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I) CALL TO ORDER, ROLL CALL

Mayor Mamula called the meeting of March 26, 2020 to order at 4:00pm. The following members answered roll call: Mr. Bergeron, Ms. Gigliello, Ms. Owens, Mr. Gallagher, Mr. Carleton, Ms. Wolfe and Mayor Mamula.

II) APPROVAL OF AGENDA

Mr. Holman stated there were no changes to the agendas. Mayor Mamula declared the agenda approved as presented.

III) DISCUSSION ITEMS

A) COVID-19 UPDATE AND PLANNING

Mr. Holman stated there was one additional positive case in Summit County as of today, and the only other updates are related to the stay at home order by the Governor. She stated some businesses that were doing curbside delivery are no longer allowed to operate under this order and construction services will continue under this order. Mr. Bergeron asked about the closure of trailheads by the Forest Service, and the Council was not aware of that order at the time of the meeting. Mr. Holman also stated we have cleared the Recreation Path for people who are walking and biking, and we hope that will keep people out of the road.

B) FINANCIAL UPDATE – BRECK RELIEF

Mr. Holman stated Ms. Wolfe and Mr. Gallagher has been working on the criteria for local business relief.

Ms. Wolfe stated that in addition to the support the Town is providing we hope small businesses will look at all of the ways to get funding during this time. She stated the six qualifiers for the grants would be: 1) Business must be closed by order and unable to operate from home; 2) Have a physical location in the Town and no ownership interest; 3) The business must be open all year; 4) Employ 15 or fewer full time employees based on the January 1, 2020 BOLT report; 5) Provide evidence of sustainability; 6) The landlord must agree that they won't evict the business within a certain time.

Mayor Mamula asked about businesses that have multiple locations, but aren't based in Breckenridge. Council discussed local ownership in businesses, and thinking of the groups we want to target with these grants.

Ms. Wolfe stated the recommendation is to cover one month of rent plus common area maintenance fees, and have a total business cap. She also stated they will be using social media and communicating with the local business groups.

C) BUDGET UPDATE

Mr. Brian Waldes, Finance Director, stated staff have been working on budget changes to save money. He further stated Ms. Shannon Smith is also there to look at the capital improvement projects slated for 2020. He stated staff is looking at projects that need to be completed and ones that can be delayed. In addition, Mr. Holman stated the full Town operational budget is being evaluated as well and all suggested changes are included in the attached document. Mr. Holman also stated this doesn't include any layoffs, only position freezes. Mr. Waldes reviewed predicted revenue over the coming period as well.

IV) NEW BUSINESS

V) OTHER MATTERS

Mr. Bergeron stated the Forest Service is closing some trailheads and picnic sites across the state. Mayor Mamula clarified that we should be social distancing and discouraging people from other areas from driving to the High Country to recreate.

Mayor Mamula also stated the money that the Council is giving to FIRC is for Breckenridge employees. He stated the relief money is going to the state, and not to a smaller county like ours, so we will continue to look at options for this in the future and to work with the State.

Mr. Bergeron stated Building Hope is a good resource for the public.

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Ms. Wolfe stated we have suspended paid parking for the moment, and we will continue to look at this in the future.

Mr. Holman stated the public should look to the Town's website and social media channels for more information in the future. He also stated there is some confusion about the suspension of plastic bag fees and the ability to use reusable bags in the grocery store so the Town will draft an order suspending local bag fees.

VI) EXECUTIVE SESSION

VII) ADJOURNMENT

With no further business to discuss, the meeting adjourned at 5:30pm. Submitted by Helen Cospolich, CMC, Town Clerk.

| ATTEST: | |
|----------------------------------|-----------------------|
| | |
| Helen Cospolich, CMC, Town Clerk | Eric S. Mamula, Mayor |

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Memo

To: Breckenridge Town Council
From: Brian Waldes, Finance Director

Date: 3.26.20

Subject: COVID-19 Budget Measures

The purpose of this memo is to inform Council of our latest efforts to adjust our spending plans for the COVID-19 crisis. We will review the 5 year capital improvements plan (CIP), program expense reductions, and the resultant effects on the fund balance reserves analysis.

5 Year CIP

Attached to this memo you will find the 5 year CIP with adjustments made by staff highlighted in yellow. Changes made include the timing, scope, and funding sources for planned projects. By reducing the cost of some and changing the timing of others, we have reduced the excise transfers to capital for the years 2021-23 by over \$5.5M. The sheet notes the changes that were made, including dollar amounts.

Program Cost Reductions

Senior Leadership has reviewed their respective programs and looked for opportunities to reduce expenditures without effecting essential services. The second item attached to this memo shows the results of those efforts, their dollar impacts, and a short description of the program changes. Senior staff will be on today's meeting to answer any specific questions you may have.

Adjusted Fund Balance and Reserves Analysis

The final attached item shows the new fund balance reserves analysis. You will notice we are about negative \$300K net fund balance now, as opposed to the negative \$13.5M from the 3.19.20 version. This calculation includes the CIP reductions, elimination of a large land acquisition, and revised revenue forecasts. It is worth noting that the revenue projections have been changed to reflect a 45% decrease in revenues for months June-December, as opposed to 20%. This change was made as a result of remote discussions with other Finance departments throughout the State. The result is a \$13.1M reduction in excise tax revenues, up from a \$10M reduction on the 3.19.20 version.

We have also been able to update 2019 year end accruals, and the strong finish to 2019 added some fund balance above what we had projected.

I will be on the meeting today to answer any and all questions you may have.

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Five Year Capital Improvement Plan Summary 2020 to 2024 ***Proposed Changes***

| | Canital | Fund Proje | ects | | | | NOTES |
|--|---|------------|---|------------|------------|-----------------------|---|
| Recreation | 2020 | 2021 | 2022 | 2023 | 2024 | TOTAL | 1 |
| nearcada | 2020 | 2021 | 2303 | 2025 | 2024 | TOTAL | Currently funded at \$700,000 (\$350k GOCO; \$105,000 Open Space; \$245,000 Excise). |
| | | | | | | | Reduced scope of project. Proposing increasing Open Space contribution from |
| 20 200 | | | | | | 775075550 | \$105,000 to \$140,000 to cover Town match for GOCO grant. |
| River Park | 490,000 490,000 | | | (9) | | 490,000 490,000 | |
| Total | 490,000 | - 1 | (*) | - 0 | | 490,000 | |
| Public Works | | | | | | | |
| | | ĭi . | | | | | 2020 design proposed for roadway only to be "shovel ready". Previously funded for \$1M in 2020 f grading. Moved all other budget to 2024 for construction of road and fill/grading. Need School Dis |
| | | | | | | | grading. Moved all other budget to 2024 for construction of road and fili/grading. Need School Dis- concurrence on change to timing. |
| McCain Property Improvements- School Parcel | 200,000 | | 14 | 1943 | 4,700,000 | 4,900,000 | Land the second |
| Coyne Valley Bike Underpass | | 600,000 | | 190 | | 600,000 | Critical Infrastructure Project. Moved budget from 2020 to 2021. |
| Blue River Crossing at Coyne Valley Roac | | 2,900,000 | - 84 | (9) | | 2,900,000 | Critical Infrastructure Project. Moved budget from 2020 to 2021. |
| Blue River Rehabilitation | | 4,500,000 | | | | 4,500,000 | Critical Infrastructure Project. 33% funded by Open Space Reduced 2020 amount \$3M, reduced COP as well. Allo and Peak working |
| Fiber Infrastructure | 7 000 000 | 10 000 000 | | | | 17 000 000 | on recommendation for changes to fit budget. |
| Childcare Facility | . 500 500 | - | - | 0.00 | 200 000 | 200,000 | No change This is a place holder for design |
| Carter Dog Park Drainage | 50,000 | 200,000 | | | - | 250,000 | Public Health/Water Quality Project. No changes proposed |
| | | | | | | | Public Health/Water Quality Project. No changes proposed Moved all project costs to 2024. Previously funded in 2023 and 2024. |
| Airport Road Improvements Undergrounding of Overhead Utilitie | | 8 , | 15 | 898 | 7,500,000 | 7.500,000 | ISU% at funding is from Housing Fund. |
| Undergrounding of Overhead Utilitie | . 2 | | 10 | | 400 000 | 400,000 | Moved all project costs to 2024. Previously funded in 2021 and 2023 Critical Infrastructure Project. Reduced 2020 by \$265,000 for cancelling Concrete Replacement p |
| Roadway Resurfacing | 565,000 | 1,000,000 | 1,000,000 | 1,000,000 | 850,000 | 4.415.000 | work. Local Contractor Columbine Hills Concrete. |
| | | . | .,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, | | | | Moved construction out previously funded in each year, continue working on design |
| Infrastructure Improvements- Culverts | * | | 350,000 | 350,000 | 350,000 | | with previous spending authority. |
| Total | 7,815,000 | 19,200,000 | 1,350,000 | 1,350,000 | 14,000,000 | 43,715,000 | 38 18 1028 4028 |
| 100% Renewable Energy | | | | | | | |
| Town Facilities Energy Upgrades | 100,000 | | 100,000 | 100,000 | 100,000 | 400,000 | \$100 K removed in 2021. Materials already purchased for 2020. |
| EV Charger Implementation Solar/Renewable Implementation | 75,000 45,000 | 45,000 | - 0 | 520 | | 75,000 | No change proposed. This is a match for a pending grant and design costs have been incurreα Reduced to \$45k in 2020/2021 as committed to Solarize Summit |
| Total | 220,000 | 45,000 | 100,000 | 100,000 | 100,000 | 565,000 | Reduced to \$45k in 2020/2021 as committed to Solarize Summit |
| GRAND TOTAL | 8.525,000 | 19.245.000 | 1,450,000 | 1.450.000 | | 44,770,000 | |
| ETOPORE ANIONE | | , | .,, | .,, | ,, | | |
| Capital Funding Sources | | | | | | | |
| Excise | 927,000 | 7,680,000 | 1,450,000 | 1,450,000 | 9,983,000 | 21,490,000 | |
| McCain Rents | 43,000 | - | | 1000 | 172,000 | 215,000 | Moved all construction project costs to 2024, so rent revenue was moved to 2024. |
| Open Space Funds (River Park, Blue River Rehab | 140,000 | 1.500.000 | | | | 1 640 000 | Increased Open Space contribution to River Park from \$105,000 to \$140,000. Added 33% funding for Blue River project. |
| GOCO Grant for Oxbow Park | 350,000 | 1,500,000 | | | | 350,000 | Audea 35 % landing for blue ixiver project. |
| Housing Fund (50% for Airport Rd. Improvements | | - | | 7000 | 3,750,000 | 3,750,000 | Moved all project costs to 2024 |
| COP Bond For Fiber | 7,000,000 | 10,000,000 | - 1 | | . 2 | | Reduced 2020 budget and COP |
| Conservation Trust Transfer | 65,000 | 65,000 | - 12 | 520 | 195,000 | 325,000 | |
| Total | 8,525,000 | 19,245,000 | 1,450,000 | 1,450,000 | 14,100,000 | 44,770,000 | |
| | | | | | | | |
| S. Gondola Parking Structure (Phase 1)*** | 1 9 and 1 ran 50 000 000 | sportation | Fund Projec | e ts | | T FO 000 000 | No change proposed. Local contractor/ local \$ analysis will be provided |
| Watson Roundabout (Phase 2) | 400,000 | - 1 | 4,000,000 | 1921 | - 0 | | No change proposed. Local contractor/ local s analysis will be provided. No change proposed. Recommend getting design completed to be "shovel ready |
| Riverwalk & Ped Connection (Phase 3 | 400,000 | 300.000 | 4,000,000 | 200 | 3000000 | 3,300,000 | Delayed design 1 year. Construction costs moved to 2024. Local design team Norm: |
| Wayfinding Phase 2 | - | 300 500 | | 100 | 1,000,000 | 1,000,000 | Delayed to 2024+. Previoulsy funded \$250,000 in 2022 and 2023 |
| S.Park Ave & Main Street Roundabout | | | 9.7 | 663 | 250,000 | 250,000 | Reduced \$250K and delayed to 2024 |
| F-Lot Pedestrian and Parking Lot Improvements | | | | 190 | 2,000,000 | 2,000,000 | No change. |
| River Walk Improvements | 100.555 | | | 055 | 137,500 | 137,500 | Reduced by \$137,500 and delayed construction to 2024. Previoulsy funded \$137,500 in both 202 |
| Pedestrian Corridor Lighting | 100,000 | | - | | | 100,000 | Removed \$100 K in 2021-2024 (\$400 K) Cancel contract for 2020, put all work on hold until 2024. Previoulsy budgetd \$350 000 for Warrio |
| Sidewalk Master Plan Implementation | | 0 | 100 | 923 | 350 000 | 350,000 | Hill Road sidewalk, \$250,000 all other years as place holders. |
| Four O'clock Pedestrian Improvements | | 20 | 12 | 523 | 1,400,000 | | No change. |
| Village Road Pedestrian Improvements | | | - | 998 | 300,000 | 300,000 | No change |
| | . 3 | | | | 5,000,000 | 5,000,000 | |
| Transit Center | | | | 1923. | | | nao change. |
| Transit Center Total | 50,500,000 | | 4,000,000 | 122 | 13,437,500 | | no change. |
| Transit Center Total | - 50,500,000 | | | 1921 | | | To trange. |
| Transit Center Total Parking and Transportation Funding Sour | 50,500,000 | 300,000 | 4,000,000 | 2) | 13,437,500 | 68,237,500 | no change. |
| Transit Center Total Parking and Transportation Funding Sour Project Funding In Prior Year (Roundabouts | - 50,500,000 | | | (6) | | | To Clange. |
| Transit Center Total Parking and Transportation Funding Sour | 50,500,000 ces | 300,000 | 4,000,000 | \$) (E) | 13,437,500 | 400,000 50,000,000 | no Cuange. |
| Transit Center Total Parking and Transportation Funding Sou Project Funding In Prior Year (Roundabouts COP Bond for Parking Structure*** | 50,500,000 50,500,000 400,000 50,000,000 | 300,000 | 4,000,000 | (5) (5) | 13,437,500 | 400,000 50,000,000 | To Clange. |

Excise Fund Transfer
***Budget will be adjusted at GMP

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| *- | Adopted 2020 | Reduction | Revised 2020 | % Red. Notes |
|---------------------|---------------|--------------|---------------|--|
| General Fund | | | | |
| Finance : | 1,145,872 | \$ 53,500 | \$ 1,092,372 | 4.7% Sales Tax Audits, training, misc. |
| Muni Svc | 675,901 | 69,500 | 606,401 | 10.3% Frozen Vacancy, subscriptions |
| Public Safety | 4,063,982 | 334,559 | 3,729,423 | 8.2% Frozen Vacancy, misc. supplies |
| Recreation | 5,976,420 | 794,068 | 5,182,352 | 13.3% Hours reductions, reduce seasonal hires |
| Human res. | 771,981 | 63,263 | 708,718 | 8.2% Frozen Vacancy, training |
| Community Dev. | 1,279,261 | 78,710 | 1,200,551 | 6.2% Frozen Vacancy training, supplies |
| Public Works | 8,635,896 | 561,584 | 8,074,312 | 6.5% Frozen Vacancy reduced seasonal staff, supplies, train. |
| Total | 22,549,313 | 1,955,184 | 20,594,129 | 8.7% |
| Golf | | | | |
| Admin | 213.363 | 3.953 | 209.410 | 1.9% Training uniforms supplies |
| Maint | 152.827 | 100 | 152.727 | 0.1% |
| Course Maint | 840,841 | 46,828 | 794,013 | 5.6% |
| Capital | 327,645 | 132,700 | 194,945 | 40.5% Delayed purchases |
| Capital | 321,043 | 132,100 | 194,940 | 40.5% Delayed purchases |
| Total | 1,534,676 | 183,581 | 1,351,095 | 12.0% |
| Marketing | | | | |
| BTO | 4,768,008 | 476,800 | 4,291,208 | 10.0% Overall reduction |
| Ops (TOB efforts) | 168,363 | 15,000 | 153,363 | 8.9% |
| Total_ | 4,936,371 | 491,800 | 4,444,571 | 10.0% |
| Open Space | 2,800,681 | 230,624 | 2,570,057 | 8.2% Frozen Position |
| _ | 1.740.000 | 107.045 | | |
| Garage | 1,748,038 | 135,647 | 1,612,391 | 7.8% |
| IT _ | 1,554,533 | 209,000 | 1,345,533 | 13.4% |
| Special Projects | | | | |
| BCA | 2,263,290 | 226,329 | 2,036,961 | 10.0% Overall reduction |
| BHA - Ops | 610,000 | 25,000 | 585,000 | 4.1% |
| BHA - Cap | 1,345,000 | 1,204,000 | 141,000 | 89.5% Hold on all Capital - give funds back to Town |
| Total | 4,218,290 | 1,455,329 | 2,762,961 | 34.5% |
| | | | | |
| Parking & Transp. | | | **** | |
| Transit Admin | 530,138 | 135,647 | 394,491 | 25.6% Frozen Vacancy |
| Transit Ops | 4,889,289 | 760,306 | 4,128,983 | 15.6% Decreased Seasonals, misc., reduced COFFEE???? |
| Total | 5,419,427 | \$ 895,953 | \$ 4,523,474 | 16.5% |
| Fund Totals | \$ 44,761,329 | \$ 5,557,118 | \$ 39,204,211 | 12.4% |
| | | | | |
| MERIT FREEZE | 15,096,233 | \$ 509,498 | \$ 14,586,735 | 3.5% Represents remainder of 2020 freeze |
| Grand Total | | \$ 6,066,616 | | |
| Service Funds Total | 37,123,401 | \$ 4,798,266 | \$ 32,325,135 | 14.8% |
| | | | | |

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| | 12.31.20 Fund Balance | Required | C | ouncil Policy | TC | TAL Reserves | 1 | Net Balance |
|-------------------|-----------------------|--------------------|----|---------------|----|--------------|----|-------------|
| General Fund | \$ 17,560,045 | \$ (1,913,424) | \$ | (8,438,374) | \$ | (10,351,798) | \$ | 7,208,247 |
| Excise Fund | 8,308,334 | (200,054) | | (7,080,000) | | (7,280,054) | | 1,028,280 |
| Capital Debt Res. | N/A | (-) | | (9,000,000) | | (9,000,000) | | (9,000,000) |
| Capital | 8,320,449 | (8,320,449) | | 15. | | (8,320,449) | | = |
| Marketing | 1,091,242 | (1,091,242) | | | | (1,091,242) | | * |
| Spec. Proj | 385,827 | (385,827) | | | | (385,827) | | (2) |
| Child Care | 1,724,517 | - | | (1,724,517) | | (1,724,517) | | - |
| Parking & Tran. | 1,726,471 | (1,317,289) | | - | | (1,317,289) | | 409,182 |
| TOTAL | \$ 39,116,885 | \$ (13,228,285) | \$ | (26,242,891) | \$ | (39,471,176) | \$ | (354,291) |