4,379	4,315	3,515	2,815	3,793	3,486	5,176	6,060	4,669	4,206	4,080	-3.0%	44,670	45,041	0.8%
May	538	616	626	739	599	806	897	800	711	957	923	1,039	667	773	15.9%	45,337	45,814	1.1%
June	1,623	1,579	1,786	2,087	2,131	2,135	1,680	1,941	2,478	2,262	3,258	2,929	2,559	2,003	-21.7%	47,896	47,817	-0.2%
July	2,956	3,648	3,762	3,876	3,733	3,822	3,945	4,023	4,217	4,730	5,074	4,528	4,134	4,170	0.9%	52,030	51,987	-0.1%
August	2,829	3,352	3,146	3,299	2,847	2,749	2,456	2,730	2,981	3,622	4,124	3,545	3,110	3,218	3.5%	55,140	55,205	0.1%
September	1,482	1,701	1,675	2,031	1,564	1,757	1,980	2,021	2,150	2,695	3,050	3,296	2,604	0	n/a	57,744	55,205	n/a
October	994	893	928	926	1,092	882	750	859	1,130	1,305	1,504	1,524	1,424	0	n/a	59,168	55,205	n/a
November	2,081	1,831	1,631	1,753	1,452	1,500	1,613	1,821	2,130	2,936	2,790	2,024	2,045	0	n/a	61,213	55,205	n/a
December	9,639	9,589	9,014	10,186	8,477	9,654	9,988	11,498	12,503	14,084	15,489	13,482	13,740	0	n/a	74,953	55,205	n/a
<b>Totals</b>	<b>62,097</b>	<b>64,768</b>	<b>64,301</b>	<b>66,873</b>	<b>63,029</b>	<b>63,702</b>	<b>59,387</b>	<b>63,647</b>	<b>69,846</b>	<b>80,757</b>	<b>92,418</b>	<b>91,684</b>	<b>74,953</b>	<b>55,205</b>				

**2010 Monthly Sales Tax Activity (in thousands of dollars)**



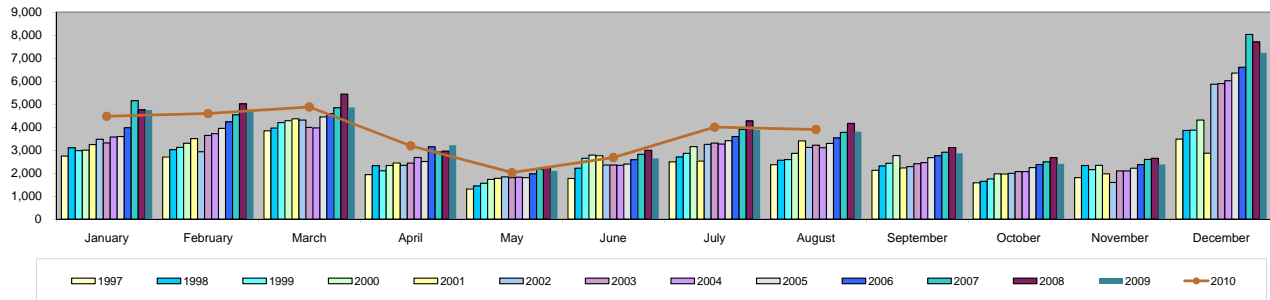
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Grocery/Liquor Stores**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	2,746	3,104	2,977	2,999	3,242	3,472	3,314	3,570	3,589	3,977	5,149	4,744	4,741	4,472	-5.7%	4,741	4,472	-5.7%
February	2,702	3,020	3,119	3,296	3,501	2,931	3,643	3,714	3,949	4,233	4,536	5,009	4,755	4,590	-3.5%	9,496	9,062	-4.6%
March	3,839	3,960	4,199	4,282	4,366	4,311	3,988	3,968	4,449	4,585	4,844	5,436	4,852	4,877	0.5%	14,348	13,939	-2.9%
April	1,937	2,325	2,105	2,330	2,441	2,336	2,437	2,682	2,503	3,149	2,920	2,959	3,213	3,186	-0.8%	17,561	17,125	-2.5%
May	1,309	1,440	1,558	1,728	1,779	1,836	1,801	1,823	1,806	1,969	2,169	2,246	2,100	2,024	-3.6%	19,661	19,149	-2.6%
June	1,772	2,214	2,648	2,784	2,760	2,352	2,354	2,341	2,392	2,584	2,822	2,990	2,643	2,682	1.5%	22,304	21,831	-2.1%
July	2,494	2,701	2,862	3,152	2,527	3,253	3,303	3,266	3,414	3,588	3,899	4,264	3,881	3,999	3.0%	26,185	25,830	-1.4%
August	2,364	2,559	2,587	2,861	3,404	3,117	3,216	3,103	3,292	3,529	3,771	4,161	3,807	3,896	2.3%	29,992	29,726	-0.9%
September	2,122	2,311	2,430	2,765	2,231	2,284	2,409	2,456	2,671	2,757	2,908	3,113	2,864	0	n/a	32,856	29,726	n/a
October	1,584	1,644	1,748	1,969	1,965	1,990	2,066	2,069	2,239	2,372	2,494	2,673	2,408	0	n/a	35,264	29,726	n/a
November	1,804	2,330	2,152	2,339	1,970	1,597	2,096	2,096	2,214	2,377	2,600	2,647	2,379	0	n/a	37,643	29,726	n/a
December	3,477	3,858	3,869	4,305	2,865	5,868	5,897	6,017	6,356	6,604	8,028	7,705	7,234	0	n/a	44,877	29,726	n/a
<b>Totals</b>	<b>28,150</b>	<b>31,466</b>	<b>32,254</b>	<b>34,810</b>	<b>33,051</b>	<b>35,347</b>	<b>36,524</b>	<b>37,105</b>	<b>38,874</b>	<b>41,724</b>	<b>46,140</b>	<b>47,947</b>	<b>44,877</b>	<b>29,726</b>				

**2010 Monthly Sales Tax Activity (in thousands of dollars)**





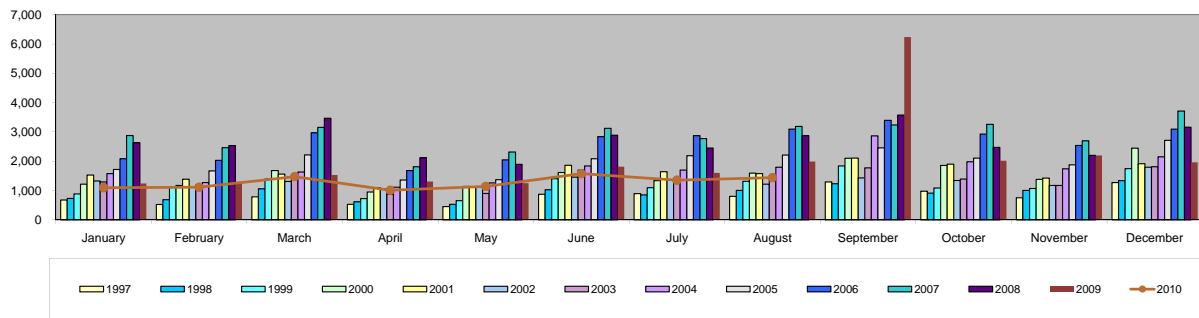
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Supplies**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	676	728	884	1,216	1,527	1,327	1,294	1,574	1,720	2,084	2,876	2,631	1,240	1,095	-11.7%	1,240	1,095	-11.7%
February	522	685	1,126	1,170	1,385	1,106	1,197	1,268	1,669	2,031	2,459	2,532	1,297	1,111	-14.3%	2,537	2,206	-13.0%
March	784	1,055	1,390	1,677	1,558	1,307	1,401	1,630	2,216	2,967	3,156	3,463	1,530	1,472	-3.8%	4,067	3,678	-9.6%
April	525	615	723	946	1,095	1,059	869	1,110	1,359	1,680	1,813	2,114	1,305	1,006	-22.9%	5,372	4,684	-12.8%
May	451	525	654	1,139	1,125	1,128	896	1,261	1,370	2,045	2,314	1,894	1,250	1,139	-8.9%	6,622	5,823	-12.1%
June	870	1,024	1,400	1,615	1,858	1,455	1,696	1,837	2,083	2,836	3,119	2,886	1,814	1,573	-13.3%	8,436	7,396	-12.3%
July	892	852	1,093	1,333	1,642	1,364	1,380	1,694	2,186	2,872	2,770	2,450	1,602	1,351	-15.7%	10,038	8,747	-12.9%
August	800	1,001	1,314	1,591	1,578	1,217	1,429	1,794	2,211	3,096	3,187	2,869	1,990	1,439	-27.7%	12,028	10,186	-15.3%
September	1,290	1,230	1,837	2,102	2,105	1,427	1,770	2,865	2,452	3,394	3,234	3,574	6,237	0	n/a	18,265	10,186	n/a
October	976	910	1,083	1,853	1,899	1,342	1,390	1,980	2,107	2,924	3,259	2,470	2,016	0	n/a	20,281	10,186	n/a
November	752	1,003	1,066	1,378	1,425	1,171	1,173	1,737	1,876	2,537	2,693	2,199	2,196	0	n/a	22,477	10,186	n/a
December	1,269	1,337	1,743	2,441	1,915	1,795	1,810	2,151	2,712	3,091	3,713	3,160	1,958	0	n/a	24,435	10,186	n/a
<b>Totals</b>	<b>9,807</b>	<b>10,965</b>	<b>14,313</b>	<b>18,461</b>	<b>19,112</b>	<b>15,698</b>	<b>16,305</b>	<b>20,901</b>	<b>23,961</b>	<b>31,557</b>	<b>34,593</b>	<b>32,242</b>	<b>24,435</b>	<b>10,186</b>				

**2010 Monthly Sales Tax Activity (in thousands of dollars)**



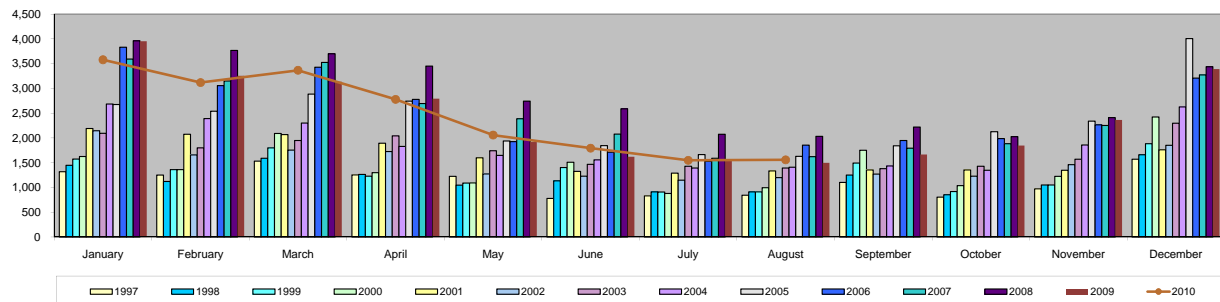
**TOWN OF BRECKENRIDGE  
TAXABLE REVENUE ANALYSIS BY BUSINESS SECTOR**

(in Thousands of Dollars)

**Utilities**

	Actual 1997	Actual 1998	Actual 1999	Actual 2000	Actual 2001	Actual 2002	Actual 2003	Actual 2004	Actual 2005	Actual 2006	Actual 2007	Actual 2008	Actual 2009	Actual 2010	Monthly 09-10	Actual 2009	Actual 2010	YTD 09-10
January	1,320	1,446	1,575	1,625	2,191	2,144	2,093	2,684	2,675	3,829	3,591	3,961	3,950	3,577	-9.4%	3,950	3,577	-9.4%
February	1,250	1,121	1,360	1,359	2,075	1,659	1,800	2,391	2,540	3,056	3,149	3,765	3,253	3,118	-4.2%	7,203	6,695	-7.1%
March	1,533	1,591	1,799	2,090	2,067	1,754	1,947	2,299	2,883	3,428	3,525	3,699	3,134	3,365	7.4%	10,337	10,060	-2.7%
April	1,255	1,262	1,227	1,299	1,894	1,724	2,040	1,827	2,741	2,778	2,694	3,448	2,792	2,779	-0.5%	13,129	12,839	-2.2%
May	1,226	1,047	1,089	1,091	1,599	1,272	1,740	1,647	1,939	1,926	2,386	2,742	1,917	2,057	7.3%	15,046	14,896	-1.0%
June	780	1,133	1,402	1,510	1,325	1,228	1,466	1,558	1,846	1,713	2,078	2,588	1,620	1,793	10.7%	16,666	16,689	0.1%
July	830	913	907	880	1,289	1,147	1,427	1,394	1,663	1,529	1,588	2,075	1,539	1,548	0.6%	18,205	18,237	0.2%
August	844	910	913	994	1,336	1,198	1,393	1,408	1,629	1,854	1,621	2,031	1,497	1,558	4.1%	19,702	19,795	0.5%
September	1,103	1,249	1,494	1,752	1,354	1,271	1,381	1,435	1,843	1,949	1,792	2,219	1,667	0	n/a	21,369	19,795	n/a
October	804	854	917	1,039	1,353	1,227	1,429	1,348	2,127	1,987	1,883	2,026	1,845	0	n/a	23,214	19,795	n/a
November	974	1,049	1,052	1,225	1,348	1,461	1,569	1,856	2,340	2,264	2,251	2,411	2,364	0	n/a	25,578	19,795	n/a
December	1,570	1,661	1,885	2,423	1,760	1,852	2,297	2,627	4,005	3,206	3,271	3,435	3,389	0	n/a	28,967	19,795	n/a
<b>Totals</b>	<b>13,489</b>	<b>14,236</b>	<b>15,620</b>	<b>17,287</b>	<b>19,591</b>	<b>17,937</b>	<b>20,582</b>	<b>22,474</b>	<b>28,231</b>	<b>29,519</b>	<b>29,829</b>	<b>34,400</b>	<b>28,967</b>	<b>19,795</b>				

**2010 Monthly Sales Tax Activity (in thousands of dollars)**



**2010 Latest Excise Revenue Projections**

	<b>YTD Actual</b>	<b>YTD Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
Sales Tax	\$ 7,340,418	\$ 6,986,549	105.1%	\$ 353,869
Accomodations Tax	1,070,096	1,013,154	105.6%	56,942
Real Estate Transfer Tax	2,709,285	1,960,121	138.2%	749,164
	<b>\$ 11,119,799</b>	<b>\$ 9,959,824</b>	<b>111.6%</b>	<b>\$ 1,159,975</b>

	<b>2010 Projected</b>	<b>2010 Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
Sales Tax	\$ 11,989,608	\$ 11,411,609	95.2%	\$ 577,999
Accomodations Tax	1,437,939	1,361,423	94.7%	76,516
Real Estate Transfer Tax	3,340,662	2,500,000	74.8%	840,662
	<b>\$ 16,768,209</b>	<b>\$ 15,273,032</b>	<b>91.1%</b>	<b>\$ 1,495,177</b>

	<b>2010 Projected</b>	<b>2010 Budget</b>	<b>% of Budget</b>	<b>\$ Variance</b>
State Audit Payment	1,277,818	N/A	N/A	1,277,818
	<b>\$ 18,046,027</b>	<b>\$ 15,273,032</b>	<b>118.2%</b>	<b>\$ 2,772,995</b>

**Notes:** The tables above reflect the latest revenue projections for the Excise fund. Sales and accomodations tax are annualized based on seasonal trends. RETT is projected controlling for two large projects that occurred early in 2010.



## MEMORANDUM

**To:** Mayor and Town Council  
**From:** Tim Gagen, Town Manager  
**Date:** October 10, 2010  
**Subject:** *Addendum to Proposed 2011 CIP*

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As part of our retreat, Council reviews the preliminary 2011 Capital Improvement Plan, the 5-year (CIP) 2011 to 2015, and the projected financial status of 2010. Due to the unusual economic conditions beginning in 2008 and continuing through 2010, the CIP has been substantially reduced.

To conduct a comprehensive review of the pending demands for funds remaining in 2010, those funds proposed for 2011, and the future possible projects in 2011 and beyond, funding sources and budget revenues must be considered. This memo is intended to bring the possible funding source of fund balance (FB) and proposed budget revenue into the decision matrix of how the Town would pay for the many projects identified.

First, we start with our projection of the FB for the Excise and the General Fund (GF) for 2010. Then, we summarize the projects that might still need additional appropriation in 2010, as well as identify possible projects that may occur in 2010 that are not a part of the proposed budget or CIP.

Lastly, we list out some of the other big ticket projects that will likely occur over the next five (5) years, where CIP funding will likely not be sufficient to fund all of the project cost.

1. Projected ending FB for 2010 from Excise and GF after subtracting reserves: \$16,464,178.
2. Projects approved for funding in 2010 that still need some additional appropriations (already budgeted funds have been subtracted from the total project cost):

➤ Affordable Housing Acquisition*	\$950,000
<b>TOTAL</b>	<b>\$950,000</b>

*\*This acquisition will come from the housing fund and may not occur until 2010 or after.*

3. Possible 2010 projects not in the approved 2010 CIP or the Special Projects Fund:

➤ Riverwalk Acquisition	\$ 2,900,000 (est.)
➤ Water Capacity*	\$ 8,000,000 (est.)
➤ Recreation Center Improvements	\$ ???
<b>TOTAL</b>	<b>\$10,900,000</b>

*\*We have been attempting to set aside \$2MM every year in the Water Fund. The intent was to continue this for a total of five (5) years for these possible projects. Revenue to date has not been sufficient to cover the planned \$2MM per year in the last two years.*

4. Big ticket projects that will likely occur in the next 2 – 5 years and shown in the 5-year CIP plan. However, CIP funding will likely be insufficient to fund all of the cost of these projects:

➤ CMC Remodel	\$ 2,000,000
➤ South Park Ave Underpass	\$ 1,650,000
➤ Future Parking Expansion	\$ 2,500,000
➤ Blue River Restoration (McCain)	\$ 5,800,000
➤ Riverwalk Ext/River Restoration/Skier Lots	\$ ???
➤ Valley Brook Bridge	\$ 1,650,000
➤ Child Care Facility #2	\$ 3,500,000
<b>TOTAL</b>	<b>\$17,100,000</b>

*Not included in this list of projects are:*

- Open space acquisition and projects;
- Affordable housing on Block 11 (as there is identified funding from impact fee/sales tax and Excise funding to support);
- Gondola Lot planning improvements/funding; and,
- Sustainable Task Force recommendations.

**DRAFT  
CAPITAL IMPROVEMENT PLAN  
2011-2015**

**For the Year Ending  
December 31, 2011**

**Presented To:  
Breckenridge Town Council**

**John Warner, Mayor**

**Jeffrey Bergeron**

**Peter Joyce**

**Mike Dudick**

**Eric Mamula**

**Jennifer McAtamney**

**Mark Burke**

**Presented by:  
Tim Gagen, Town Manager**

<b>Capital Improvement Plan Summary for 2011</b>					
	<b>A list</b>				<b>Total of A &amp; B Projects</b>
	<b>Other Funding</b>	<b>Capital Fund</b>	<b>Total cost</b>	<b>B List</b>	
<b>Administration</b>					
RWC Dumpster Encl. Replacement	0	50,000	50,000	0	50,000
<b>TOTAL</b>	<b>0</b>	<b>50,000</b>	<b>50,000</b>	<b>0</b>	<b>50,000</b>
<b>Recreation</b>					
Rec Center Major Maintenance	0	125,000	125,000	400,000	525,000
Rec Ctr Renovation & Upgrades	0	0	0	0	0
<b>TOTAL</b>	<b>0</b>	<b>125,000</b>	<b>125,000</b>	<b>400,000</b>	<b>525,000</b>
<b>Public Works</b>					
Roadway Resurface	0	340,000	340,000	0	340,000
Utility Undergrounding	0	50,000	50,000	0	50,000
Main Street/Riverwalk	0	350,000	350,000	0	350,000
McCain MP / Implementation	80,000	0	80,000	0	80,000
Sidewalks	0	0	0	50,000	50,000
Public Buildings Energy Improvements	0	250,000	250,000	0	250,000
Park Ave-Four O'clock Round-a-bout	0	100,000	100,000	0	100,000
Variable Message Signs	20,000	20,000	40,000	0	40,000
Town Hall HVAC Upgrade	0	0	0	40,000	40,000
Blue River Restoration (McCain)	0	0	0	1,750,000	1,750,000
<b>TOTAL</b>	<b>100,000</b>	<b>1,110,000</b>	<b>1,210,000</b>	<b>1,840,000</b>	<b>3,050,000</b>
<b>Community Development</b>					
Public Art Comission	0	20,000	20,000	80,000	100,000
Robert Whyte Hous Resoration	0	0	0	100,000	100,000
Blue River Park (Block 11)	0	150,000	150,000	0	150,000
<b>TOTAL</b>	<b>0</b>	<b>170,000</b>	<b>170,000</b>	<b>180,000</b>	<b>350,000</b>
<b>GRAND TOTAL</b>	<b>100,000</b>	<b>1,455,000</b>	<b>1,555,000</b>	<b>2,420,000</b>	<b>3,975,000</b>
<b>Funding Sources</b>					
	<b>Other Funding</b>	<b>Capital Fund</b>	<b>Total Funds</b>		
Current Revenue/Reserves		1,411,000	1,411,000		
McCain Royalties	80,000		80,000		
Arts District Bldg Grants	0		-		
Ski Area Contribution for Message Signs	20,000		20,000		
Conservation Trust Transfer	44,000		44,000		
	<b>144,000</b>	<b>1,411,000</b>	<b>1,555,000</b>		

Five Year Capital Improvement Plan Summary 2011 to 2015						
Dept/Project	2011	2012	2013	2014	2015	TOTAL
<b>Administration</b>						
RWC Dumpster Encl. Replacement	50,000	-	-	-	-	50,000
Welcome Center Exhibit Update	-	50,000	-	-	-	50,000
RWC Bathroom Remodel	-	50,000	-	-	-	50,000
<b>TOTAL</b>	<b>50,000</b>	<b>100,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>150,000</b>
<b>Recreation</b>						
Rec Ctr Major Mtce & Repl	525,000	-	-	-	-	525,000
Rec Ctr Renovation & Upgrades	-	-	1,000,000	1,000,000	625,000	2,625,000
Artificial Turf Field	-	885,000	-	-	-	885,000
<b>TOTAL</b>	<b>525,000</b>	<b>885,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>625,000</b>	<b>4,035,000</b>
<b>Public Works</b>						
Utility Undergrounding	50,000	200,000	200,000	200,000	200,000	850,000
Roadway Resurfacing	340,000	360,000	380,000	400,000	420,000	1,900,000
Main Street/Riverwalk	350,000	500,000	500,000	500,000	500,000	2,350,000
Core Parking Lot Improvements	-	150,000	2,000,000	-	-	2,150,000
McCain MP / Implementation	80,000	80,000	80,000	80,000	80,000	400,000
Sidewalks	50,000	50,000	50,000	50,000	50,000	250,000
Harris Street Building (old CMC)	-	1,000,000	1,500,000	-	-	2,500,000
Blue River Reclam/ACOE	1,750,000	-	-	-	-	1,750,000
Transit Next Bus	-	115,000	-	-	-	115,000
Public Building Energy Improvements	250,000	250,000	-	-	-	500,000
Park/Four O'clock Round-a-bout	100,000	-	-	-	-	100,000
Variable Message Signs for Traffic	40,000	-	-	-	-	40,000
Town Hall HVAC Upgrade	40,000	-	-	-	-	40,000
Gondola Lot Development Partnership	-	-	-	-	1,000,000	1,000,000
Childcare Facility #2	-	-	-	250,000	3,500,000	3,750,000
Valley Brook Bridge	-	-	-	-	1,450,000	1,450,000
S. Park Avenue Underpass	-	-	-	-	1,650,000	1,650,000
<b>TOTAL</b>	<b>3,050,000</b>	<b>2,705,000</b>	<b>4,710,000</b>	<b>1,480,000</b>	<b>8,850,000</b>	<b>20,795,000</b>
<b>Community Development</b>						
Arts District Improvements	-	100,000	100,000	100,000	100,000	400,000
Public Art Commission	100,000	100,000	100,000	100,000	100,000	500,000
Robert Whyte House Restoration	100,000	-	-	-	-	100,000
Blue River Park (Block 11)	150,000	-	-	-	-	150,000
<b>TOTAL</b>	<b>350,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>200,000</b>	<b>1,150,000</b>
<b>GRAND TOTAL</b>	<b>3,975,000</b>	<b>3,890,000</b>	<b>5,910,000</b>	<b>2,680,000</b>	<b>9,675,000</b>	<b>26,130,000</b>
<b>Funding Sources</b>						
Current Revenue/Reserves	1,411,000	3,778,000	5,798,000	2,568,000	8,363,000	21,918,000
McCain Royalties	80,000	80,000	80,000	80,000	80,000	400,000
CDOT-S.Park Underpass	-	-	-	-	1,200,000	1,200,000
Arts District Bldg Grants	-	-	-	-	-	-
Ski Area to Message Signs	20,000	-	-	-	-	20,000
Conservation Trust Transfer	44,000	32,000	32,000	32,000	32,000	172,000
<b>Total</b>	<b>1,555,000</b>	<b>3,890,000</b>	<b>5,910,000</b>	<b>2,680,000</b>	<b>9,675,000</b>	<b>23,710,000</b>





October 5, 2010  
Tim Gagen  
Town Manager  
150 Ski Hill Road, PO Box 168  
Breckenridge, CO 80424

Dear Tim,

The Breckenridge Resort Chamber (BRC) recognizes and appreciates the ongoing support of the Town of Breckenridge (TOB) during these challenging times. Because of this support and new innovative marketing programs from the BRC, Breckenridge continues to build occupancy market share and protect tourism spending within our community.

With this in mind, the BRC respectfully request \$1,680,000 from the TOB to fund the 2011 town marketing efforts. As in the past, these dollars will be used to fund the TOB marketing program, welcome center and special event enhancements. Additionally, \$200,000 of this amount will be held in reserve for the Breckenridge Central Reservations as discussed at the last BRC/TOB joint meeting.

Thank you for your consideration.

Sincerely,

B. John McMahon  
President/CEO  
Breckenridge Resort Chamber

Steve Lapinsohn  
Chairperson  
Breckenridge Resort Chamber

Cc: Town Council, Town of Breckenridge  
Board of Directors, Breckenridge Resort Chamber

**WATER FUND: PRO FORMA-RATE CHANGES - LEVEL 2**

**COMBINED**

	ACTUAL	Budget	PROJCTD	BUDGET	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD
YEAR	2009	2010	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>Beginning Net Assets</b>	5,694,452	6,357,132	6,357,132	6,686,103	4,300,809	1,898,434	(517,912)	(2,925,152)	(5,622,648)	(6,285,663)	(6,364,429)	(6,459,631)	(6,572,405)	(6,702,833)	(6,851,945)
<b>REVENUES-(RATE INCREASE %)</b>				1.0%	1.0%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Water Rents	2,184,859	2,269,009	2,269,009	2,291,699	2,337,762	2,431,974	2,554,546	2,683,295	2,818,533	2,960,587	3,109,800	3,266,534	3,431,168	3,604,098	3,785,745
Plant Investment Fees (1%)	323,230	300,000	176,080	150,000	151,500	153,015	154,545	156,091	159,212	162,397	165,645	168,957	172,337	175,783	179,299
Investment Income	7,013	90,000	90,000	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967
Other Income (1%)	140,987	162,225	160,593	171,722	173,439	175,174	176,926	178,695	180,482	182,287	184,109	185,951	187,810	189,688	191,585
Water Service Maint. Fee*	118,066	236,499	236,499	238,864	238,864	238,864	238,864	238,864	238,864	238,864	238,864	238,864	238,864	238,864	238,864
*WSMF was inc from \$2 to \$4/billing cycle for 2010															
<b>TOTAL REVENUES</b>	2,774,155	3,057,733	2,932,181	2,908,252	2,957,533	3,054,994	3,180,847	3,312,911	3,453,058	3,600,101	3,754,385	3,916,273	4,086,145	4,264,401	4,451,460
<b>EXPENDITURES</b>															
General Services (5%)	1,538,503	1,699,229	1,673,832	1,744,228	1,831,439	1,923,011	2,019,162	2,120,120	2,226,126	2,337,432	2,454,304	2,577,019	2,705,870	2,841,164	2,983,222
Water Rights (5%)	112,364	129,108	133,000	134,486	141,210	148,271	155,684	163,469	171,642	180,224	189,235	198,697	208,632	219,064	230,017
Debt Service (Ends 2022)	24,884	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624
Transfer to General Fund (3% Effective 2011)	390,435	402,144	402,144	414,208	426,635	439,434	452,617	466,195	480,181	494,586	509,424	524,707	540,448	556,661	573,361
Other Capital Projects	45,285	700,000	308,610	940,000	900,000	900,000	900,000	1,200,000	1,177,500	606,000	636,000	668,000	701,000	736,000	773,000
Pump Back		2,000,004	25,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	2,111,471	4,991,109	2,603,210	5,293,546	5,359,908	5,471,340	5,588,087	6,010,408	4,116,073	3,678,867	3,849,587	4,029,047	4,216,574	4,413,512	4,620,224
<b>EXCESS/(DEFICIT)</b>	662,684	(1,933,376)	328,971	(2,385,294)	(2,402,376)	(2,416,346)	(2,407,240)	(2,697,497)	(663,015)	(78,766)	(95,202)	(112,774)	(130,429)	(149,112)	(168,764)
<b>Ending Net Assets</b>	6,357,132	4,423,756	6,686,103	4,300,809	1,898,434	(517,912)	(2,925,152)	(5,622,648)	(6,285,663)	(6,364,429)	(6,459,631)	(6,572,405)	(6,702,833)	(6,851,945)	(7,020,708)
<b>Beginning Net Assets-Operations</b>	705,625	705,625	960,589	1,210,591	1,376,433	1,483,694	1,575,469	1,674,820	1,782,369	1,898,777	2,024,751	2,161,040	2,308,445	2,467,816	2,640,057
<b>OPERATING REVENUE</b>															
Water Rents	2,184,859	2,269,009	2,269,009	2,291,699	2,337,762	2,431,974	2,554,546	2,683,295	2,818,533	2,960,587	3,109,800	3,266,534	3,431,168	3,604,098	3,785,745
Investment Income	7,013	90,000	90,000	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967
Other Income (1%)	140,987	162,225	160,593	171,722	173,439	175,174	176,926	178,695	180,482	182,287	184,109	185,951	187,810	189,688	191,585
<b>TOTAL OPERATING REVENUE</b>	2,332,859	2,521,234	2,519,602	2,519,388	2,567,169	2,663,115	2,787,438	2,917,957	3,054,981	3,198,840	3,349,877	3,508,452	3,674,945	3,849,754	4,033,297
<b>OPERATING EXPENDITURES</b>															
General Services (5%)	1,538,503	1,699,229	1,673,832	1,744,228	1,831,439	1,923,011	2,019,162	2,120,120	2,226,126	2,337,432	2,454,304	2,577,019	2,705,870	2,841,164	2,983,222
Water Rights (5%)	112,364	129,108	133,000	134,486	141,210	148,271	155,684	163,469	171,642	180,224	189,235	198,697	208,632	219,064	230,017
Debt Service (Ends 2022)	24,884	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624
Transfer to General Fund (3% Effective 2011)	402,144	402,144	402,144	414,208	426,635	439,434	452,617	466,195	480,181	494,586	509,424	524,707	540,448	556,661	573,361
<b>TOTAL OPERATING EXPENDITURES</b>	2,077,895	2,291,105	2,269,600	2,353,546	2,459,908	2,571,340	2,688,087	2,810,408	2,938,573	3,072,867	3,213,587	3,361,047	3,515,574	3,677,512	3,847,224
<b>EXCESS/(DEFICIT) FROM OPERATIONS</b>	254,964	230,129	250,002	165,842	107,260	91,775	99,351	107,549	116,408	125,974	136,290	147,405	159,371	172,241	186,073
<b>Ending Net Assets-Operations</b>	960,589	935,754	1,210,591	1,376,433	1,483,694	1,575,469	1,674,820	1,782,369	1,898,777	2,024,751	2,161,040	2,308,445	2,467,816	2,640,057	2,826,131

Water Rents 2010-2022 assumes additional users based on build out projections  
 Water Rents 2010-2022 assumes additional users based on build out projections  
 Investment Income assumes 3.0% return on Beginning Net Assets  
 Other Income assumes a 1% annual increase from 2010-2022  
 General Services assumes a 5% annual increase from 2010-2022  
 Water Rights assumes a 5% annual increase from 2010-2022  
 Debt Service reflects the debt schedule  
 Transfers to General Fund assumes a 3% annual increase from 2010-2022

**If Amendment 60 passes, it will require that Enterprise funds pay property tax. The valuation of the utility is unknown, but the property taxes would be substantial and would affect the General Fund in that property taxes assessed would have to be decreased by that amount.**

**WATER FUND: PRO FORMA-RATE CHANGES - LEVEL 3**

**COMBINED**

	ACTUAL	Budget	PROJCTD	BUDGET	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD	PROJCTD
YEAR	2009	2010	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022
<b>Beginning Net Assets</b>	5,694,452	6,357,132	6,357,132	6,686,103	4,300,809	1,903,235	(498,490)	(2,878,333)	(5,535,014)	(6,143,117)	(6,152,165)	(6,162,096)	(6,173,263)	(6,184,925)	(6,197,245)
<b>REVENUES-(RATE INCREASE %)</b>				10.5%	1.0%	3.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Water Rents	2,184,859	2,269,009	2,269,009	2,530,563	2,581,427	2,685,459	2,820,806	2,962,975	3,112,309	3,269,169	3,433,935	3,607,005	3,788,798	3,979,754	4,180,333
Plant Investment Fees (1%)	323,230	300,000	176,080	150,000	151,500	153,015	154,545	156,091	159,212	162,397	165,645	168,957	172,337	175,783	179,299
Investment Income	7,013	90,000	90,000	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967	55,967
Other Income (1%)	140,987	162,225	160,593	171,722	173,439	175,174	176,926	178,695	180,482	182,287	184,109	185,951	187,810	189,688	191,585
Water Service Maint. Fee (Eliminated Effective 2011)*	118,066	236,499	236,499	0	0	0	0	0	0	0	0	0	0	0	0
*WSMF was inc from \$2 to \$4/billing cycle for 2010															
<b>TOTAL REVENUES</b>	<b>2,774,155</b>	<b>3,057,733</b>	<b>2,932,181</b>	<b>2,908,252</b>	<b>2,962,334</b>	<b>3,069,615</b>	<b>3,208,244</b>	<b>3,353,727</b>	<b>3,507,970</b>	<b>3,669,819</b>	<b>3,839,656</b>	<b>4,017,880</b>	<b>4,204,912</b>	<b>4,401,192</b>	<b>4,607,184</b>
<b>EXPENDITURES</b>															
General Services (5%)	1,538,503	1,699,229	1,673,832	1,744,228	1,831,439	1,923,011	2,019,162	2,120,120	2,226,126	2,337,432	2,454,304	2,577,019	2,705,870	2,841,164	2,983,222
Water Rights (5%)	112,364	129,108	133,000	134,486	141,210	148,271	155,684	163,469	171,642	180,224	189,235	198,697	208,632	219,064	230,017
Debt Service (Ends 2022)	24,884	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624
Transfer to General Fund (3% Effective 2011)	390,435	402,144	402,144	414,208	426,635	439,434	452,617	466,195	480,181	494,586	509,424	524,707	540,448	556,661	573,361
Other Capital Projects	45,285	700,000	308,610	940,000	900,000	900,000	900,000	1,200,000	1,177,500	606,000	636,000	668,000	701,000	736,000	773,000
Pump Back		2,000,004	25,000	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000	0	0	0	0	0	0	0
<b>TOTAL EXPENDITURES</b>	<b>2,111,471</b>	<b>4,991,109</b>	<b>2,603,210</b>	<b>5,293,546</b>	<b>5,359,908</b>	<b>5,471,340</b>	<b>5,588,087</b>	<b>6,010,408</b>	<b>4,116,073</b>	<b>3,678,867</b>	<b>3,849,587</b>	<b>4,029,047</b>	<b>4,216,574</b>	<b>4,413,512</b>	<b>4,620,224</b>
<b>EXCESS/(DEFICIT)</b>	<b>662,684</b>	<b>(1,933,376)</b>	<b>328,971</b>	<b>(2,385,294)</b>	<b>(2,397,574)</b>	<b>(2,401,725)</b>	<b>(2,379,843)</b>	<b>(2,656,681)</b>	<b>(608,103)</b>	<b>(9,048)</b>	<b>(9,931)</b>	<b>(11,167)</b>	<b>(11,662)</b>	<b>(12,320)</b>	<b>(13,039)</b>
<b>Ending Net Assets</b>	<b>6,357,132</b>	<b>4,423,756</b>	<b>6,686,103</b>	<b>4,300,809</b>	<b>1,903,235</b>	<b>(498,490)</b>	<b>(2,878,333)</b>	<b>(5,535,014)</b>	<b>(6,143,117)</b>	<b>(6,152,165)</b>	<b>(6,162,096)</b>	<b>(6,173,263)</b>	<b>(6,184,925)</b>	<b>(6,197,245)</b>	<b>(6,210,284)</b>
<b>Beginning Net Assets-Operations</b>	<b>705,625</b>	<b>705,625</b>	<b>957,083</b>	<b>1,207,085</b>	<b>1,611,791</b>	<b>1,934,733</b>	<b>2,252,009</b>	<b>2,589,637</b>	<b>2,948,882</b>	<b>3,331,083</b>	<b>3,737,655</b>	<b>4,170,096</b>	<b>4,629,988</b>	<b>5,119,006</b>	<b>5,638,919</b>
<b>OPERATING REVENUE</b>															
Water Rents	2,184,859	2,269,009	2,269,009	2,530,563	2,581,427	2,685,459	2,820,806	2,962,975	3,112,309	3,269,169	3,433,935	3,607,005	3,788,798	3,979,754	4,180,333
Investment Income	3,507	90,000	90,000	55,967	27,984	27,984	27,984	27,984	27,984	27,984	27,984	27,984	27,984	27,984	27,984
Other Income (1%)	140,987	162,225	160,593	171,722	173,439	175,174	176,926	178,695	180,482	182,287	184,109	185,951	187,810	189,688	191,585
<b>TOTAL OPERATING REVENUE</b>	<b>2,329,353</b>	<b>2,521,234</b>	<b>2,519,602</b>	<b>2,758,252</b>	<b>2,782,850</b>	<b>2,888,616</b>	<b>3,025,715</b>	<b>3,169,653</b>	<b>3,320,774</b>	<b>3,479,439</b>	<b>3,646,028</b>	<b>3,820,939</b>	<b>4,004,592</b>	<b>4,197,425</b>	<b>4,399,902</b>
<b>OPERATING EXPENDITURES</b>															
General Services (5%)	1,538,503	1,699,229	1,673,832	1,744,228	1,831,439	1,923,011	2,019,162	2,120,120	2,226,126	2,337,432	2,454,304	2,577,019	2,705,870	2,841,164	2,983,222
Water Rights (5%)	112,364	129,108	133,000	134,486	141,210	148,271	155,684	163,469	171,642	180,224	189,235	198,697	208,632	219,064	230,017
Debt Service (Ends 2022)	24,884	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624	60,624
Transfer to General Fund (3% Effective 2011)	402,144	402,144	402,144	414,208	426,635	439,434	452,617	466,195	480,181	494,586	509,424	524,707	540,448	556,661	573,361
<b>TOTAL OPERATING EXPENDITURES</b>	<b>2,077,895</b>	<b>2,291,105</b>	<b>2,269,600</b>	<b>2,353,546</b>	<b>2,459,908</b>	<b>2,571,340</b>	<b>2,688,087</b>	<b>2,810,408</b>	<b>2,938,573</b>	<b>3,072,867</b>	<b>3,213,587</b>	<b>3,361,047</b>	<b>3,515,574</b>	<b>3,677,512</b>	<b>3,847,224</b>
<b>EXCESS/(DEFICIT) FROM OPERATIONS</b>	<b>251,458</b>	<b>230,129</b>	<b>250,002</b>	<b>404,706</b>	<b>322,942</b>	<b>317,276</b>	<b>337,628</b>	<b>359,245</b>	<b>382,201</b>	<b>406,572</b>	<b>432,441</b>	<b>459,892</b>	<b>489,018</b>	<b>519,913</b>	<b>552,678</b>
<b>Ending Net Assets-Operations</b>	<b>957,083</b>	<b>935,754</b>	<b>1,207,085</b>	<b>1,611,791</b>	<b>1,934,733</b>	<b>2,252,009</b>	<b>2,589,637</b>	<b>2,948,882</b>	<b>3,331,083</b>	<b>3,737,655</b>	<b>4,170,096</b>	<b>4,629,988</b>	<b>5,119,006</b>	<b>5,638,919</b>	<b>6,191,598</b>

Water Rents 2010-2022 assumes additional users based on build out projections	<p><b>If Amendment 60 passes, it will require that Enterprise funds pay property tax. The valuation of the utility is unknown, but the property taxes would be substantial and would affect the General Fund in that property taxes assessed would have to be decreased by that amount.</b></p> <p>Water Rents 2011 reflects a 10.5% increase to compensate for the elimination of Water Service Maintenance Fees if Amendment 60 passes.</p>
Water Rents 2010-2022 assumes additional users based on build out projections	
Investment Income assumes 3.0% return on Beginning Net Assets	
Other Income assumes a 1% annual increase from 2010-2022	
General Services assumes a 5% annual increase from 2010-2022	
Water Rights assumes a 5% annual increase from 2010-2022	
Debt Service reflects the debt schedule	
Transfers to General Fund assumes a 3% annual increase from 2010-2022	



	A	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X	Y
1	<b>AffordableHousing / Childcare Fund Proforma w/ Valley Brook Construction by Town (September 30, 2010)</b>																							
2	audited 2009 and Compass bid for Valley Brook/matched to DOH and MIAF VB reports																							
3		Audited 2007	Audited 2008	Final 2009		Projected 2010		Projected 2011		Projected 2012		Projected 2013		Projected 2014		Projected 2015		Projected 2016		Projected 2017			Comments	
4	<b>I. Affordable Housing</b>																							
5	Beginning Balance	154,816.00	1,929,061.59	1,765,585.47		2,842,702.37		1,381,343.15		189,327.14		3,414,108.85		4,782,506.51		3,657,165.43		2,485,071.22		1,289,173.33				
6	Expenditures																							
7	Land Acquisitions	76,184.00	954,662.82	Anderson 1,376.40	title fee			760,000.00	claimjumper															
8	Master Plan/Policy	50,539.79	57,916.30	13,477.10	dlytetra for B-11	0.00		0.00		0.00				0.00		0.00						0.00		
9	Block 11/Valley Brook Planning	50,539.79		11,666.10																				
10	Blue River Corridor Planning		37,951.59																					
11	Misc.			16,563.42																				
12	Implementation/Development (includes infrasture, Xcel, subsidy VB/B-11/River)	26,827.00	309,461.92	800,178.98		4,924,804.22	13 units at VB	4,692,032.00	20 at VB	3,219,567.84	9 at VB	3,000,000.00	30 @\$100,000	3,000,000.00	29 units	3,000,000.00	28 units	3,000,000.00	27 units	1,000,000.00	13 units	approx 170 units		
13	Valley Brook-Mercy and soft cost-predevelopment		24,372.53	800,178.98	Mercy-paid in 200	255,081.22	final pymt Mercy and TOB soft																	
14	Valley Brook-utilities and sewer				and TOB soft	750,000.00	san district																	
15	Valley Brook-Infrastructure	26,827.00				1,000,000.00																		
16	Valley Brook-Vertical-Compass					2,833,051.00	bldgs 1, 2, 3	4,692,032.00	bldgs 5, 6, 8, 9, 10, 11	2,219,567.84	bldgs 4, 7													
17	Block 11 infrastructure		285,089.39				Compass and soft			1,000,000.00	Block 11Excel/Qwest												\$2m for Xcel gas line-needs to be split w/CIP	
18	Block 11/River Corridor/Other development projects					86,672.00																		
19	Staff (.5FTE)			43,846.60		48,883.00		50,832.00		52,356.96		53,927.67	3,000,000.00	gap funding	3,000,000.00	3,000,000.00	3,000,000.00	3,000,000.00	3,000,000.00	1,000,000.00				
20	Buy Down Acquisition, Repair, Utils, Tax (\$12,000/m/\$9,600HOA/\$2,000util)		939,136.00	26,626.79		22,097.00		22,759.91		23,442.71		720,000.00	3 units	720,000.00	3 units	720,000.00	3 units	720,000.00	3 units	720,000.00	3 units	720,000.00	3 units	Based on 3% annual increase
21	Grant to SCHA for Down Payment			40,000.00																			4 units in 2007/2008 then 3 units annually (TOTAL 24 units)	
22	Grants to Other Agencies	533,994.00	72,431.25	44,645.65		74,675.00		76,915.25		79,222.71		81,599.39		84,047.37		86,568.79		89,165.86		91,840.83			SCHA contract for Services	
23	Expenditure Total	687,544.79	2,333,608.29	958,381.04		5,110,459.22		5,602,539.16		3,374,590.22		3,855,527.06		3,859,592.87		3,863,780.65		3,868,094.08		1,872,043.83				
24																								
25	Revenue																							
26	Town of Breckenridge																							
27	Excise Transfer	2,148,942.00	1,250,000.00	1,000,000.00		1,250,000.00		1,500,000.00		1,500,000.00		1,500,000.00		1,500,000.00		1,500,000.00		1,500,000.00		1,500,000.00		1,500,000.00	2009 excise transfer reduced by \$250,000 -Tier 3 cuts	
28	Buy Down sales/rental income		4,000.00			570,000.00	sell 4 buy downs			380,000.00	assumes \$60,000 subs	510,000.00		540,000.00		540,000.00		540,000.00		540,000.00		540,000.00		
29	Valley Brook sales proceeds	14,298.00						20,000.00	was \$99000	50,000.00	minus 3% sales cost	50,000.00	bldgs 1, 2, 3 proceeds	4,168,029.00	bldgs 5, 6, 8, 9, 10, 11	2,563,327.50	bldg 4, 7							
30	Block 11 Rock Revenue							750,000.00																
31	Sewer Taps							1,000,000.00																
32	Grant Revenue																							
33	Investment/Interest Income/Misc.	20,038.00	42,519.00	3,663.00		39,221.00		28,924.00		74,016.92		165,472.52		206,306.73		160,899.58		113,546.27		64,785.83				
34	Sales Tax	244,989.66	380,241.00	285,113.00		313,877.00		320,690.15		323,897.05		327,136.02		330,407.38		333,711.46		337,000.00		340,300.00		343,600.00	expires January 2017-assume 1% growth after 2009	
35	Impact Fee	83,579.72	493,372.17	763,208.00		200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		200,000.00		200,000.00	expires January 2017	
36	Revenue Total	2,511,847.38	2,170,132.17	2,051,984.00		4,142,098.00		4,506,189.00		6,692,736.07		5,312,697.07		2,823,442.75		2,781,306.96		2,737,257.73		2,354,785.83				
37	Year End Balance-Need to maintain a foreclosure reserve fund-see line 82	1,929,061.59	1,765,585.47	2,859,188.43		1,874,341.15		284,992.99		3,507,473.00		4,871,278.86		3,746,356.40		2,574,691.74		1,354,234.87		1,771,915.33				
38	Year end Reserve for Foreclosure			71,797.00		500,000.00		500,000.00		500,000.00		500,000.00		500,000.00		500,000.00		500,000.00		500,000.00				
39																								
40	<b>II. Town Employee Programs</b>																							
41	<b>Expenditures (includes Facilities Operating Account)</b>																							
42	Transition Units-Repair, Maintenance, Utils	3,557.00	9,969.63			22,742.00		22,965.85		23,364.14		23,772.35		24,190.97		24,620.52		25,061.54		25,514.62			Town owned units	
43	Transition Units-Misc repair/maintenance (from Bill Springer)		6,075.69			645.00		16,000.00		16,000.00		16,000.00		16,000.00		16,000.00		16,000.00		16,000.00				
44	Transition Units-Electric Gas (from Bill Springer)	1,085.00	1,349.94	542.17		3,777.00		3,965.85		4,164.14		4,372.35		4,590.97		4,820.52		5,061.54		5,314.62			5% annual	
45	Transition Units Membership Fees (HOA) (from Bill Springer)	2,472.00	2,544.00	3,124.00		18,320.00		3,000.00		3,200.00		3,400.00		3,600.00		3,800.00		4,000.00		4,200.00			4% annual	
46	Other Contracted	16,500.00	29,555.00																					
47	Down Payment Loans	30,000.00	34,000.00	37,845.59		78,050.00		105,000.00		105,000.00		105,000.00		105,000.00		105,000.00		105,000.00		105,000.00				
48	Total Town Employee Programs Expenditures	50,057.00	73,524.63	41,511.76		100,792.00		127,965.85		128,364.14		128,772.35		129,190.97		129,620.52		130,061.54		130,514.62				
49																								
50	Revenue																							
51	Supplemental Appropriation		32,441.00																					
52	Transition Units-Rental Income		26,137.00			25,522.00		20,000.00		15,000.00		15,000.00		15,000.00		15,000.00		15,000.00		15,000.00			prior to 2009 transition rental units went to Facilities	
53	Down Payment Loan Payments/Rental Assistance/Mortgage Payments		6,712.00	42,218.67		15,997.00		17,300.00	\$195 mo per loan (7 lo	20,000.00		25,000.00		25,000.00		25,000.00		50,000.00		50,000.00				
54	Total Town Employee Programs Revenue	0.00	65,290.00	67,740.67		35,997.00		32,300.00		35,000.00		40,000.00		40,000.00		40,000.00		65,000.00		65,000.00				
55	Year End Balance	(50,057.00)	(8,234.63)	26,228.91		(64,795.00)		(95,665.85)		(93,364.14)		(88,772.35)		(89,190.97)		(89,620.52)		(65,061.54)		(65,514.62)				
56																								
57																								
58	<b>III. Childcare</b>																							
59	Beginning Balance	0.00	167,686.00	714,590.00		1,300,861.76		1,805,520.76		2,271,349.76		2,704,791.76		2,969,762.76		2,278,817.76		1,556,779.76		802,259.76				
60	Expenditures																							
61	Childcare Scholarships	15,000.00	139,917.50	297,520.20		416,887.00		500,000.00		590,350.00	19%	661,192.00	12%	690,945.00	4.5%	722,038.00		754,520.00		788,482.00			increase to \$500,000 in 2011/19% 2012/8.5% 2013 then 7% annually	
62	Childcare Salary Supplements	154,795.00	260,361.84	209,956.00		160,570.00		115,241.00		50,000.00														
63	Childcare-VB start up and on-going building cost (insurance/maintenance)		95,500.00																					
64	Total Childcare Expenditures	169,795.00	495,779.34	507,476.20		577,457.00		615,																

Breckenridge Heritage Alliance  
Capital Improvement Five-Year Plan

Project	Description	2010	2011	2012	2013	2014	2015
<b>Locomotive Park &amp; Shelter</b>	2011 cost estimates refer to the cosmetic restoration of the Engine No. 9 tender. Other funding sources are possible; the capital request is included here if other sources do not come through. 2012 costs refer to park enhancements at the site, to include additional interpretation, exhibits, picnic tables, playground equipment, etc.	\$100,000*	\$30,000**	\$30,000			
<b>Tour Bus or Van</b>	Environmentally-friendly vehicle for guest transportation to sites and for guided historic driving tours. The initial investment would cover the purchase and up-front expenses of the vehicle. The BHA would charge for tours to cover regular overhead costs with operating the vehicle and running the tours.		\$50,000				
<b>Reiling Dredge Stabilization &amp; Interpretation</b>	Complete basic stabilization of the Reiling Dredge to prevent collapse of the existing superstructure, and remove submerged gantry beams from the water to prevent further rotting (2011). Complete interpretation on site and/or a virtual exhibit, with possible matching funds from the State Historical Fund. (2013)		\$30,000		\$30,000		
<b>Town of Breckenridge Historic District Signing and Marketing</b>	New National Historic District signs at north and south entrance of town as well as a phased program to replace and install new street signs with the National Historic District symbol. There are 94 street signs within the district.		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
<b>Historic Stabilization Account</b>	Annual funding allocated for historic structure stabilization. This may include mine sites in the Golden Horseshoe, in-town structures (like the Klack Placer Cabin), or other sites identified for immediate "emergency" stabilization. Funds not used will roll over year-to-year.		\$5,000	\$5,000	\$5,000	\$5,000	\$5,000
<b>Historic Sites Maintenance and Replacement Account</b>	Annual funding allocated for major maintenance needs at Town-owned historic sites (i.e. Milne House). This may include projects like roof repair/replacement, window repair/replacement, boiler and pipe repairs, etc. Funds not used will roll over year-to-year.		\$5,000	\$15,000	\$15,000	\$15,000	\$15,000
<b>Modern Outdoor and Extreme Sports Museum</b>	Research, find a location and design a museum dedicated to modern/backcountry sports and recreation culture in Breckenridge				\$40,000		
<b>Fort Mary B. Interpretation</b>	Sign(s) on rec path near City Market about original Fort Mary B site					\$4,000	
<b>Wakefield Sawmill Exhibit</b>	Build sawmill exhibit at Wakefield site. This project was approved in 2007, but was shelved due to budget cuts.					\$30,000	
<b>Carter Museum</b>	Restore interior and exterior of shed behind Carter Museum, and install exhibit.						\$45,000
<b>Eberline House Restoration</b>	Restore to 1870s status, use for public tours						\$40,000
<b>Valley Brook Cemetery Monument Restoration</b>	Ongoing monument restoration program that was started in 2002 to repair damage from the 1997 blowdown. Work is 80% complete.	\$15,000		\$15,000		\$15,000	
<b>Total</b>		\$115,000	\$120,000	\$70,000	\$95,000	\$74,000	\$110,000

Other Long-Term Projects (Non CIP)		2010	2011	2012	2013	2014	2015
<b>Robert Whyte House</b>	Complete historic structure assessment with funding from State Historical Fund.		\$12,000#				
<b>Oral Histories</b>	Produce ski history documentary to include early Breckenridge Ski Area pioneers, such as Sigurd Rockne and Trygve Berge. Our time is limited to capture some of the ski pioneers on film. Possible matching grant possibilities through Colorado Humanities			\$15,000			\$15,000
<b>Golden Horseshoe/Phase III Inventory of Mine Sites</b>	Cancelled in 2009 (budget cuts). Continuation of inventory of mine sites. Possible outside funding from the State Historical Fund to cover some costs.			\$15,000			
<b>Total</b>		\$0	\$12,000	\$30,000	\$0	\$0	\$15,000

\*Funds from the sale of Engine No. 111 to the CHS specifically for the construction of the locomotive shelter

\*\*There is a possibility that funds for the restoration of the tender may come from other sources, which would decrease or eliminate this capital request.

#While funds would be needed to pay for up-front costs, Town funding would be repaid in full with a grant from the State Historical Fund.

ToB WATER RATES TABLE				
	Rate Incr	1%		1%
		2010	2011	2012
Residential	Base Residential	30.04	30.34	30.64
	Excess	2.99	3.02	3.05
	PIF/SFE (increases by 5%/year)	4,761.00	4,999.05	5,249.00
Non Residential	Less than 1 inch	34.40	34.74	35.09
	1 inch	51.60	52.12	52.64
	1½ inch	90.03	90.93	91.84
	2 inch	141.76	143.18	144.61
	3 inch	272.58	275.30	278.06
	4 inch	421.37	425.59	429.84
	6 inch	827.91	836.19	844.55
	Excess	2.99	3.02	3.05
	WSMF/SFE	4.00	4.00	4.00
	Statement Fee	-	\$1/billing cycle	
	Account Setup Fee	-	\$25/change in billing	

**Draft Proposed 2011 Fee Changes Community Development**

**Development, Subdivision & Annexation Fees**

	<b>2010</b>	<b>2011</b>	<b>Notes:</b>
Development Permit Fees			
Class A	\$4,510 plus \$75 per SFE	\$4,645 plus \$80 per SFE	
Class B Major	\$2,270 plus \$75 per SFE	\$2,340 plus \$80 per SFE	
Class B Minor	\$1,290 plus \$75 per SFE	\$1,330 plus \$80 per SFE	
Class B Minor (Historic)	\$645 plus \$75 per SFE	\$665, plus \$80 per SFE	
Class C Major	\$1,290	\$1,330	
Class C Minor	\$645	\$665	
Class D	\$45	\$50	
Medical Marijuana Dispensary	\$900	\$900	
Subdivision Fees			
Class A	\$4,510 plus \$75 per Lot	\$4,645 plus \$80 per Lot	
Class B	\$2,270 plus \$75 per Lot	\$2,340 plus \$80 per Lot	
Class C	\$1,290	\$1,330	
Annexation Fees-Vacant Land/ <b>Enclave</b>	\$9,270 plus \$75 per Acre	\$9,550 plus \$80 per Acre	
Annexation Fees-Subject to Election	\$20,600 plus \$75 per Acre	\$21,200 plus \$80 per Acre	
Work Sessions	\$500	\$500	50% may be credited to permit fee application
Subdivision Corrections	\$200	\$200	



CATEGORY	LOW SEASON	SHOULDER SEASON	HIGH SEASON
	Opening - June 9 and Sept 14- end	June 10- June 16	June 17-Sept 11
<b>DAILY GREEN FEES</b>			
18 HOLES	\$ 62.00	\$ 82.00	\$ 109.00
9 HOLES	\$ 32.00	\$ 41.00	\$ 55.00
TWILIGHT (after 2:30pm includes cart)	\$ 59.00	\$ 59.00	\$ 75.00
HAPPY HOUR (after 4:30pm)	\$ 30.00	\$ 30.00	\$ 30.00
27 HOLES WITH CART	\$ 110.00	\$ 139.00	\$ 180.00
36 HOLES WITH CART	\$121 /comp cart	\$ 161/comp cart	\$215 /comp cart
9-HOLE REPLAY RATE - valid for full rack rate custor	\$30.00	\$30.00	\$30.00
18-HOLE REPLAY RATE - valid for full rack rate custd	\$50.00	\$50.00	\$50.00

CART FEES	LOW SEASON	SHOULDER SEASON	HIGH SEASON
18-HOLES	\$ 16.00	\$ 16.00	\$ 16.00
9-HOLES	\$ 9.00	\$ 9.00	\$ 9.00

PASS CARDS	Cost	# of Rounds	Cost / Round
RESIDENT (Valid for Breck. Residents Only)	\$ 420.00	10 rounds	\$ 42.00
FIVE PLAY (Valid for Upper Blue and Breck. Resident)	\$ 265.00	5 rounds	\$ 53.00
SUMMIT / PARK COUNTY(Res. of the Counties only and Upper Blue Second Homeowners)	\$ 275.00	5 rounds	\$ 55.00
JUNIOR - Breck / UB	\$ 210.00	10 rounds	\$ 21.00
JUNIOR -Summit Cty. (same restrictions as Breck Jr. )	\$ 230.00	10 rounds	\$ 23.00
JUNIOR ADD-ON	\$ 135.00	after 4pm	n/a
Bring A Friend 9-Holes and 18-holes	\$30 / \$55 low \$40 / \$79 high	4 punches low season 4 punches high season	
Seasonal Renters - 10 rounds total (valid for persons with minimum 14 day lease in Breckenridge / Upper Blue)		\$850	10 rounds total - includes green fee and cart fee

less restrictive usage for 2011

new are high season punches

new punch card for short term renters in the upper blue

GROUP OUTING RATES	Rate Determined by time of day, # of players, and Month	
HIGH	\$ 125.00	includes gf, cart, range balls
LOW	\$ 78.00	includes gf, cart, range balls
VALUE	\$ 70.00	includes gf, cart, range balls
CHARITY	\$ 55.00	includes gf, cart, range balls

MARKETING PARTNER RATES		
18 HOLES LOW SEASON - Opening - June 9 and Sept 12 -end	\$ 69.00	includes green fee, cart fee and range balls
18 HOLES SHOULDER SEASON - June 11-June 30 and Sept 1-Sept 11	\$ 82.00	includes green fee, cart fee and range balls
18 HOLES HIGH SEASON - July and August	\$ 112.00	includes green fee, cart fee and range balls

OTHER SPECIALS		
FOUR PLAY CARD (sold to anyone through May 15)	\$ 280.00	includes green fee, cart fee and range balls- valid May, June and Sept
AVID GOLFER MAGAZINE PASSPORT	\$ 99.00	27-Hole Special - May, June, Sept, Oct. / Mon - Thurs only, \$99 for 18 holes on Sundays in July and August

STAY AND PLAY RATES	LOW SEASON	HIGH SEASON	
UNLIMITED	N/A	\$ 450.00	green fee, cart fee and range
TRIPLE TREAT	N/A	\$ 325.00	green fee, cart fee and range
27-HOLE LODGING SPECIAL	\$ 99.00	\$ 150.00	green fee, cart fee

A practice facility fee of \$3 was added in 2009 to all 18+ hole rounds at full fee (local rounds, twilight , and 9-hole rounds will not be charged the fee )

LOW SEASON DATES = OPENING THROUGH JUNE 9, AND SEPTEMBER 12 TO SEASON END, 2011  
 SHOULDER SEASON = JUNE 10 THROUGH JUNE 16, 2011  
 HIGH SEASON DATES = JUNE 17 THROUGH SEPTEMBER 11, 2011

	2010		2010		2011 Requested		2011 Requested		<b>NOTES:</b>
	Non-Profit	Other	Non-Profit	Other	Non-Profit	Other	Non-Profit	Other	
<b>RIVERWALK CENTER</b>									
Performance/day (summer)	\$ 250	\$500 + 10% of net Tix Rev	\$ 250	\$500 + 10% of net Tix Rev	\$ 250	\$500 + 10% of net Tix Rev	\$ 250	\$500 + 10% of net Tix Rev	
Performance/day (non-summer)	\$ 500	\$ 1,100	\$ 500	\$ 1,100	\$ 500	\$ 1,100	\$ 500	\$ 1,100	
Rehearsal	\$ 50	\$ 500	\$ 50	\$ 500	\$ 50	\$ 500	\$ 50	\$ 500	
Conference/Reception/ (summer)	\$ 250	\$ 1,500	\$ 250	\$ 1,500	\$ 250	\$ 1,500	\$ 250	\$ 1,500	
Conference/Reception/ (non-summer)	\$ 500	\$ 1,500	\$ 500	\$ 1,500	\$ 500	\$ 1,500	\$ 500	\$ 1,500	
Wedding (year-round)	NA	\$ 1,500	NA	\$ 1,500	NA	\$ 1,500	NA	\$ 1,500	
Technical Assistance & Set up	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	\$20-30/hr.	
Deposit	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000	
Box Office Ticketing (based on tix price)	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1-4/ticket	\$1 surcharge for tix \$7 & under; \$2 for \$8-\$44 tix; \$3 for \$45-75; \$4 for \$76+
<b>NOTE:</b> Breckenridge Theatre rentals transferred to Backstage Theatre, Inc. (with commission to ToB) in 2010									
<b>TOWN PROPERTY</b> (parking lots, etc.)	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	
one lot	\$250/day	\$575/day	\$250/day	\$575/day	\$250/day	\$575/day	\$250/day	\$575/day	
two lots	\$500/day	\$1,150/day	\$500/day	\$1,150/day	\$500/day	\$1,150/day	\$500/day	\$1,150/day	
<b>SPECIAL EVENT PERMIT APPLICATIONS</b>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	
Applications: Permission to use Town Property, Close Town Street, etc.	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	\$25 (or \$75 for late)	
<b>SPECIAL EVENT CAMPING PERMIT</b>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	<u>Non-Profit</u>	<u>Other</u>	
	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	\$50 (or \$100 for late)	
6.22.10									

Recreation Center Membership Passes		Rates			2010 Fees			2011 PROPOSED	
Daily Admission	In County	\$ 5.00	\$ 5.00	\$ 5.00	Youth	\$ 5.00	Youth	\$ 5.00	
	In County	\$ 6.00	\$ 6.00	\$ 6.00	Senior	\$ 8.00	Senior	\$ 8.00	
	In County				Adult	\$ 10.00	Adult	\$ 10.00	
	Out of County				Youth	N/A		\$ 7.50	
	Out of County				Senior	N/A		\$ 12.00	
	Out of County	\$ 10.00	\$ 10.00	\$ 10.00	Adult	N/A		\$ 15.00	
Weekly					Youth	\$ 21.00	Youth	\$ 21.00	
					Adult	\$ 42.00	Adult	\$ 42.00	
					Senior	\$ 34.00	Senior	\$ 34.00	
6 Punch Transferable					Youth	\$ 24.00	Youth	\$ 24.00	
					Adult	\$ 48.00	Adult	\$ 48.00	
					Senior	\$ 38.00	Senior	\$ 38.00	
One Month	All	\$ 29.00	\$ 29.00	\$ 29.00	Youth	\$ 32.00	Youth	\$ 32.00	
		\$ 48.00	\$ 48.00	\$ 48.00	Adult	\$ 53.00	Adult	\$ 53.00	
		\$ 85.00	\$ 85.00	\$ 85.00	Senior	\$ 42.00	Senior	\$ 42.00	
Six Months	Resident	\$ 129.00	\$ 129.00	\$ 129.00	Youth	\$ 135.00	Youth	\$ 135.00	
		\$ 212.00	\$ 212.00	\$ 212.00	Adult	\$ 223.00	Adult	\$ 223.00	
		\$ 374.00	\$ 374.00	\$ 374.00	Senior	\$ 178.00	Senior	\$ 178.00	
	Base	\$ 154.00	\$ 154.00	\$ 154.00	Youth	\$ 162.00	Youth	\$ 162.00	
		\$ 256.00	\$ 256.00	\$ 256.00	Adult	\$ 268.00	Adult	\$ 268.00	
		\$ 454.00	\$ 454.00	\$ 454.00	Senior	\$ 214.00	Senior	\$ 214.00	
Yearly	Resident	\$ 219.00	\$ 219.00	\$ 219.00	Youth	\$ 230.00	Youth	\$ 230.00	
		\$ 367.00	\$ 367.00	\$ 367.00	Adult	\$ 387.00	Adult	\$ 387.00	
		\$ 682.00	\$ 682.00	\$ 682.00	Senior	\$ 310.00	Senior	\$ 310.00	
	Base	\$ 264.00	\$ 264.00	\$ 264.00	Youth	\$ 276.00	Youth	\$ 276.00	
		\$ 448.00	\$ 448.00	\$ 448.00	Adult	\$ 464.00	Adult	\$ 464.00	
		\$ 826.00	\$ 826.00	\$ 826.00	Senior	\$ 372.00	Senior	\$ 372.00	
25 Punches	Resident	\$ 65.00	\$ 65.00	\$ 65.00	Youth	\$ 78.00	Youth	\$ 78.00	
		\$ 78.00	\$ 78.00	\$ 78.00	Adult	\$ 130.00	Adult	\$ 130.00	
		\$ 130.00	\$ 130.00	\$ 130.00	Senior	\$ 104.00	Senior	\$ 104.00	
	Base	\$ 77.00	\$ 77.00	\$ 77.00	Youth	\$ 94.00	Youth	\$ 94.00	
		\$ 93.00	\$ 93.00	\$ 93.00	Adult	\$ 156.00	Adult	\$ 156.00	
		\$ 155.00	\$ 155.00	\$ 155.00	Senior	\$ 125.00	Senior	\$ 125.00	
Family Pass	2010 Couple / Family Pass Definition: Primary family member (must be an adult) pays full price, each additional member receives 25% off. Applies to monthly, 25 punch, 6 mo and annual passes.								
Joint Punch Passes									
15 Punch / Joint Pass w/Silverthorne					Youth (12-17)	\$ 75.00	Youth (12-17)	\$ 80.00	
					Adult (18+)	\$ 110.00	Adult (18+)	\$ 115.00	
					Child (3-11)	\$ 60.00	Child (3-11)	\$ 65.00	
15 Punch Breckenridge Only Pass							Youth	\$ 65.00	
							Adult	\$ 115.00	
							Senior	\$ 80.00	

Miscellaneous					Ages 10-17 summer		
Summer Slammer Pass					\$	45.00	\$ 45.00
Last Hour Admission					\$	5.00	\$ 5.00
Towel Monthly Add-On	\$12.00	\$12.00	\$12.00		\$	12.00	\$ 12.00
Individual Towel	\$1.00	\$1.00	\$1.00		\$	1.00	\$ 1.00
Child Care Fee / hour/ child - <b>Member</b>	\$8.00	\$8.00	\$8.00		\$	8.00	\$ 8.00
Child Care Punch Pass (10 hrs) - <b>Member</b>	\$50.00	\$50.00	\$50.00		\$	70.00	\$ 70.00
Child Care Fee / hour/ child - <b>Non-member</b>					N/A		\$ 10.00
Child Care Punch Pass (10 hrs) - <b>Non-Member</b>					N/A		\$ 90.00
Shower Only	\$6.00	\$6.00	\$6.00		\$	6.00	\$ 6.00
Wallyball / person	\$3.00	\$3.00	\$3.00		\$	3.00	\$ 5.00
Racquetball Racquet Rental					\$	1.00	\$ 1.00

**Kingdom Park Ball Diamonds & Athletic Field Rental Rates**

		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
<b>Ball Diamond per Hour</b>	In-County	\$ 50.00	\$ 50.00	\$ 50.00	\$ 65.00	\$ 65.00
	Out of County	\$ 85.00	\$ 85.00	\$ 85.00	\$ 85.00	\$ 85.00
	Non-profit	\$ 30.00	\$ 30.00	\$ 30.00	\$ 45.00	\$ 45.00
<b>Ball Diamond per Day</b>	In-County	\$ 200.00	\$ 200.00	\$ 200.00	\$ 390.00	\$ 520.00 **
	Out of County	\$ 340.00	\$ 340.00	\$ 340.00	\$ 510.00	\$ 680.00 **
	Non-profit	\$ 120.00	\$ 120.00	\$ 120.00	\$ 270.00	\$ 360.00 **
<b>Athletic Field per Hour</b> Soccer / Rugby Pitch	In-County	\$ 50.00	\$ 50.00	\$ 50.00	\$ 65.00	\$ 65.00
	Out of County	\$ 85.00	\$ 85.00	\$ 85.00	\$ 85.00	\$ 85.00
	Non-profit	\$ 30.00	\$ 30.00	\$ 30.00	\$ 45.00	\$ 45.00
<b>Athletic Field per Day</b> Soccer / Rugby Pitch	In-County	\$ 200.00	\$ 200.00	\$ 200.00	\$ 390.00	\$ 520.00 **
	Out of County	\$ 340.00	\$ 340.00	\$ 340.00	\$ 510.00	\$ 680.00 **
	Non-profit	\$ 120.00	\$ 120.00	\$ 120.00	\$ 270.00	\$ 360.00 **

\*\*Increase is per County unified fee structure

**Recreation Center and Ice Arena Community Rooms / Facilities Rental Rates**

		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
<b>Half Room</b>	Resident	\$ 30.00	\$ 30.00	\$ 30.00	Per Hour \$ 30.00	\$ 30.00
	Base	\$ 40.00	\$ 40.00	\$ 40.00	Per Hour \$ 40.00	\$ 40.00
	*Non-Profit	\$ 15.00	\$ 15.00	\$ 15.00	Per hour \$ 15.00	\$ 15.00
<b>Full Room</b>	Resident	\$ 50.00	\$ 50.00	\$ 50.00	Per Hour \$ 50.00	\$ 50.00
	Base	\$ 65.00	\$ 65.00	\$ 65.00	Per Hour \$ 65.00	\$ 65.00
	*Non-Profit	\$ 25.00	\$ 25.00	\$ 25.00	Per hour \$ 25.00	\$ 25.00
<b>Ice Arena Mtg Rm</b> Ice Arena meeting room fees will be waived for patrons renting \$5000 or more in ice time during a calendar year.	Resident	\$ 30.00	\$ 30.00	\$ 30.00	Per Hour \$ 30.00	4hr. Block \$90, 8hr. \$140
	Base	\$ 40.00	\$ 40.00	\$ 40.00	Per Hour \$ 40.00	4hr. Block \$120, 8hr. \$200
	*Non-Profit	\$ 15.00	\$ 15.00	\$ 15.00	Per Hour \$ 15.00	4hr. Block \$45, 8hr. \$75
<b>Half Gym</b>	Resident	\$ 60.00	\$ 60.00	\$ 60.00	Per Hour \$ 65.00	\$ 65.00
	Base	\$ 80.00	\$ 80.00	\$ 80.00	Per Hour \$ 100.00	\$ 100.00
	*Non-Profit	\$ 30.00	\$ 30.00	\$ 30.00	Per Visit \$ 40.00	\$ 40.00
<b>Full Gym</b>	Resident	\$ 85.00	\$ 85.00	\$ 85.00	Per Hour \$ 125.00	\$ 125.00
	Base	\$ 120.00	\$ 120.00	\$ 120.00	Per Hour \$ 200.00	\$ 200.00
	*Non-Profit	\$ 42.50	\$ 42.50	\$ 42.50	Per Visit \$ 75.00	\$ 75.00
<b>Lap Pool</b> Additional fees for lifeguards may apply.	Resident	\$ 100.00	\$ 100.00	\$ 100.00	Per Hour \$ 180.00	\$ 180.00
	Base	\$ 125.00	\$ 125.00	\$ 125.00	Per Hour \$ 300.00	\$ 300.00
	*Non-Profit	\$ 50.00	\$ 50.00	\$ 50.00	Per hour \$ 150.00	\$ 150.00
<b>Leisure Pool</b> Additional fees for lifeguards may apply.	Resident	\$ 100.00	\$ 100.00	\$ 100.00	Per Hour \$ 180.00	\$ 180.00
	Base	\$ 125.00	\$ 125.00	\$ 125.00	Per Hour \$ 300.00	\$ 300.00
	*Non-Profit	\$ 50.00	\$ 50.00	\$ 50.00	Per hour \$ 150.00	\$ 150.00

Dance Studio	Resident	\$ 75.00	\$ 75.00	\$ 75.00	Per Hour	\$ 75.00	\$ 75.00
	Base	\$ 95.00	\$ 95.00	\$ 95.00	Per Hour	\$ 95.00	\$ 95.00
	*Non-Profit	\$ 37.50	\$ 37.50	\$ 37.50	Per Visit	\$ 37.50	\$ 37.50
After Hours Rental of Recreation Center	Resident				Per Hour	\$ 800.00	\$ 800.00
	Base				Per Hour	\$ 1,200.00	\$ 1,200.00
	*Non-Profit				Per Hour	\$ 600.00	\$ 600.00

Entire facility rentals may be worked out for "after hours" or by closing the Recreation Center facility early with special approval.

**Gold Run Nordic Center Pass Fees**

		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
Adult Day Trail Pass		\$ 15.00	\$ 15.00	\$ 15.00	\$ 17.00	\$ 17.00
Youth / Senior Day Trail Pass		\$ 10.00	\$ 10.00	\$ 10.00	\$ 12.00	\$ 12.00
Super Senior 70+ Day Pass		\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00
6 and Under Day Pass		Free	Free	Free	Free	Free
10 - Punch Pass	Adult	\$ 110.00	\$ 110.00	\$ 110.00	\$ 110.00	\$ 130.00
	Youth / Senior	\$ 70.00	\$ 70.00	\$ 70.00	\$ 70.00	\$ 80.00
6 - Punch Pass	Adult	\$ 72.00	\$ 72.00	\$ 72.00	\$ 72.00	\$ 84.00
	Youth / Senior	\$ 48.00	\$ 48.00	\$ 48.00	\$ 48.00	\$ 54.00
3 - Punch Pass	Adult	\$ 39.00	\$ 39.00	\$ 39.00	\$ 39.00	\$ 45.00
	Youth / Senior	\$ 27.00	\$ 27.00	\$ 27.00	\$ 27.00	\$ 30.00
Adult Season Pass*	Resident	\$ 275.00	\$ 275.00	\$ 275.00	\$ 220.00	\$ 220.00
	Base	\$ 290.00	\$ 290.00	\$ 290.00	\$ 235.00	\$ 235.00
Family Season Pass*	Resident	\$ 305.00	\$ 305.00	\$ 305.00	\$ 340.00	\$ 340.00
	Base	\$ 410.00	\$ 410.00	\$ 410.00	\$ 355.00	\$ 355.00
Junior / Senior Season Pass*	Resident	\$ 135.00	\$ 135.00	\$ 135.00	\$ 160.00	\$ 160.00
	Base	\$ 210.00	\$ 210.00	\$ 210.00	\$ 175.00	\$ 175.00
Corporate Season Pass*	Resident	\$ 425.00	\$ 425.00	\$ 425.00	\$ 470.00	\$ 470.00
	Base	\$ 550.00	\$ 550.00	\$ 550.00	\$ 495.00	\$ 495.00
RC Add-on Season Pass*	Resident	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00
	Base	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00	\$ 100.00

\*These are in-season rates. Discounts may apply for early bird and pre-season.

**Carter Park Rental Rates**

		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
Pavilion - 4 hour Block	Resident	\$ 115.00	\$ 115.00	\$ 115.00	\$ 120.00	\$ 120.00
	Base	\$ 225.00	\$ 225.00	\$ 225.00	\$ 230.00	\$ 230.00
	Non-profit	\$ 115.00	\$ 115.00	\$ 115.00	\$ 120.00	\$ 120.00
Pavilion - Full Day	Resident	\$ 210.00	\$ 210.00	\$ 210.00	\$ 230.00	\$ 230.00
	Base	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00	\$ 450.00
	Non-profit	\$ 115.00	\$ 115.00	\$ 115.00	\$ 230.00	\$ 230.00
Covered Patio Only - 4 Hr Block	Resident	\$ 70.00	\$ 70.00	\$ 70.00	\$ 80.00	\$ 80.00
	Base	\$ 150.00	\$ 150.00	\$ 150.00	\$ 155.00	\$ 155.00
	Non-profit	\$ 70.00	\$ 70.00	\$ 70.00	\$ 80.00	\$ 80.00
Covered Patio Only - Full Day	Resident	\$ 130.00	\$ 130.00	\$ 130.00	\$ 150.00	\$ 150.00
	Base	\$ 285.00	\$ 285.00	\$ 285.00	\$ 300.00	\$ 300.00
	Non-profit	\$ 130.00	\$ 130.00	\$ 130.00	\$ 150.00	\$ 150.00
Entire Facility - 4 Hr Block Pavilion & Patios	Resident	\$ 185.00	\$ 185.00	\$ 185.00	\$ 200.00	\$ 200.00
	Base	\$ 375.00	\$ 375.00	\$ 375.00	\$ 400.00	\$ 400.00
	Non-profit	\$ 185.00	\$ 185.00	\$ 185.00	\$ 200.00	\$ 200.00
Entire Facility - Full Day Pavilion & Patios	Resident	\$ 350.00	\$ 350.00	\$ 350.00	\$ 375.00	\$ 375.00
	Base	\$ 725.00	\$ 725.00	\$ 725.00	\$ 750.00	\$ 750.00
	Non-profit	\$ 350.00	\$ 350.00	\$ 350.00	\$ 375.00	\$ 375.00
Volleyball Courts - Block	Resident	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00
	Base	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00
	Non-profit	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00	\$ 22.00
Volleyball Courts - Full Day	Resident	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00
	Base	\$ 88.00	\$ 88.00	\$ 88.00	\$ 88.00	\$ 88.00
	Non-profit	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00	\$ 44.00
Tennis Courts / 4 hour block	Resident	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00	\$ 25.00
	Base	\$ 35.00	\$ 35.00	\$ 35.00	\$ 35.00	\$ 35.00
	Non-profit	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00	\$ 20.00

Tennis Court Rental Rates		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
Indoor Courts - Year Round	1.5 Hour per person	\$ 20.00	\$ 20.00	\$ 20.00	\$ 14.00	\$ 10.00
		\$ 27.00	\$ 27.00	\$ 27.00		
Indoor Courts - Year Round - Off Peak M-F 6-9am, Sat 7-9am	1 Hour	\$ 10.00	\$ 10.00	\$ 10.00	eliminate eliminate	
	1.5 Hour	\$ 14.00	\$ 14.00	\$ 14.00		
Outdoor Courts - Summer - Hard Courts	1.5 Hour per person	\$ 10.00	\$ 10.00	\$ 10.00	\$ 7.00	\$ 5.00
Outdoor Courts - Summer -Clay Courts	1.5 hour per person				\$ 9.00	\$ 10.00

\*Give 20% discount to Recreation Center members on indoor court fees

\*\*\*Prices are PER PERSON/PER HOUR

Ice Arena Pass Fees		Rates	Rates	Rates	2010 Fees	2011 Proposed fees
General Admission		\$ 7.00	\$ 7.00	\$ 7.00	Adult	\$ 7.00
		\$ 5.00	\$ 5.00	\$ 5.00	Youth/ Senior	\$ 5.00
		\$ 19.00	\$ 19.00	\$ 19.00	Family w/o Skates	\$ 19.00
		\$ 30.00	\$ 30.00	\$ 30.00	Family w/ Skates	\$ 30.00
10 Punch Pass	Adults	\$ 63.00	\$ 63.00	\$ 63.00	w/ Skates w/o Skates	\$ 63.00 \$ 42.00
		\$ 42.00	\$ 42.00	\$ 42.00		\$ 42.00
	Youth/Seniors	\$ 56.00	\$ 56.00	\$ 56.00	w/ Skates w/o Skates	\$ 56.00 \$ 35.00
		\$ 35.00	\$ 35.00	\$ 35.00		\$ 35.00
	Hockey or Freestyle	\$ 77.00	\$ 77.00	\$ 77.00	w/ Skates w/o Skates	\$ 77.00 \$ 56.00
		\$ 56.00	\$ 56.00	\$ 56.00		\$ 56.00
6 Punch Pass	Adults	\$ 50.00	\$ 50.00	\$ 50.00	w/ Skates w/o Skates	\$ 50.00 \$ 27.00
		\$ 27.00	\$ 27.00	\$ 27.00		\$ 27.00
	Youth/Seniors	\$ 37.00	\$ 37.00	\$ 37.00	w/ Skates w/o Skates	\$ 37.00 \$ 23.00
		\$ 23.00	\$ 23.00	\$ 23.00		\$ 23.00
	Hockey or Freestyle	\$ 50.00	\$ 50.00	\$ 50.00	w/ Skates w/o Skates	\$ 50.00 \$ 36.00
		\$ 36.00	\$ 36.00	\$ 36.00		\$ 36.00
3 Punch Pass	Adults	\$ 22.00	\$ 22.00	\$ 22.00	w/ Skates w/o Skates	\$ 22.00 \$ 15.00
		\$ 15.00	\$ 15.00	\$ 15.00		\$ 15.00
	Youth/Seniors	\$ 20.00	\$ 20.00	\$ 20.00	w/ Skates w/o Skates	\$ 20.00 \$ 12.00
		\$ 12.00	\$ 12.00	\$ 12.00		\$ 12.00
	Hockey or Freestyle	\$ 25.00	\$ 25.00	\$ 25.00	w/ Skates w/o Skates	\$ 25.00 \$ 18.00
		\$ 18.00	\$ 18.00	\$ 18.00		\$ 18.00
6 Month Pass - Adults	With Skates	\$ 144.00	\$ 144.00	\$ 144.00	Resident	\$ 144.00
		\$ 150.00	\$ 150.00	\$ 150.00	Base	\$ 150.00
	W/O Skates	\$ 120.00	\$ 120.00	\$ 120.00	Resident	\$ 120.00
		\$ 126.00	\$ 126.00	\$ 126.00	Base	\$ 126.00
6 Month Pass - Youth & Seniors	With Skates	\$ 120.00	\$ 120.00	\$ 120.00	Resident	\$ 120.00
		\$ 125.00	\$ 125.00	\$ 125.00	Base	\$ 125.00
	W/O Skates	\$ 96.00	\$ 96.00	\$ 96.00	Resident	\$ 96.00
		\$ 101.00	\$ 101.00	\$ 101.00	Base	\$ 101.00
6 Month Pass - Hockey	W/O Skates	\$ 180.00	\$ 180.00	\$ 180.00	Resident	\$ 180.00
		\$ 189.00	\$ 189.00	\$ 189.00	Base	\$ 189.00
One Year Membership Pass - Adult		\$ 330.00	\$ 330.00	\$ 330.00	Resident	\$ 330.00
		\$ 363.00	\$ 363.00	\$ 363.00	Base	\$ 363.00
One Year Membership Pass - Youth & Senior		\$ 300.00	\$ 300.00	\$ 300.00	Resident	\$ 300.00
		\$ 330.00	\$ 330.00	\$ 330.00	Base	\$ 330.00
One Year Membership Pass - Family		\$ 500.00	\$ 500.00	\$ 500.00	Resident	\$ 500.00
		\$ 550.00	\$ 550.00	\$ 550.00	Base	\$ 550.00
Drop-in Hockey (per visit)		\$ 8.00	\$ 8.00	\$ 8.00		\$ 8.00
Stick n Puck (per visit)		\$ 8.00	\$ 8.00	\$ 8.00		\$ 8.00
Free Style (per visit)		\$ 8.00	\$ 8.00	\$ 8.00		\$ 8.00

<b>Misc Fees</b>	Skate Rental	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 4.00		
	Helmet Rental	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00	\$ 2.00		
	Stick Rental	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00	\$ 3.00		
	Skate Sharpening	\$ 4.00	\$ 4.00	\$ 4.00	\$ 4.00	\$ 5.00		
		\$ 7.00	\$ 7.00	\$ 7.00	\$ 7.00	\$ 8.00		
		\$ 10.00	\$ 10.00	\$ 10.00	\$ 10.00	\$ 10.00		
<b>Ice Rentals (Hour Fee)</b> *Rates take effect July 2010	Non-Profit Adult Leagues/Teams Resident Base				Outdoor \$ 95.00	Indoor \$ 165.00	Outdoor \$ 95.00	Indoor \$ 165.00
					\$105.00	\$ 185.00	\$ 105.00	\$ 185.00
					\$115.00	\$ 195.00	\$ 115.00	\$ 195.00
					\$120.00	\$ 220.00	\$ 120.00	\$ 220.00
<b>Ice Arena Facility Rental</b> Includes all rooms, ice use, locker rooms and skate rentals	Resident Base Non-profit				Hour \$ 600.00			\$ 600.00
					Hour \$ 1,000.00			\$ 1,000.00
					2 hour block \$ 600.00			\$ 600.00
*This package applicable when displacing regular customers or programs/requires special approval								



**To:** Mayor and Town Council Members  
**Cc:** Town Manager and Assistant Town Manager  
**From:** Director of Communications  
**Date:** September 28, 2010 (*for September 28 meeting*)  
**RE:** Breckenridge Marketing Advisory Committee Goals - UPDATED

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The BMAC met this morning and present the following as an update to potential goals:

- i. Define specific town marketing goals
- ii. Define top three priorities of Breckenridge Tourism. Then monitor and advise funding support levels of the destination marketing organization and other town related marketing that best responds
- iii. Monitor performance of marketing plan through BRC performance metrics, plus MTrip reports, and tax revenue comparison to competitive mountain resort destinations and Colorado
- iv. Provide input and approval of marketing budget and allocations to individual programs – annual approval of marketing plan and quarterly review – size of funding to sales, groups, events, media, etc.
- v. Develop strategy for where cultural items fall; monitor and provide direction to cultural and heritage programs – does BMAC take over the “grant” funding recommendations?
- vi. Steward all marketing programs to make certain positioning of TOB environmental “green” are well promoted
- vii. Use of most current technology are implemented
- viii. Provide industry insights and feedback to develop the marketing plan
- ix. Define Events philosophy – seed new events, enhance current events
  - x. Develop guidelines for messaging on Variable Messaging Boards as well as ideas for better pedestrian circulation from gondola base into town
- xi. Develop Best Practices (i.e. work in concert with BSR, as well as full community/businesses; Ensure ToB amenities - rec center, ice arena, trails, etc. - are a consistent message in marketing efforts (when appropriate)
- xii. Other?